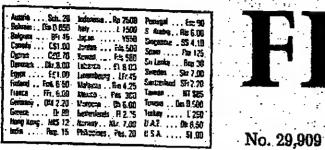


Dassault-Breguet may no longer fly alone, Page 18



FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

Monday April 21 1986

D 8523 B

Business summary **Britons** Helicopter costs hit evacuated from aircraft W.Beirut maker

About 35 Britons were evacuated from Moslem west Beirnt, where some of them had lived for years, following the killing of two British teachers there and the abduction of a televisioo cameraman.

. . .

World news

Their convoy of buses and cars was escorred by Moslem militia with anti-aircraft guns, police and soldiers. They were taken across the "Green Line" to Christian east Beirut

Norway has evacuated its embassy from west Beirut. Page 2

Guif tanker attacked

One seaman was killed and three others injured wheo a fully-laden Turkish tanker was set on fire in a rocket attack by unidentified air-craft in the Gulf.

Afghan talks

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A timetable for a possible withdrawal of Soviet troops from Afghanistan is to be discussed in Gen-eva next month; About 170 Afghan rebels have been reported killed in Kandahar, Page 4

S. Africa deaths

Eight people were killed in a week-end of violence in South Africa. In Transkei, the family of Tembin clan leader Sabata Dalindjebo, a nephew of Nelson Mandela, claimed his body had been buried without permission.

Pakistan bomb

A bomb badly damaged a travel agency in Peshawar, Pakistan, injuring one man. Police said a man had been arrested. Witnesses said the suspect appeared to be an Afghan.

Titan halted

McDONNELL DOUGLAS, the largest. US military contractor, saw first-quarter earnings drop by a third to \$51.1m because of mer-pected modification costs to its Apache helicopter and soaring losses in its information systems division. Page 21.

FUNDS moving out of the weaken-ing dollar and into the D-Mark gave a boost to the German currency on Friday. The D-Mark was fired above its EMS floor of FFr 3.1837 in Paris, and the French franc below its celling of DM 31.40 per 100 francs in Frankfurt, for only the second time since the EMS realignment on April 6. A cut in French

EMS Apr 16, 1986 2 25%





153341144 bank hase rates also supported the D-Mark, which at times required further central bank support, but on

a smaller scale than the previous week. Further cuts in Belgian Treasury certificate rates led to expecta-tions of a third-cut in the Belgian Titan halted National Bank's discount rate since the US air force has cancelled all the EMS realignment.

but there is no guarantee that this will necessarily improve economic Laupches of Tipn rockets after, Fri-laupches of Tipn rockets after, Fri-day's explosion of a Tilan 34D car-on European Monetary System er-Welfare overall. The 270-page document was pre-pared by a study group of central bankers chaired by Mr Sam Cross

EEC clampdown on terror 'might halt US action'

BY QUENTIN PEEL IN BRUSSELS AND PETER RIDDELL IN LONDON

MORE EFFECTIVE collective ac-British Conservative MPs report-

atom by European governments against Libyan supported terrorism might influence and reduce the pos-sibility of further US military ac-tion, Sir Geoffrey Howe, the British Foreign Secretary, indicated yester-day on the eve of a further meeting of PEC function indicated yestered uncertainty and criticism among party supporters aboot the use of UK bases by the US for last week's bombing raid on Libof EEC foreign ministers.

ya. Three opinion polls suggested that two-thirds of British public opinion opposed both the hamb-ing and the Government's atti-tude to it. Page 28. The foreign ministers, in their third session in eight days, will meet in Luxembourg today to con-sider a report on measures to tight-en security and increase co-opera-tion in the fight against internation-al terrorism. These include the posseveral member states, including the UK, the Netherlands and West Germany, for further European ac-

tion against Libys on top of the dipsibility of closing Libyan diplomatic missions, its people's bureaus. Inmatic moves agreed last week. These include restricting the movement of Libyan diplomats and cuts in their numbers. The proposals, drawn up by senior national officials, set out a

range of options for sanctions against countries implicated in ter-rorism. They also suggest ways of classifying those countries in four On a London Weekend Television programme, Sir Geoffrey made the most explicit linkage so far betweed mugher action by the EEC and a possible infleoce on the attitudes of different categories according to their degree of involvement. the Reagan Administration towards

There is strong pressure from further military action.

The fact that the US had felt obliged to act as it did last week, he said, "is an additional factor which our European colleagues ought to : take into account in deciding how resolute their determination will be to organise collection action."

Sir Geoffrey went on to argue that if the European countries made a collective and effective response "that out only has a warning and deterrent effect on Libya in its

action against terrorism."

sion, for any future request by the US to use bases in Britain for an at-tack oo Libya "should be influenced by what we and the rest of the Europeans do in relation to Gadaffi from now on."

Continued on Page 20 Moscow keeps options open, Page 2; Wasps' nest, Page 19

BIS issues warning on impact of innovation

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT, IN LONDON

DEEP reservations about the im- tional borrowers has left commerpact of innovation on financial mar-kets are expressed in a wide-ranging study published today by the Bank for International Settle-ments in Basle. The base of their business has banking system could become less the base of the set of the base of the business has pact of innovation on financial mar-is banks facing a decline in the guality of their ramaining loan as-sets. The base of their business has part of innovation on financial mar-ter anging study published today by the Bank for International Settle-ments in Basle. quality of their remaining lean as-sets. The base of their business has There can be no doubt that new

of the Federal Reserve Bank of

New York. It is the widest ranging

analysis yet at official level of the impact of new financial instru-

ments on monetary policy, as well as on the stability of the financial

The study examines four major innovative instruments - Euronote

ssuance facilities, currency and in-

inhibited as a result of the trend to-

long battle for the multinational en-

ergy and drinks company. The prospect of O&Y acquiring

Hiram raises questions about the proposed CS2.6bn (USS1.87bn) sale

that monetary policy itself is being predict.

system itself.

techniques developed over the past few years have improved the effi-ciency of the marketplace it says, shocks in other sectors.

al economy

able to respond to sudden liquidity The report says the growth of the

innovative business has been most products, rapid in a relatively few large orga But the misations, producing an unhealthy mains vu concentration of credit risk.

Olympia & York set to acquire

Hiram Walker as bid rival quits

Wednesday. O&Y, which is controlled by the

interest in Hiram and is supported

Mr Ivan Boesky, the New York

arbitrageur, on Friday reported a

The Reichmanns had indicated

with a 15 per cept interest.

contest. one of Canada's biggest companies Unless another bidder comes for-The additioo of Hiram's liquor busi

ward in the next two days, O&Y is ness would enable Gulf Canada to

thus expected to gain control of Hi-reduce its heavy dependence oo ram through Guif Canada, O&Y's 80 natural resources, especially oil and

the two companies latest CS3.3bn Allied-Lyons has maintained the two companies latest CS3.3bn Allied-Lyons has maintained throughout that its agreement to

and Montreal stock exchanges on acquire the drinks division is bind-

Reichmann family of Toronto, al- friendly bid and its contract to buy ready holds an 11 per cent voting the division was structured accord

by Hiram's largest existing share. The contract has already sur-holder, Interprovincial Pipeline, vived one attempt to declare it in-

that the spirits business, which in- that the agreement was struck in

cludes brands such as Canadian order to "maximise values" for their

Club and Ballant ine's Scotch, is a shareholders, the court declared it

mestic and perhaps the internatioo

The study says that the process of inpovation in financial markets now appears to be becoming institutionalised, since many concerns have established special departments to research and develop new and ever more sophisticated

EEC and US postpone conflict on farm trade

By Quentin Peel in Brussels

FIRST SHOTS in the looming farm trade conflict between the US and the EEC new seem certain to be postponed from the present dead-line of May I to avoid souring the atmosphere of the Tokyo economic Stimmer

The comession was indicated by US negotiators after a top-level round of talks in Paris this week-end with members of the European Commission, aimed at defusing the dispute over US sales of soyabeans and cereals to Spain and Portugal. None of the fundamental issues threatening to start a fully fledged farm trade war was resolved at the talks, but both sides showed a de-

sire to cool the level of rhetoric. The US still planned to take retal-latory action in early May" for what it saw as illegal trade restric-tions imposed by the EEC on sova-bean and grain sales to Portugal, Mr Clayton Yeutter, the US special trade representative, said after the talks. Washington is, bowever, pre-pared to make its quotas on EEC exports "non-discriminatory" if the European actions do not materially

The danger of the dispute is that it could rapidly escalate into a far-reaching trade conflict between the two major tracing blocks, involving on both sides heavily subsidised

The US problem concerns its traditional markets for soyabeans and cereals in Spain and Portugal, which became full EEC members on January 1. As part of the process of Community membership, Spain has imposed new variable levies on maize and sorghum imports. Portu-gal is to reserve 15.5 per cent of its cereals market for other EEC suppliers and place temporary quotas

Japan cuts discount rate by 1/2 point

BY JUREK MARTIN IN TOKYO AND GEORGE GRAHAM IN LONDON THE BANK OF JAPAN has cut its tax cuts and lower cil prices, the discount rate by oalf a perceptage West German Government is unpoint to 3% per ceot with effect willing to risk any further interest from today after the similar cut an-nounced by the US Federal Reserve Board on Friday. Board on Friday. Outsiders absurd in a nation whose The cut is the third made by the consumer price index is now rising

Japanese central bank so far this at an annual rate of only 0.7 per year. It takes its key leading rate cent, the Bundesbank is still con-down to match its lowest levels certed about what it views as exsince the war, last touched in cessive monetary growth. 1978-79. It will, bowever, take some In addition, the D-Mark bas been time before Japanese commercial trading at the bottom of its permit

lending rates fall in response to the discount rate cut. discount rate cut. Mr Noboru Takeshita, the Japa-a fortnight ago. A cut in the Gernese Finance Minister, claimed the man discount rate would put the cut was part of a co-ordinated re- current EMS exchange rates under duction of interest rates be bad great strain unless it were matched agreed with his US counterpart, Mr by France. James Baker, the Treasury Secre-tary, at their meeting in Washing-ton two weeks ago. Mr Takeshita, who has ambitions Mr Takeshita, who has ambitions

to replace Mr Yasuhiro Nakasone preciated as much as the yeo as Prime Minister, is making a hab- against the US currency. While a against the US currency. While a further drop in the dollar's value it of claiming credit for economic and mooetary policy changes, might be welome, oeither Bon With the world economic summit Washiogtoo wents a free fall. might be welome, oeither Bonn oor

in Tokyo less than two weeks away, In the UK, Government officials it has become apparent that the Japanese Government will do all it have consistently played down the extent to which the move to lower can to convince visting leaders that interest rates bas been concerted amoog the leading industrial nait is doing its best to promote domestic demand and thus reduce its tions. The better co-ordination of

tis counterparts. Mr Nigel Lawsoo, the UK Chancellor of the Exchepolicy apparent this year owes less to goodwill than it does to the fact that collapsing oil prices have af-fected most OECD countries in the same way by sharply lowering in-flatioo prospects, they say. Lower interest rates in other countries however have eased the quer, has already angered Japan with his remarks in Washingtoo that the yen needed to appreciate further. He is expected to cootinue countries, however, have eased the to press this point in Tokyo and is believed to have support from the US and from other European way for base rate cuts in the UK

without threatening the sterling ex-change rate. Although the gap in yields between UK and internation-al bond markets has rapidly dimin-Mr Satoshi Sumita, governor of yields between UK and internation-the Bank of Japan, said the latest isbed, real short-term interest rates discount rate cut was intended to in the UK retain a cushion of at in the UK retain a cushion of at help to stabilise the value of the in the UK retain a cushion of at help to stabilise the value of the least 2 percentage points above yen. Although neither he nor Mr West Germany's. Takeshita talk in public about an The angung the the he

Takeshita talk in public about an appropriate rate for the yen, it is believed that both would prefer it to remain in the X175-X180 range against the dollar for some time. Japanese industry, it is felt, needs a breathing space to adjust to the sharp 38 per ceot surge in the value of the yen against the dollar since the meeting of finance minis. since the meeting of finance ministers of the Group of Five industrial . Mr Nigel Lawson, UK Chancellor ber, which agreed to act to bring the gorically that he hiocked the entry dollar down. In fact, the dollar bas of Spain into the Group of Ten. a already weakeoed further to below gathering of the leading industrial oations. He said there was oo truth Unlike the previous apparently in press reports that be walked out concerted interest rate cuts in early of a meeting in Washingtoo two weeks ago at which Spain's applica-March, this round was oot led by weeks ago at which Spain's applica-West Germany. The Bundesbank tioo was to be discussed, thus de-

direction of state terrorism, it has an effect on the perception of the US of the willingness of the democracies in the world to take effective The need for, and possible occa-

damage US exports.

farm sectors.

on oilseed imports. Mr Yeutter insisted that the moves in Portugal were plainly illegal under the General Agreem But the system as a whole re-mains vulnarable both to failure of should be suspended. The Spanish the technology that supports it and move was legal but should be com-

Power strike plan

Finland's power workers' union plans a strike that would halt the country's four nuclear reactors tomorrow. Page 3

Anti-rebel offensive

Attempts by the Philippine Government to negotiate a reconciliation with communist rebels have collapsed. The armed forces launched an offensive against rebel strongholds in the north of the country.

Spanish protest

Thousands of farmers marched through central Madrid to protest against a draft bill that would dissolve Spain's rightist-controlled agrarian chambers.

Uister arrests

Police held for questioning 17 peo-ple arrested in the third successive night of rioting by Protestants in Northern Ireland, Page 11

50 feared dead

At least 50 people were feared dead and 18,000 families made homeless after an irrigation dam burst in eastern Sri Lanka.

Teachers to return

Nearly 150,000 teachers at 10,000 noo-government schools in Bangla-desh are to end a two-month strike on Wednesday after the authorities agreed to raise salaries and benef-its.

Export Awards

Recognitino for export achievement has been given to 114 British companies in the annual Queen's Awards, compared with 90 companies last year. Details, Pages 14, 15.

Queen's birthday

Queen Elizabeth II celebrates ber 60th birthday in London today.

Marathon winner

Toshihiko Seko of Japan, aged 29, won the London marathon in 2 h 10 min 2s, nearly two minutes ahead of 1982 winner Hugh Jones. Women's winner for the second time was

on the weakest currency in the sys-tem, defines the cross rates from which no currency (except the straj may move more than 2% per cent The lower chart gives each currency's divergence from its central rate against the European Curren-cy Unit (ECU), itself a basket of Eu-

ropean currencies.

LONDON: Following the takeovers of Imperial Group and Distillers, the two shares have been removed from the constituents of the FT Ordinary Share Index. From this morning, they are being replaced by Guinness, the successful bidder

for Distillers, and Royal Insurance Royal joins National Westminster as the second financial share in the index constituents.

duction of 17.5m b/d. Page 29

prices. Page 5

single flotation which could raise close to DM 2bn (\$888m). Page 25

May 31, Page 25

CONTENTS

tralian resources group in which ri-vals Elders IXL and Bell Resources

Norway's Grete Waitz in 2-24-54.

"underpriced," the report says. est rates may not lead them to curb Revenue from them is not enough their spending plans. In today's cirfor banks to build up capital to pro- cumstances such increases can tect themselves against the risks have more important cash-flow im-TOKYO share prices closed higher after Saturday's half-day. session that they confain. Increased use of the bond mar- rise to potential solvency problems with buying demand shifting to popular international issues. The kets by the highest quality interna- over a broader component of the do-

market average rose 68.01 to 15,826.62. Leading prices; Page 39 **OPEC** members, excluding Algeria, Libya and Iran, have come down in

favour of an increase in the ceiling on total crude oil output to 16.3m, still below current estimated pro-

BY BERNARD SIMON IN TORONTO AND ALICE RAWSTHORN IN LONDON CUBA has postponed talks on re-scheduling much of its \$3.5bn debt with the Paris Club of creditor na-OLYMPIA & YORK, the Canadian cided not to proceed further" in the Hiram and Gull Canada, creating property and resources group, ap-pears set to gain control of Hiram Walker Resources following_the tions, underlining its troubles with the sugar harvest and collapse in oil withdrawal of TransCanada Pipe-Lines, its chief rival in the month-

MAISON PHENIX, large French

BROKEN HILL Proprietary, Aus-

Lyons was unaffected by the Canadian deal. "Size is no longer an obeach have stakes of about 19 perstacle," he said. TransCanada, which earlier playcent, is stepping up its aggregate-dividend payments by 64 per cent to A\$430m (US\$308m) for the year to ed the role of "white knight" in key reason for their interest in to be valid. mounting a counter-bid for Hiram,

said at the weekend that it had "de-O&Y has said it plans to combine

The BIS says the views ex- to settlement systems being pressed in the study do not neces- to cope with an ever-increasing volsarily form part of its official policy

ume of trading. or that of the central banks whose No conclusions can as yet, be drawn on the degree to which inno-vation has tended to increase the staff participated, but it is publishing the study to foster public discussion of the issues it contains. actual amount of credit available in the world financing system, but there is a pressing need for more · Financial innovation also leaves less scope for the use of quantita-there is a pressing need for tive credit restraint as a tool of information, the study says.

monetary policy, forcing interest Among other things it adds, the statistics on international financial rate and exchange rate changes to bear the brunt. Even so, the piethoflows collected by the BIS should be tenest rate swaps, options and for- ra of new instrumeots can make ward rate agreements - and argues the effect of policy changes hard to ra of new instrumeous can make expanded to give more information on the volume of securities held by banks as well as on the volume of With variable rate financing

their standby credit commitments. wards innovation. widely available to many burrow. Many of the new instruments are ers, a temporary increase in interwidely available to many borrow-The report says more detailed information on the bond markets should be compiled from outside the banking sector, using data from trade associations and similar sources. plications than before and may give

Lex, Page 20; Pandora's box, Page 5; New frontiers, Page 13

ing, whoever controls Hiram. It al-

lowed for the possibility of an un-

ingly. The contract has already sur

valid. Gulf Canada and O&Y ap-

plied for an injunction from a Cana

dian court to rescind the agree-

ment. After receiving assurance.

from two Hiram Walker directors

Continued on Page 20

isated for, he said.

The EEC, represented in the talks by Mr Frans Andriessen, the Agriculture Commissioner, and Mr Willy de Clercy, the External Trade Commissioner, says the Portuguese measures are legal and cannot be suspended because they are written into the Treaty of Accession now approved by 12 governments and 12

parliaments. Both sides agree that the Spanish dispute should be negotiated within Gatt, but with the US demanding compensation for a specific sector and the EEC insisting the calculation must cover the whole spectrum of trace.

Mr Yeutter said any US retaliation would mirror the action takeo by the Community. If the quotas in Portugal were set high enough not

Continued on Page 20

the last cut.

¥174

has been reluctant to cut its dis- priving it of a quorum. G-10, which tends to take the lead count rate further from the currect level of 312 per cent, and German in decisions of the International money market rates have so far Monetary Fund, already comprises scarcely moved down in line with 11 countries. In addingo to the US, Japan and Canada, it includes the

With growth forecasts already be- six major EEC nations, Sweden and ing revised upwards as a result of Switzerland.

Do Lower Interest Rates & **Low Inflation Really Lie Ahead?**

Are you prepared for one of the most dramatic changes in the international financial arena? Are you really prepared to sit back and let your linames and linsiness decisions ride on the swings of the marketplace or opon the whims of political intercotion? Can you afford to base your decisions upon what you merely read in the press, which changes its opinions from one week to the next, as to the prospects of the tutore?

Bemendeerback in 1981 when interest rates soared and the dollar was coming off its major low, the general press proclaimed that there was no end in sight for inflation. Bot did you realize that Princeton Econontics publicly annuunced that the turning point had arrived in April 1981 and that the world wucht be engulfed in a deflationary mode which would furce the dollar to record highs and gold under \$300? Were you aware that Princeton Economies also stated that that deflationary wave woold last until July 1985 and in fart last July Princeton Economics tonk the back juge of the Economist to automnet that the deflationary trend was over and that the tide would swing hack in the opposite direction going into 1989?

Since July 1985, the CPI, GNP and PPI in the U.S. moved straight op into January for 7 months. Now we will see a shurt-lived deflationary cycle again going intu June hut will it last? Can you hase long term deci-sense and independence can produce. signs upon day to day events?

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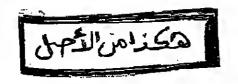
International 2-5 Libyan crisis: throwing Malta: bricks at a wasps' nest ... 19 Survey 29-32 Lombard: investment for the Saudi Arabia: long term 19 Survey Section III

housebuilding group, has disposed of its 11.2 per cent holding in US Home, a leading American construction company which has been in loss for two years. Page 21

of Hiram's liquor business to Allied-Lyons, the British food and beverage group. The sale was hastily ar-DEUTSCHE BANK plans to launch the three core subsidiaries of the ranged last month as part of the de-fance efforts mounted by Hiram former Flick industrial group on the management against O&Y's unwel-

West German stockmarket in a

come bid. Separately, Mr John Elliott, chairman of Elders IXL, confirmed that his aim to take over Allied- 7.4 per cent bolding in Hiram.



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AAH WEEKEND FT

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Financial Times Monday April 21 1986

Financial Times Saturday April 19.1986

OVERSEAS NEWS

Moscow keeps options open on military aid to Gadaffi

THE Soviet Union in writing to see if the US stages further air raids on Tripoli and Benghazi before committing itself to beavy military aid to Colonel Muammer Gadaffi, the Libyan leader, or deciding to abandon the summit with the US planned for thus year

for this year. Since US bombers struck last Tuesday morning. Moscow lias given maximum verbal support to Libya, but its actions in the following six days have been open to various interpretations. The ambiguity is not accidental. On Tuesday night Moscow issued a statement saying that in present circumstances there in present circumstances there previous day that "the Soviet could be no meeting in May hetween Mr Eduard Shevard-Mediterranean for movement. It nadze, the Soviet Foreign has made use of this right and Minister, and Mr George Shultz, will continue to do so." This the US Secretary of State. Is the meeting cancelled or only assertion of freedom of naviga-postponed? Diplomats in tion, or as a warning to the US Moscow get no definite answer not to interfore with Soviet postponed? Diplomats in Moscow gct no definite answer from Soviet officials.

• On Wednesday the Soviet Union released the text of a letter from Mr Mikhail Gorba-chev, the Soviet leader, to Colonel Gadaffi. It promised that the Soviet Union would "fulfil its commitments in terms of further strengthenung Liburg of further strengthening Libya's defence capability." The Soviet Union has no treaty with Libya

as it has with other Arab allies so the nature of this commit-ment is not known. ment is not known. O On Thursday Mr Vladimir Lomeiko, the Soviet Foreign Ministry spokesman, said that the heads of diplomatic missions in Moscow had been told the previous day that " the Soviet Union had full rights to use the Mcditerranean for movement. It has made use of this right and wall continue to do so." This not to interfere with Soviet supply operations to Libya.



BY PATRICK COCKBURN IN MOSCOW

Soviet leader Mikhail Gorbachev (left) said yesterday that the Soviet Union was ready for "serious steps" toward peace but warned that Washington was polsoning the atmosphere between Berlin on Friday did nothing the supernowers Reuter reports from Moscow. the superpowers, Reuter reports from Moscow.

Asked during a visit to Poisdam in East Germany if he still considered a second summit with US President Ronald Reagan

leader over whom it has little US Administration who want of Egypt that Moscow was an political influence. Mr Gor- the summit cancelled and hava unreliable ally and he began bachev's speech to the East staged the Labya crisis for that to shift towards an alliance with German Communist Party in reason.

response to another American attack. There is in any case a limit

The difficulty for Moscow is that a limp response to last week's air raid may be inter-preted in Washington and the Middle East as a sign of weak-ness, an indication that the Soviet Union is more interested in cementing relations with the other supercover than it is in to the amount Moscow can do. It bas no convincing military

the US. Libya is not as close a Soviet ally as North Vietnam or Egypt but Mr Gorbachev is clearly try-ing to avoid giving the impres-sion that he can be pushed

around. The extent of the condemna-

The lack of clarity allows the Soviet Libya as long as pos-soviet Commitment to the Soviet Libya as long as pos-soviet Commitment to the Soviet Colonel Gadaffi take military obligations to a start we were we we we we we we we we we was later. The Soviet Calment and was form the start we were start we were start we were start we were start we military obligations to a start we were start we were start we military obligations to a start we were start were were start at the start of the condemna talmost were start were were start were than the start of the condemna talmost were start were than the start of the condemna talmost were start were start were talmost were start were start were talmost were start were start were talmost were start were talmost were talmost were start were talmost were start were talmost were talmost the start were talmost were talmost were talmost were talmost were talmost were start were talmost were start were talmost were start were talmost were tal Italy promises tough approach to attacks on territory Soviet Union wishes ITALY WILL take a firm attituda of the majority of presideot of the Republican attitude to any further Libyan Italians." attacks on its territory. Mr He said that negotiations meet. Mr Visentini attacked Mr Berthard at the weekend in Ankara and meet. Mr Visentini attacked Mr Berthard at the weekend at the weekend in Ankara and Barchard Mr Berthard Ber 'to avoid conflict'

BY ANDREW WHITLEY IN TEL AVIV

THE SOVIET UNION demonstrably anxious to avoid the Achille Lauro hijack last heing drawn into the confron- year, Unconfirmed reports bere sions are being drawn from this assessment.

The evident reluctance of the Senior military sources in Tel Aviv report that a few days before last Tuesday's US air raid on Libya, Soviet techni-cians matning missile bases and radar installations were wilhdrawn from their posts, so as to minimise any Soviet casualties. The evident reluctance of the Soviet Union to get involved in the conflict has particularly important implications for Israel's cold war with Syria, analysts here believe. Apart inglacable Arab enemy, Syria is the Soviet Union's most im-portant ally in the Middle East. A similar withdrawal also

happened a few weeks earlier, when the US Sixth Fleet, on manoeuvres in the disputed Gulf of Sirte, had atlacked Libyan targels including a to Syria to need the re missile base, according to the US-Libyan conflict. Israeli inlelligence sources.

Israeli inielligence sources. The Soviet Union's support officially controlled Syrian for Libya throughout the crisis media admitted that a series of has been distinctly tepid, these homb attacks on public trans-officials argue. As one said: port had taken place in Syria has been distinctly tepid, these nome attacks on public trans-officials argue. As one said: port had taken place in Syrla "The consequences (of this) iast Wednesday, killing and for the Libyan-Soviet relation-ing to Lebanese Christian radio in global terms than that hetween Libya and the US." and over 100 injured in the ex-

Israel is believed to have co-plosions, the most serious in a operated closely with the US recent spate of terrorist in sharing intelligence over incidents in Syria.

is the Libvan raid, as it did over Rome. tation between its ally Libya say Israeli sources belped and the US, according to identify targets in Tripoli and Israeli intelligence analysts. Benghazi for the US bombers, Polentially far-reaching conclu- and sobsequently assessed the fired two missiles at the island Cabinet. damage caused.

of Lampedusa last Tuesday was closed, he said. "But if we have to face other missiles which cause death or damage what do you think we will do? portant ally in the Middle East.

Mr Yitzhak Shamir, the Israeli Foreign Minister, was quick to seize on this point last Wednesday in a public message to Syria to heed the lessons of

HEAVYHEARTED and hewild-

soft line towards Col Gadaffi, was attacked at the weekend by

desperate moments were evacuated yesterday by armed escort, after kidnappings and killings made it impossible for them to work or live here.

appearance of another British

Halians." Party, which is in the Govern-He said that negotiations meot. Mr Visentini attacked Mr were under way with the US Andreotti for bis "absolute to bring tha US coastguard neutralism." navigation facility on Mr Craxi said that the US evi-

James Buxton writes from navigation facility on Rome. "Anyone who thinks that we could behave in a timid way is wrong," he told a press con-ference. The iocident in which Libya Minister, that Libya had called on Community countries to con-tact the parties involved to de-Cabinet. Mr Giulio Andreotti, the vealed that the number of Christian Democrat Foreign Italians in Libya had been cut Minister, who bas favoured a to less than 3,500 from 17,000

fuse tensions in the Mediteronly a few months ago. what do you think we will do? was attacked at the weekend by Athens: A visit to Athens by ANKARA: The once close re-Send another protest note? I Mr Bruno Visentini, the res-don't think that that is the pected Minister of Finance and ter, Mr Ahmed Sbahati, ended Turkey is now under intense Koc American Bank, a bank

in the Mediterranean with tha US, Andriana Ierodiaconcon in Ankara has denied any re-sponsibility for an incident late The Greek Foreign Office bas on Friday when two young Libyans were caught by Turkish said after a Friday meeting be-tween Mr Sbahati and Mr police carrying a bag containing Andreas Papandreon, the Prime

NEW DELHE A six-man delega-tion of foreign ministers from members of the non-aligned movement ieft New Delhi for Libya and the US yesterday under the leadership of Mr Bali Ram Bhagat, India's Foreign Minister, John Elliott reports.

police carrying a bag containing explosives and six hand gren-ades outside the US forces officers' club in the city. Two more Libyans were sub-sequently detained in Ankara. In Istanbul on Saturday morn-ing, police detonated a booby-trap bomb placed outside the Libya;

FINANCIAL TIMES

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Heavy-hearted Britons make their exit from W Beirut

BY NORA BOUSTANY IN BEIRUT

ered, a group of some 30 Britons who bad held on to Moslem West Belrut in its most "I have given up my flat, resigned from my joh and I don't want to leave, but how can I come back?" said Mr Kemp, a close friend of Mr Philip Padfield and Mr Leigh The gruesome murder of two British teachers and the dis-Douglas, whose bodies were discovered Thursday with that of an American hostage, Mr

gone too far, too fast," said Mr Teachers, doctors and even Peter Kemp, who taught and journalists of major news agen-worked in Beirut for nine years. cles, who had endured Lebanon's worst crises in West Beirut, were moved to the Christian-controlled East. The exodus of British journalists, the first in Lebanon's recent turbulent history, was perhaps the end of an era. Thirty-five men, women and children piled into two grey

Most of those who left resterday were friends and associates of Mr Padfield and Mr Douglas. What happened to them "has changed my view of change my view

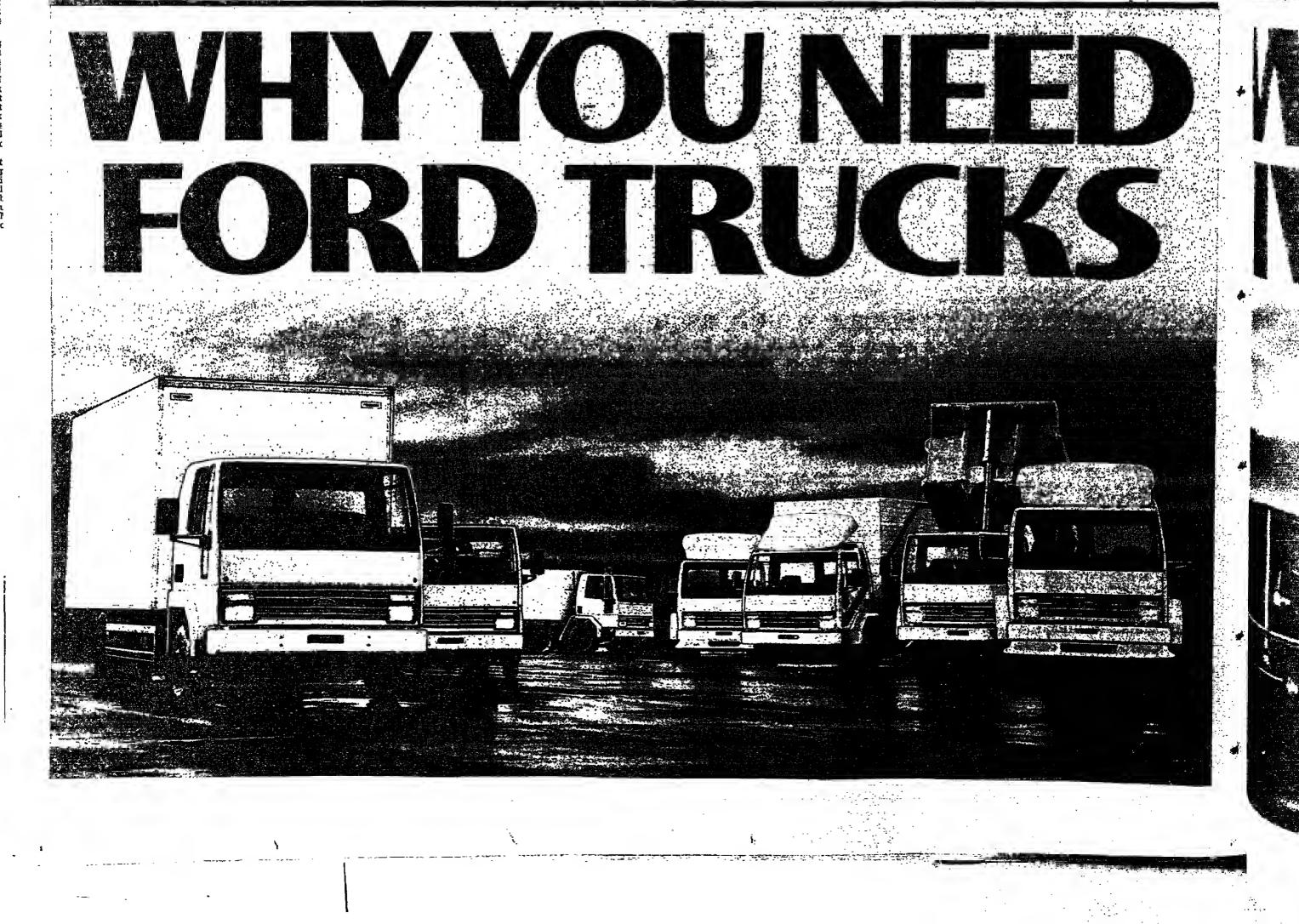
of staying here. They were two entirely honest and innocent people who have died for causes beyond their control," commented an English teacher. journalist last week in retall-Peter Kilhurn. Libya accelerated a decision many expatriates were hesi-tating to take. "Things have day's was the most inclusive. Libya accelerated a decision many expatriates were hesi-tating to take. "Things have day's was the most inclusive. Libya accelerated a decision many expatriates were hesi-tating to take. Libya accelerated a decision many expatriates were hesi-tating to take. Libya accelerated a decision many expatriates were hesi-tating to take. Libya accelerated a decision many expatriates were hesi-tating to take. Libya accelerated a decision many expatriates were hesi-tating to take. Libya accelerated a decision many expatriates were hesi-tating to take. Libya accelerated a decision many expatriates were hesi-tating to take. Libya accelerated a decision many expatriates were hesi-tating to take. Libya accelerated a decision many expatriates were hesi-tating to take. Libya accelerated a decision many expatriates were hesi-tating to take. Libya accelerated a decision many expatriates were hesi-tating to take. Libya accelerated a decision many expatriates were hesi-tating to take. Libya accelerated a decision many expatriates were hesi-tating to take. Libya accelerated a decision take day's was the most inclusive. Libya accelerated a decision many expatriates were hesi-Libya accelerated a decision Libya accelerated a decision many expatriates were hesi-Libya accelerated a decision Libya accelerated

panied the convoy across the place in the familiar and once Green Line to the Christian half friendly peighbourboods of Ras of the capital. Beirut, among their favourite vegetable stalls and fruit vendors.

A few British residents, preferring to wait for a couple of months until completion of their work commitments, stayed be-hind. The challenges of survival and the sense of solidarity that developed among the dwindling foreign community in West

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OVERSEAS NEWS

US imposes SDI security curbs

bloc.

in addition was might is inving to persuade West Ger-many, which has signed an SDI research pact, and a gen-eral memorandum of understanding on technology trans-fers with the US, to make the Ministry of Defence in Bonn responsible for implementing the agreements, rather than, as is planned, the Economics Min-istry.

The US is pressing Bonn to consult with It before important meetings of Cocom, the 16-nation body that supervises the export of high technology from the West to the East Bloc.

The agreements, signed be-fore Easter, bave heen leaked in Bonn over the past few days. This has deeply embar-rassed the West German Govrassed the west German Gov-ernment not only because the agreements were supposed to be kept secret but also because they demonstrate, in the view of many supporters and critics of the government, that Bonn has been outmanouvred in negotiations with Washington.

ALLE US is imposing tough security requirements on Western allies that join its Strategic Defence Initative (SDI) research programme and also appears to be trying to force those allies to cut Europe and the Soviet Union. In addition Washington is trying to persuade with the Economics Min- familitation is trying to persuade with the test and the secure and the secure familitation is trying to persuade with the test and the secure familitation is trying to persuade with the test and the secure familitation is trying to persuade with the test and the secure familitation is trying to persuade with the test and the secure familitation is trying to persuade with the test and the secure familitation is trying to persuade with test and the secure familitation is trying to persuade with test and the secure familitation is trying to persuade with test and the secure familitation is trying to persuade with test and the secure familitation is trying to persuade with test and the secure familitation is trying to persuade with test and the secure familitation is the secure familitation is the persuade with test and the secure familitation is trying to persuade with test and the secure familitation is trying to persuade with test and the secure familitation is trying to persuade with test and the secure familitation is the test and the secure familitation is Mr Perle, in his letter, says

that " for the US side to under-stand fully the measures you anticipate taking in order to strengthen the effectiveness of your indigenous controls on the export of sensitive technology, it would be most helpful if you could online several points in greater detail than was pos-sible in the Joint Understanding of Principles.

"Specifically, could you de-scribe the changes to the structure of German law aimed at improving export adminis-tration that you anticipate pronosine? proposing?

"Under the changes you intend to propose would the transfer without government approval of technology embar-goed by Cocom constitute a violation of German law? What penalities would be imposed? Does the government intend to seek convictions under the new law with the vigour necessary to create a strong determent to to create a strong deterrent to unauthorised exports?" Mr Perle's letter, which

ing a broader memorandum on lechnology transfer (the joint understanding) it would be able to sell its controversial partici-pation in SDI research as poli-tically barmless. lateral basis with a view to harmonising our approaches to the negotiation of the Cocom list before significant issues are brought before Cocom in Paris."

tically barmless. That is why the Economics Minister, Mr Martin Bangemann, and not the Defence Minister, signed for Bonn. Bonn was par-ticularly keen not to upset Moscow and East Berlin. And even while the US appears to be trying to squeeze as much new commitment out of Bonn on the basis of that general agreement, it is also Washington has often clashed with its European allies when it has tried to tighten up on technology exports to the East

The European allies have argued that their trade with the Communist world could be badly damaged if the US had general agreement, it is also clearly unhappy about the economic ministry's role in the bady damaged if the US had its way in Cocom. In bis reply, Dr Schomerus says Bonn is proposing to intro-duce licensing requirements "for sales of embargoed goods and technologies to certain groups of foreign nationals.

economic ministry's role in the programme. In a letter to Mr Bangemann, dated March 27 and also just leaked, Mr Caspar Weinberger, the US Secretary of Defence, insists that "it is our view that the success of this memorandum of understanding in facilitation "This will include members This will include members insists that "It is out view that the success of this memorandum of understanding in facilitating propose immodments of the participation of German regulations governing transit transactions involving emhargoed goods."
 In order to become effective in the federal republic of these changes of law will Germany."

Norwegian offshore workers' strike hits gas supply to UK

BY DAVID BRINDLE IN LONDON AND FAY GJESTER IN OSLO

GAS SUPPLY to the UK has fields. The warmer spring been hit for the first time hy the Norwegian offshore produc-tion workers' dispute, after well within even the restricted disruption spread at the week-end to the UK side of the Frigg field. The dispute began more than two weeks ago when the Nor-The dispute began more than two weeks ago when the Nor-wegian catering workers' union called a strike over a pay parity

The British Gas Corporation said yesterday it had lost about 40 per cent of its overall supply. However, it stressed that it was managing to maintain uninter-rupted service to customers without difficulty. duction.

without clineuity. The dispute spread when members of the Norwegian pro-duction workers' union OAF employed on the UK side of the split Frigg field stopped work in support of their colleagues locked out by the employers on the Norwegian side

Workers on the British plat-form, which had been producing normality before the weekend, said they were striking because they felt the employers' asso-intion was making no fort to end the dispute. British Gas said it was able

to meet the shortfall in supply, at least for the time being, from storage and from other contract year.

Haughey pledges tax reform

and programme for jobs

FIANNA FAIL, the Irish oppo-Conference delegates gave FIANNA FAIL, the Irisb oppo-stiloo party, will introduce a Mr Haughey bis customary rousing reception. He barely touched on the defections, but mean through tax reform and investment in industry if it is returned to power. Mr Charles Haughey, the party leader, pledged at the weekend. Addressing the Flanna Fail

Addressing the Fianna Fall annual conference, which also celebrated the party's 60th anniversary. Mr Haugbey said the monetarist policies of the Fine Gael-Labour coalition had "undermined the foundations of the economy, created serious social unrest, and weakened community life."

coalition endangered say polls By Laura Raun in Amsterdam

THE Netherlands' governing Christian Democrat-Liberal coalition would lose its parlia-mentary majority if elections

Netherlands

3

mentary majority if elections were held now, a month before the May 21 general elections, according to two public opinion polls released over the weekend. The centre-right coalition would see its parliamentary strength of 81 seats fall to about 73, several short of the 76 needed for a majority. The right-of-centre Laberals would lose more seats than the cenclaim and the employers res-ponded with a lock-out of all the unions involved in offshore pro-

An extension of the dispute to Norway's exploration drilling rigs and hotel platforms was averted at the weekend by the prospect of a new pay deal for the workers involved. Mr Bjorn Haug, the chief Government arbitrator, said employer and union representatives had agreed to the deal going to ballot. The proposed deal, recom-mended for acceptance by three of the four unions concerned, would give crews a 5.1 per cent pay rise backdated to April 1 and a promise of a cut in work-ing hours from January 1 next year. **Iges tax reform May** State and the same cabinet with Mr Joop Den Uyl, the Labour Party's campaign leader. He is gambling-with good cause-that voters will shun the Socialistis if he declines to acchine the decines to acchine the decines to accept a cabinet ministership under Mr Den Uyl.

Finnish strike

at N-plants By Olli Virtanen in Helsinki

FINLAND'S power industry workers' unioo plans to start a strike that would bring the country's four nuclear reactors to a standstill tomorrow.

Barring a last minute wage agreement 1,200 workers, or one fifth of the union's members. wil come out on strike. Power companies said the loss of elec-tricity would be matched by

A HIGH-POWERED delegation be signed shortly with Sorek, exploratory, A HIGH-POWERED delegation be signed shortly with Sorek, of US companies involved in the government nuclear re-the Strategic Defence Initiative, search centre, or Star Wars, programme left Details on the agreements, Israel yesterday, encouraged by and the US contractors the prospect of ecoperation involved, have not been with Israeli high-tech concerns disclosed. But among the 20 on the project. It was the first companies taking part in the US corporate mission to discuss mission were Boeing, Grum-joint work on Star Wars with man, Northrop and General a foreign ally. the spin-off benefits for its weapons development programmes. Its most pressing strategic Electric.

a foreign ally. Mr Yitzhak Rahin, defence minister, is expected to sign a Government-level memorandum

BY ANDREW WHITLEY IN TEL AVIY

Dr Joyce Starr, a director of the centre for Strategic and International Studies at Georgeof understanding with the US town University, who headed on Star Wars researc, during the delegation, said discussions a visit to Washington in early on a further deal, valued at May, The UK and West Ger- \$50m (£3.5m) in "a parallel many have already concluded area of activity," had also the work already noderway in Israel on meeting this deadly, short-range threat, through antimissile weapons.

many have already concluded area of activity," had also such agreements with the US, One contract for work on the SDI programme was signed purpose of the mission, which during the US delegation's she had initiated and week-long visit by Ben Gurion coordinated, with the blessing University in Beersheva. A of the Pentagon's SDI organi-further contract is expected to sation, had been primarily motivation."

Prospects for Israeli co-operation improve

Dr Starr said this was the Dr Starr sald uns was the first time such a diverse delega-tion of defence contractors bad travelled to Israel to discuss a security issue in a "quasl-open The Israeli Government has given an enthusiastic welcome to the prospect of sbaring in SDI-related research, because of manner.

One frustration had been an inability to define logically what the relationship between US and Israeli concerns should be, she said. In terms of access to eoncern is to develop an effec-tive counter to the Soviet SS-21 ground-to-ground ballistic mis-siles deployed by Syria. The US has expressed great interest in sub-contracts on SDI research, Israel is being treated on a competitive, equal footing with Western Europe, she said, with no special favours.

Dr Starr said Israel may have slipped a little behind its European competitors in the race for SDI contracts, because of its delay in concluding the government - to - government memorandum covering tech-nology transfer and security matters.

Gonzalez to decide this week on poll date

By David White in Madrid

MR FELIPE GONZALEZ, the Spanish Prime Minister, has to decide this work whether to bring forward this year's general elections from October to June, as some of his ministers and Socialist Party officials are pressing him to do.

The arguments for holding elections before the summer holidays are based on polls showing that the Socialists are well placed to repeat the outright majority they achieved in 1982.

achieved in 1982. Two other reasons apart from opportunism back np the case, one from economic ministers, who see an October date creating prob-lems in the drawing np of a 1987 bndget, and the other from Socielite leader in 1987 bndget, and the other from Socialist leaders in Andalucia, where regional elections have already been set for June 22. Andalneia is the home region of Mr Gonzalez and his number two and chief alectoral structure Vr

electoral strategist Mr Allonso Guerra. The Social-ists landslide win there four years ago provided the springboard for their rise to

power at national level. How-ever, local Socialist leaders are concerned about whether they can bold the left-wing vote and favour having the general elections on the same

date Mr Gonzalez has nutil now favoured continuing to the end of the parliament's fonr-year mandate. This would be the first time a government has completed its term since Spain returned to democracy after General Franco's death in 1975.

in 1975. Next weekend is seen as the last feasible time for cal-ling a June election. • Long quenes formed at petrol stations throughout Spain over the weekend ahead of a planned three-day strike by employees of the oil distribution company Campas.

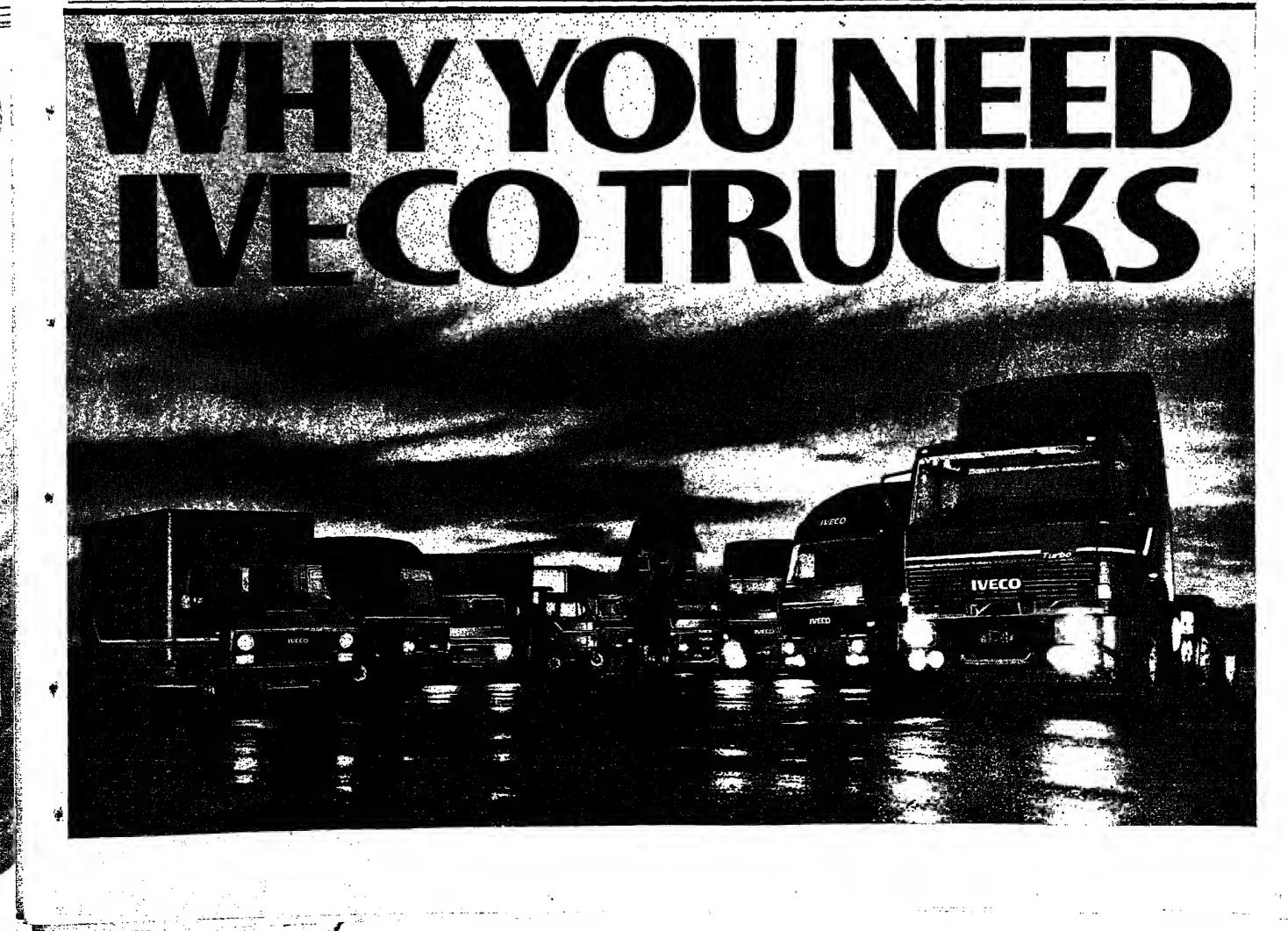
BY HUGH CARNEGY IN DUBLIN

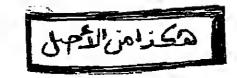
Addressing the Flanna Fail

Campsa. Panic baying by motorists was such that it posed a greater threat of supply shortages than the strike itself was expected to create. Campsa, owned jointly by the state and by Spanish oil refiners, has np to now held a monopoly in Spain, although this is due to disappear as a result of EEC entry.

present Government for sowing the seeds of Ireland's economic difficulties by excessive borrow-ing and expenditure when he was in office at the beginning of the decade, said Fiana Fail would introduce immediate,

the economy, created serious social unrest, and weakened community life." substantial investment in the reference of the party spokesman put the figure in power throughout most of its life, appears from polls to be within reach of winning back a parliamentary majority despite new Progressive Democrat Fail deputies disaffected by Mr Haughey's leadership. the economy, created serious substantial investment in the construction industry (one party spokesman put the figure at LE200m (£180m) and develop-ment projects. The punitive tax regime, in which middle income earners pay 48 per cent, would be service in the Helsinki area on thirds of tax-payers pay the standard rate of 35 per cent, Haughey's leadership. substantial investment in the construction industry (one party spokesman put the figure at 1200m (£180m) and develop-





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OVERSEAS NEWS

RACE HOTS UP FOR PRESIDENTIAL SUCCESSOR Mexican hopeful wins key job

BY DAVID GARDNER IN MEXICO CITY

run the northern Pacific state of Sinaloa, where the ruling Institutional Revolutionary Party (PRI) faces a atrong right-wing challenge in elec-tions for governor this October, and where Marion's powerful

express in 1988, has started in governor of the state of Mexico. Herzog is both seeking new earnest following the appoint north of Mexico City, would money to cover a finance gap of ment of Mr Alfredo del Mazo join the Cabinet. Ageo 42, and at least \$6bn and on terms as the country's Energy with a largely financial back which would make servicing Minister. ground in both the private and Mexico's \$97bn foreign debt less Mr del Mazo is today due to public sectors. Mr del Mazo is onerous to a population worn take over the energy, mining a close friend of Mr de la down by nearly four years of and public sector industry Madrid and one of the two unprecedented austerity. Dertfolio from Mr Francisco men regarded as most likely to Lahastida Ochoz, selected to succeed him as president. Tun the northern Pacific state. The other frontrunner is Mr

The other frontrunner is Mr Jesus Silva Herzog, the Finance Minister, whose political future looks increasingly to hinge on his ability to squeeze percept-ible concessions from Mexico's

BY JEM JONES IN JOHANNESBURG

foreign exchange, an ourse Herzog is both seeking new money to cover a finance gap of at least \$6bn and on terms which would make servicing day loss onerous to a population worn down by nearly four years of

But Mr del Mazo will also be facing a series of early, poten-tially hruising challenges, in-volving the further liberalisa-tion of oil export policy and major public sector cnts.

ible concessions from Mexico's international creditors. Following this year's collapse in the price of oil, which in ments with its main oil clients,

Rumours on Botha, ANC talks

THE race to succeed President For nearly a year now specu-recent years has earned Mexico following last month's decision Miguel de la Madrid of Mexico, lation has been rife about when up to three-quarters of its to make crude prices spot whose single term in office Mr del Mazo, currently the foreign exchange, Mr Silva related. Left-wing nationalist expires in 1988, has started in governor of the state of Mexico. Herzog is both seeking new currents in and outside the PRI regard this as an inadmissible surrender of sovereignty over Mexico's main resources.

Man Manual Contraction De Rimona Contra

Mexico's main resources. Plans are also far advanced to sell off or liquidate up to a quarter of Mexico's around 800 public sector companies, in a decision which has enormous potential for political coniroversy. Mr del Mazo will also have to manage relations with other leading oil producers in and outside Opec, which will give him his first real taste of inter-national exposure—but foresee-ably a number of headaches as well. troversy.

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Financial Times Monday April 21 1986

A TIMETABLE for the possible withdrawal of Soviet troops from Afghanistan is to be dis-cussed in Geneva early next month on the basis of a draft document accepted here at the weekend by the forsign ministers of Pakistan and Afghanistan as a atarting point for talks. The document was prepared for talks. The document was prepared by Mr Diego Cordovez, the UN mediator. He delivered it to Mr. Yakub Khan, Foreign Minister of Pakistan, and Mr Shah Mohammad Dost. Foreign Minister of Afghanistan, who were in New Delhi attending meetings of the Non-Aligned Movement (NAM). "We have reached a decisive stage and I am very happy about

Talks on

Afghan

to open

withdrawal

By John Effort in New Delhi

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we nave reached a decisive stage and I am very happy about that." Mr Cordovez said. "Ontil we reached that stage, we could not know if there is going to be

a settlement or not. There is, however, a wide There is, however, a wide gap between the two countries over the speed of withdrawal of the 115,006 Saviet troops who first occupied the country at the end of 1979. Pakistan is thought to wart withdrawal to withdrawal end of 1973. Pakistan is thought to want withdrawal to start quickly and not exceed for months, while Afghanistan is believed to have been talking about up to four years. "We will negotiate hard on this," Mr Yakub Khan said in Delhi at the weekend. "The pull-out time should just be a matter of a few months, and it

that local pressings of records by artists such as Bruce Springmatter of a few months, and it would be useless if the starting date is, say, 1993."

date is, say, 1993." Up to now three "instru-ments" covering non-interfer-ence in Afghanistan by other countries and groups, the pro-vision of international guaran-tees, and the return of 3m to tees, and the return of all to 4m refugees from Pakistan and iran have been agreed in in-threct "proximity" talks. Mr Cordover's main coup came last month when he persuaded Afghanistan for the form time in discuss

first time to agree to discuss the withdrawal of Soviet troops in the "proximity" talks in-stead of insisting that Pakistan should join it in direct talks. Before he left yeseterday for Before he left yesteterday for Geneva, where the talks will open as May 5. Mr. Cordovez said, that after an agreement was reached, there would be a "change of format." This is believed to mean that both sides have agreed to a face-to-face meeting for any further

talks

Reagan seeks backing for

By Nancy Dunne In Washington PRESIDENT Ronald Reagan has firmly rejected the intro-duction of a lax on US oil imports and instead called for complete decontrol of natural

gas prices. In his regular weekly radio address the President claimed that the Administration decon-trol of oil prices in 1981 had resulted in the current fall in world oil prices.

He acknowledged the econo-mic difficulties of the US'a energy producing states, but an import tax, he said, would be

a retrograde step. "What we have to do is to go forward with actions that

will further improve our energy production, freeing np all remaining energy prices. That means doing to domestic gas what we did to domestic oil —

decontrolling it." He pushed for passage of gas decontrol legislation sent to Congress last week by Mr John Herrington, the Energy Secre-tary. The Administration asked for but failed to have gas decontrol approved in 1983. In his speech the president

cited a Massachusetts congress-man who bad opposed the decontrol of oil, believing it would cause bardship for the

poor. "Well, five years later, Massachusetts is enjoying an unprecedented economic come-back," he said.

THE South African Govern-ment and the African National Congress (ANC) refused at through agreement between the growing speculation that their leaders could make use of this coming Friday's coronation of for face-to-face discussions. At the weekend Mr Botha's office cited security reasons for declining to say if he would he attending the coronation while attending the source of the say if the source of th

cited the same reason for not disclosing Mr Oliver Tambo's plans. Considerations of protocol will make it difficult for Mr

expected to announce his travel plans today.

THE US airforce has cancelled temporarily, will complicate launches of Titan rockets, in policy formulation further. the wake of last Friday's ex. With the shuttle grounded plosion of a Titan 34D carrying for at least another year, military officials have been insist-ing that for reasons of national security their payloads will have to dominate the shuttle schedule when flights are re-

mimed. The cancellation of the Titan may strengthen their case.

gramme. The Administration and Congress have yet to agree on future plans for the sbuttle, and the loss of the Titan, even

reconnaissance satellite headed for a polar orbit around the earth. KH-lis usually operate in pairs, but there is just one now in orbit and another is thought to have been destroyed in the last Titan accident in

August The KH-11 can provide de tails of Soviet arms control compliance and troop movements. The actident may, therefore, hinder US-Soviet attempts to conclude arms control agreements.

The withdrawal will mean

stein, Neil Diamond and Barbra

Streisand will cease to be avail-

able in unpirated versions once

US cancels launches of Titan rockets

plosion of a Titan 34D carrying a secret military payload, writes Nancy Danne in Washington. The accident, the second in

a row, following seven suc-cesses, is a blow to the already crippled American space pro-

The secret payload carried on Friday is believed to have been a KH-11 photographic

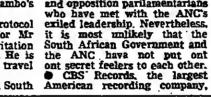
xpected to announce his travel ont secret feelers to each other. lans today. CBS Records the largest It is widely accepted in South American recording company,

attending the coronation, while in Lusaka an ANC spokesman

Botha to refuse this invitation to attend the coronation. He is

In recent months he has strongly criticised private in-dividuals, students, clergymen and opposition parilamentarians

existing contracts expire. Record industry executives believe privately that CBS's withdrawal will simply lead to pirated versions of its records being made in South Africa.





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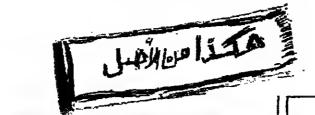




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OVERSEAS NEWS

Cuba postpones debt rescheduling talks

BY ROBERT GRAHAM, LATIN AMERICA EDITOR

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instruments).

international of price. Cuba and the Paris Club hed say that such sales last year been due to meet later this were worth some \$500m; but month, But according to West-the decline in the oil price has ern bankers the Cuban enthori-meant a drop of at least \$150m. ties have put back the meeting Meanwhile, sugar earnings, indefinitely. A projected Paris worth usually around \$230m, Club mission in May to Cuba are expected to be badly hit by pending a thorough reappraisal an unusually poor barvest, of

CUBA has postponed negotia- of foreign exchange earnings well below 8m tonnes, low inter-tions on rescheduling a substan-tial part of its \$3.5bn debt with In recent years the island's to buy, for the second year runtial part of its \$3.5bn debt with In recent years the island's to buy, for the second year of the Paris Club of Western principal source of hard curning, extra sugar to hand over creditor nations. Tency has come from the resale to Comecon countries to make the supply shortfall.

the sharp shortfall in Cuba's Soviet Union supplies 11m Taken together, foreign hard currency earnings this tonnes a year on the basis of exchange earnings could be year because of a poor sugar notional needs, with anything more than \$300m less than harvest and the collapse of the saved available for resale. originally projected, a drop of Cuba Central Bank officials almost 20 per cent.

almost 20 per cent. Such a, shortfall makes it very difficult for Cuba to main-tain its existing debt service obligations with Western creditors without a bigger than expected rescheduling arrange-

moratorium on its debt of about their \$1bn worth of deposits. \$10bn with Comecon until These deposits were a key 1990. source of import finance.

In addition, the Soviet Union A novel formula to boost last week signed a new series trade with the West was devised of trade and economic co- earlier this year when a UK operation agreements to cover the new five-year plan (1986-1990) with credits worth 2.5bn rombles (£2.3bn), 2 50 per cent trading company was formed with the backing of Britain's Midland Bank, With tacit British government approval the company, Goodwood, signed increase over the previous fiveyear plan. Despite these difficulties the year trading agreement envisage

Cuban authorities are anxious to expand trade with western ing each year the import of £40m worth of Cuban goods and creditors without a bigger than industrialised countries. But the sale of £30m of British expected rescheduling arrange-ment. As it is Cuba has arranged a western banks removing half contracts under this deal.

Peter Montagnon on how central banks are coping with a permanently changed world

Financial innovation 'opens a Pandora's Box'

in the new report of introduction is a process spurred by the dis-locations of the early 1980s. It says there was a desire to get away from disclocations such

away from disclocations such as high inflation, volatile rate movements and sharp changes in creditworthiness of large economic sectors. Instead, people yearned for predict-ebility and stability. To e cartain extent, there-fore, innovation has sought to reproduce artificially this cosy old-fashioned world by intro-ducing new hedging techniques and instruments that separate and reallocate all the risks in-volved in the new financial environment. environment.

But, as the report also shows. sour, as the report also shows, innovation has opened a Pan-dora's Box. New instruments may have increased the efficiency of the marketplace, but they have also made it more vulnerable to shocks and less easy to understand.

The time has come for cen-tral banks to take stock of these changes and edapt their policies eccordingly.

For although a period of stability greater economic stability might reduce the impetus for change, the chances are that the impact of innovation is here to stay. This is all the more so since the process has become so since the process has become self-fuelling as banks and other investment houses set up new research groups to develop increasingly sophisticated pro-

The new study, compiled by a. special group of central bankers chaired by Mr Sam Cross of the Federal Reserve Bank of New.

THE BANK for International Sorticles argues at one stage in its new report on innovation its new report on innovation is a process spurred by the disconting an intervent of that its asys there was a desire to get that its analysis on the subject. Sorticles and sorticles are already compelled to live the banking analysis on the subject. The state that "particular attention change rate has increased in will have to be paid to the importance as a channel of speed and form of deregular monetary policy. "This means that in some circumstances, the than that of previous central banking analysis on the subject. instead it sets out the prob-lems surrounding innovation from a perspective far wider than that of previous central banking analysis on the subject. This has tended to concentrate than that or previous central regulators and central banks banking analysis on the subject. are already compelled to live links has lended to concentrate in permanently changed world on the impact of innovation on in which old assumptions, for bank supervision and account-ing policies. Two main developments availability of credit, no longer trand out. on the impact of innovation on bank supervision and account-ing policies. hold.

• The first is the way in which the distinction between banks and other financial concerns has become blurred in the securitization of international capital markets (or the trans-formation of old-fashioned credit into marketable debt instruments). Instead the integration of the worldwide capital market and the mobility of capital has meant that the importance of price channels — interest rates and exchange rates — have begun to dominate. Given the range of choices open to bor-rowers, however, the impact of any given policy changes has become harder to predict. • The second is the limitation

The second is the limitation that the greater mobility of international capital has im-posed on the effectiveness and potential of domestic monetary policy. In other words the worldwide process of financial deregula-have at times tended to erode."

process of financial deregula-tion has turned out to have bad The rise in the international There is, however, ho sides as well as good, and in an mobility of capital has meant guarantee that these financial almost rueful aside the euthors that in some countries the ex- flows will coincide with the

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THE LEGENDARY MAGGIE. THE MOST FAMOUS EIGHT WHEELER EVER.

BY SAMUEL SENOREN IN MANILA

ECONOMIC GROWTH in the bank said the newly indusbank shid the newly indus-trialising committees in the region recorded sharp de-clines in the gross domestic product growth after two con-secutive years of high econo-nic growth. The situation was exempli-fied by Hong Kong, whose growth rate fell to 0.8 per cent from 9.3 per cent, and macro-economic policy objec-tives of all governments con-cerned." On the financial system itself. the study argues that the changes wrought by innovation

have thrown up new questions about the role of central banks lower. "In practice the freedom to in providing ultimate support as lenders of last resort. It conduct an independent policy has declined, particularly where questions whether the system and when expectations about will have the resilience to with prices and exchange rates are highly volatile." stand stress and permit the

conduct of strong anti-Another consequence has been that the evailability of capital inflationary policies, needed. to finance imbalances has de-layed the imposition of appro-

Among its concerns are that the diminishing role of large banks in the credit process will priste economic adjustment "Both the magnitude of the mean they are less able to provide a liquidity buffer to the system as a whole. Also the blurring of distinction between present fiscal and current-account imbalances between the US and other large industrial countries, and the extended period of time for which they have persisted seem to provide an example of the ease with banks and other financial institutions has made the process of regulation harder,

"The financial system some countries more than others — may be becoming increasingly exposed to the risk which imbalances can be finan-ced when capital is highly of gaps in prudential oversight over the consolidated international operations of non-bank financial operations."

This is a particularly important point because of the dependence of banks on non-banks, for example in hedging their exposure on options they

ingly expected to assume some form of responsibility for nonbank firms such as insurance companies and securities houses. *Recent Innovations in Inter-national Banking. Bank for International Settlements, CH4002, Basle, Switzerland.

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Growth rates sag in Far East

member countries of the Manila-based Asian Develop-Manila-based Asian Develop-ment Bank was on average only 3.6 per cent in 1985, against 6.6 per cent in 1984. Most of these countries suffered large trade deficits - and were faced with rising cost of debt servicing. In its annual report, the. Singapore, which had a nega-tive growth rate of 1.8 per cent, against 8.2 per cent The ADB forecast that the Asia-Pacific economies would benefit from any further im-provement in the world economy and that prospects for increased lending, which reached \$1.9bn in 1985, would improve

have written. Central banks may, there-fore, find themselves increas-



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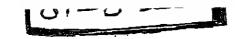
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Financial Times Monday April 21 1986

WORLD TRADE NEWS

NEC bid to beat US dumping rules

BY YOKO SHIBATA IN TOKYO AND LOUISE KEYHOE IN SAN FRANCISCO

NEC Corporation of Japan plans to double production of 256K dynamic random access memory (Dram) chips at its California plant and to increase output at its Scottish factory in a bid to avert dumping dutles.

NEC, the largest Japanese semiconductor maker, appears to have found a large loophole in US dumping laws designed to prevent foreign manufacturers from selling products in the US "below fair value." By switching Its manufacturing or assembly operations from Japan to other countries it can avoid

US dumping duties. NEC said that it was also considering 256K Dram production in Singapore and Malaysia. NEC's actions underline the need for a broader solution to the dumping issue, said a spokesman for the Semi-

spokesman for the semi-conductor Industry Association (SIA), which represents US chip makers. In a broad trade complaint, the SIA has charged

THE US International Trade Commission has ruled that imports of brass sheet and strip metal from seven coun-tries may be injuring domes-tic producers, AP-DJ reports fair trade solution." NEC, along with other Japanese chip makers, has been charged with dumping 256% from Washington, The Com-merce Department will continue to investigate the im-ports from West Germany, France, Italy, Sweden, Canada, Brazil and South Korea that totalled about \$132m last year.

market to US manufacturers.

Negotiations between the US

goal," said the SIA. Japanese trade negotiators have countered with a proposal

to fix floor prices on Drams,

"but that is not acceptable to us because it is not a free and

Drams in the US in a case in-itiated by the US government.

A final ruling was due on

May 27, but this week the Japanese companies were granted a postponement of the

ruling until August I. The ex-tended deadline reopens the

possibility of a negotiated settle-ment of the dumping charges.

have assembly operations in low labour cost countries such as Singapore, the effectiveness of the dumping case will be limited significantly.

The Commerce Department said that the original drait of said that the original dust is its dumping case covered chips assembled in third countries, but the case was amended to cover only Japanese chips, "because we had no informa-tion relating to third countries." In a preliminary ruling, the US Commerce Department has imposed dnmping duties rang-ing from 19.8 per cent to 108.7 per cent on Japanese-made 256K Drams exported to the tion relating to third countries." said a spokesman.

said a spokesman. US chip makers could request a further amendment to the case, the Commerce Department said, but no such request has "yet" been made. Earlier this month Hitach announced that it was to start direct shipment to the US of 256K Dram chips produced at its Malaysia subsidiary. It plans to begin the shipments in June. The Japanese company had

The Japanese company had been exporting chip waters to Hitachi Semiconductor (Malaysia) and sending the completed products to Japan

and Japanese governments aimed at resolving these issues were suspended earlier this month, with the US trade representative complaining that the Japanese were "intransigent."

spokesman for the Semi- international for the Semi- international for the dumping charges. The subjects of the dumping charges. The subjects of the dumping charges. The subjects of the dumping charges is experised with semiconductor (SIA), which represents US global production cost and impose duties on Japanese to Hitachi Semiconductor complaint, the SIA has charged that would provide an early affect chips assembled in a completed products to Japan Japanese companies with dump- warning system to prevent third country. Since many where they were expected and ing and with closing their bome future dumping—which is our Japanese and US chip makers shipped to the US.

Senators lobbied on Canada free trade talks

US

BY NANCY DUNNE IN WASHINGTON

THE Reagan Administration, caught off-guard by Senate opposition, has mounted a strenuous lobbying campaign in support of the endangered negotiations for a free trade agreement with Canada.

The Senate Finance Committee, which is empowered to " fast scuttle the proposed track" negotiations, is due to vote tomorrow, one day before its final chance to say "No."

SHIPPING REPORT

Rates unmoved by air raid

BY ANDREW FISHER, SHIPPING CORRESPONDENT

in freight rates. broker. Libyao charterers had did not have to pay more than existing rate levels. Since the attack, loadings from Libya have, not surpris-ingly, come to a virtual halt.

If neither the Finance Com-mittee nor the House Ways and delay by Mr Clayton Yeutter, the US Trade Representative, who had to fly to Europe at the Means Committee forbids the talks, then the Administration will be empowered to negotiate end of the week for the indus-trial countries ministerial an agreemeot which could not be amended by Congress, although the legislature could meeting and talks about a order to put pressure on the highly inflammalory agricul-tural trade dispute. Last Wednesday. 12 members still veto the entire pact. It is generally agreed that bad the committee voted last wcek, the "fast track" process would have been disapproved. Committee Republicans, how-

France FFr ba

ever, acceded to a request for tatives and received promises of loobying support and strongly urged the White House, preoccupied with Libya and Nicaragua, to schedule a meeting before the vote In

Mr Yeutter beld up his of the Finance Committee-departure to call recalcilrant both Republicans and Demo-senators to ask if he could crats-wrote to the President "alleviate their concerns." He to ask bim to withdraw his bid "alleviate their concerns." He to ask bim to withdraw his bid met with 30 industry represen- for the Canada talks.

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TENDERS MUST BE LOC JEC 47 745 944% OF ENGLAND NEW ISSUES (H), unset payment in full has been made belore the due date. In which case they warting STREET, LONCON E14% 344 NOT LATER THAN 10 CO AN CH must be therefore dor registration not later than 14th July 1986. Tender tarms and course of this prospectus may be obtained of the Bank of the

THE US strike against Libya elsewbere with the abundance gave the tanker market a of oil supply from other pro-talking point last week, though ducer countries, said Gal-it did not cause any fluctuations braith's, the London ship-As has become the practice arraoged several vessels to take in the market, a number of cargoes for various destin-ations, mostly in the Mediter-ranean, but the large amount of tonnage available meaot they did array of the several s

E. A. Gibson Shipbrokers said that at least 10 blg tankers had found work in the Gulf In early April. Of last week's known fixtures, a 260,000 tonner ohtained. Worldscale 22 for disbarge in the West a low But owners have generally for discharge in the West, a low managed to fix their vessels rate in line with recent levels.

TRADE STATISTICS Feb. 185 6,915 7,178 --0.263 Feb. '86 6.186 Dec. '85 6,387 jan. '86 UK £bn 6.255 Exports 6,116 6.405 Imports Balance 6.574 -0.336 17.957 12.923 15.064 12.795 Japan \$bn Exports 11.163 10.907 Imports Balance 11,312 10,584 +2.339 +6.64516,994 32,141 --- 15,147 Exports Imports Balance USA Sbn 17,735 17.006 17.143 30,225 33.465 27.169 - 10.026 Nov. '85 44.34 37.54 +6.70 Jan. 185 43.67 jan, '86 45,90 Dec. 785 45.45 Germany DM bn Exports 37.43 39.30 +4.37 Imports Balance 36.91

World Economic Indicators

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Exports

Balance

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ISSUE BY TENDER OF £800,000,000 8 per cent TREASURY STOCK, 2009

MINIMUM TENDER PRICE £96.00 PER CENT

PAYABLE AS FOLLOWS:

±25.00 per cent Daposit with tender On Monday, 9th June 1985 On Monday, 14th July 1986 25.00 per cent Balance of purchase money INTEREST PAYABLE HALF-YEARLY ON 25th MARCH AND 25th SEPTEMBER

This Stock is an investment, taling within Part II of the First Schedule to the Thussee Investments Let 1964. Application has seen made to the Council of The Stock Exchange for the Stock to be admitted to the Official List. THE GOVERNOR AND COMPANY OF THE BANK OF ENGLAND are outhorised

receive tenders for the above stock. The principal of and interest on the Stock will be a charge on the National Loana Fund, with teccurse to the Consolidated Fund of the United Kingdom. The Stock will be rapaid at tar on 23th September 2009.

The Stock will be repaid at £47 on 25th September 2009. The Stock will be registered at the Bars, of England or at the Sank of Ireland, Bullast, and will be transferable in multiples of one genny, by instrument in writing in accordance with the Stock Transfer Act 1963. Stock registered at the Bank of English held for the account of members of the Central Guits Office Service will also be transferable, in multiples of one penny, by exempt transfer in accordance with the Stock Transfer Act 1953, and the relevant subordinate lagislesion. Transfers will be free of stamo duty.

Interest will be payable hall-yearly on 25th March and 25th September. Income ta will be datated from optiments of more than $\Sigma5$ per annum. Interest warrants will be transmitted by post. The link interest opymont will be made on 25th September 1966 at the tate of $\Sigma2$ 2673 par £130 of the Stock.

September 1986 at the rate of C 2013 per 1100 of the Stock. Tandara must be lodged at the Bank of England, New fosuos (H). Wailing Streat, London EC4M SAA, not later than 10.00 AM ON WEONESOAY, 23R0 APRIL 1986, or at any of the Stanchos of the Senk of England or at the Glasgow Agency of the Bank of England not later than 3.30 PM ON TUESOAY, 23R0 APRIL 1986. Tondars with not to revocable getween 10.00 am on Wedneaday, 23rd APRIL 1986 and 10.00 am on Monday, 28th April 1985. Each tender must be for one amount and at one price. The minimum price, below which tenders will not be accepted, is £36.00 per cent. Tenders must be made of the without e price beng stated will be deemed to have been made at the minimum price.

minimum price. A coparete cheque representing a deposit at the rate of £25.00 for svary £100 of the NOMINAL amount of Stock tendered for must accompany each tender; cheques must be drawn on a bank in, and be payable in, the United Kingdom, the Channel lalards or the Isle of Mar. Tenders must de for a minimum of £100 Stock and for multiples of Stock as follows:

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Amount of Stock tendared for	Multiple
£100-£1.000	£100
£1,003-£3,000	6500
£3,000-£10,000	£1.090.
£10.000-£50.000	£5.000
£50,000 or greatet	£25,000

E10.000-E50.000 C50.000 or greater **E5.000 Her Majesty'o Treasury reserves the right to reject any tender or part of any tenders will be ranked in descending order of price and allotments will be made to tenderers are at or above the lowest price at which her Majesty's Treasury docide that any tender should be accepted (the allotment price), which will be not less than the minimum tender price. All silotments price it the allotment price), which will be not less than the minimum tender price. All silotments will be made at the allotment price tenders which are accepted at which are made at prices above the allotment price tenders which are accepted and which are made at the allotment price tenders which are accepted at the allotment price tenders which are accepted at the allotment price tenders will be oligited in full: tenders made at the allotment price tenders will be oligited at the ellotment price to the governot on Company of the Bank of England, Isauo Oepartmann. Letters of allotment in respect of Stock allotted, being the only form in which the Stock may be transferred prior to registration, will be despatched by post at the stack of England be withheid until the tenderar's cheque has been paid. In the event of stock witholders, the tender of any lattice of stock allotted. Not allotted by the Bank of England be with a cleation of the Bank of England at deposit, may at the discretion of the Bank of England be withheid until the tenderar's cheque has been paid. In the event of stock without any tender or allottment is undication will conter no right an the renderer to transfer the Stock. In the credication will conter no right an the renderer to transfer the Stock. In the event of partial allottment, the bances of the amount raid as deposit, will be allocated to him aubject in each case to cayment than E100 Stock. In the accepted to the allottment is built be made at any the allotted at a by read as deposit will be allowed on such case will be datermined by thecase of the another traid as deposit w**

liable to forferture. Letters of silotment may be collt into denominations of coultiples of E100 or written request received by the Sont of England. New Issues, Warting Street, London ECAM SAA on any date not later than 10th July 1956 Such requests must be signed and must be accompanied by the latters of allotment (but a letter cannot be appli if any payment is evended). Letters of altorning must be succentered for registration, accompanied by a completed registration form, when the Galance of the purchase money is paid.

Fround in New Issues, Walking Sitest, London ECAM 94AA, or et any of the Fround Stantas of the Bank of England, br at the Glesgow Ageocy of the Bank of Fround IS Vincent Place, Glesgow G1 ZEB; et the Benk of Ireland, Moyne Building, 1st Ploci, 20 Callender Streat, Belfast BY1 58N; or et any office of The Stock Exchange in the United Kingdom.

Stock Exchange in the United Kingdom. Gave inment statement Attraction is drewn to the statement issued by Her Melesty's Troosury on 29th May 1995 which exclained that, in the interest of the orderly conduct of fiscal colicy, neither Her Majasty's Government nor the Bank of England or their respective servants or egents undertake to disclose tax changes decided on but not the conditions under which, this Stock is issued or sold by or on behalf of the Government or the Bank: that no responsibility can therefore be excepted for any omission to meke such disclosure; and that such omission shall neither companyation.

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TENDER FORM

Thio form must be lodged at the Bank of Englond, New Issues (H). Wetling Street. London ECOM 9AA not later than 10.00 AM ON WEDNESDAY, 23RII APRIL 1986, or at any of the Branches of the Bank of Englend or at the Gissgow Agency of the Bank of England not leter than 3.30 PM ON TUESDAY, 22ND APRIL 1986.

ISSUE BY TENDER OF £800.000,000 8 per cent TREASURY STOCK, 2009 MINIMUM TENDER PRICE £96.00 PER CENT TO THE GOVERNOR AND COMPANY OF THE BANK OF ENGLAND I.We lender in accordance with the terms of the prospectus dated 18th 1986 ss follows: Amount of above-mentioned Stock tendered for, being a minimum of and in a multiple as lotows Multiple 1. NOMINAL AMOUNT OF STOCK Amount of Stock tendered for £100-£1,000 £1,000-£3,000 £3,000-£10,000 £10,000-£50,000 £100 £500 £1,000 £5,000 £25,000 £ 2. AMOUNT OF DEPOSIT (a) £ Amount of deposit enclosed, being £25.00 for overy £100 of the NOMINAL amount of Stock tendered for (shown in Box 1 sbovo): 3. TENOER PRICE (b) The price tendered per £100 of Stock, being a multipla of 25p and not less than the minimum lender price of £96.00: £ p

i/We hereby engage to pey the instalmento so they shall become due on any amount that may be made in respect of this tender, as provided by the said allat prospectus.

I/Wa request that any latter of allotment in respect of Stock allotted to me/us be sont by post at my/our risk to me/us at the address shown below.

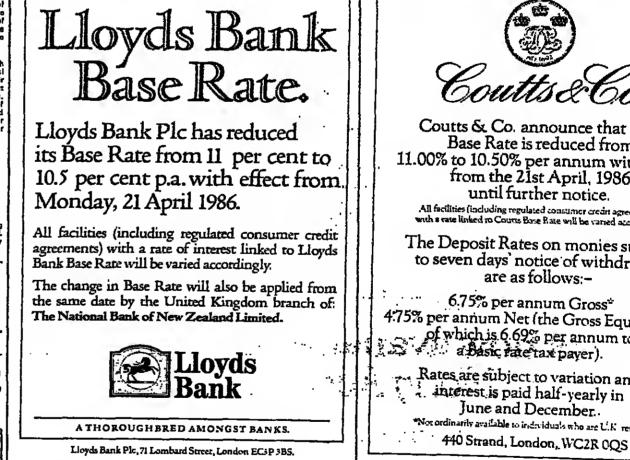
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April, 1986

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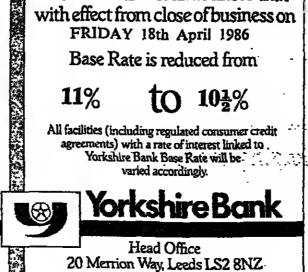


YORKSHIRE BANK **Base Rate**

Yorkshire Bank announces that with effect from close of business on FRIDAY 18th April 1986 Base Rate is reduced from

11% to 10½%

All facilities (including regulated consumer credit agreements) with a rate of interest linked to . Yorkshire Bank Base Rate will be



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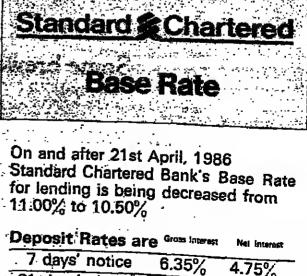
Cou	tts&Co

Coutts & Co. announce that their Base Rate is reduced from 11.00% to 10.50% per annum with effect from the 21st April, 1986 until further notice. All facilities (including regulated consumer credit agreements) with a rate linked to Courts Base Rate will be varied accordingly.

The Deposit Rates on monies subject to seven days' notice of withdrawal are as follows:-

6.75% per annum Gross* 475% per annum Net (the Gross Equivalent of which is 6.69% per annum to a basic rate tax payer).

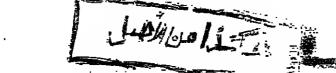
Rates are subject to variation and interest is paid half-yearly in June and December. Not ordinarily available to individuals who are U.K residents



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21 days' notice	·7.35%	510%
Interest pair	-/0	0.43/0
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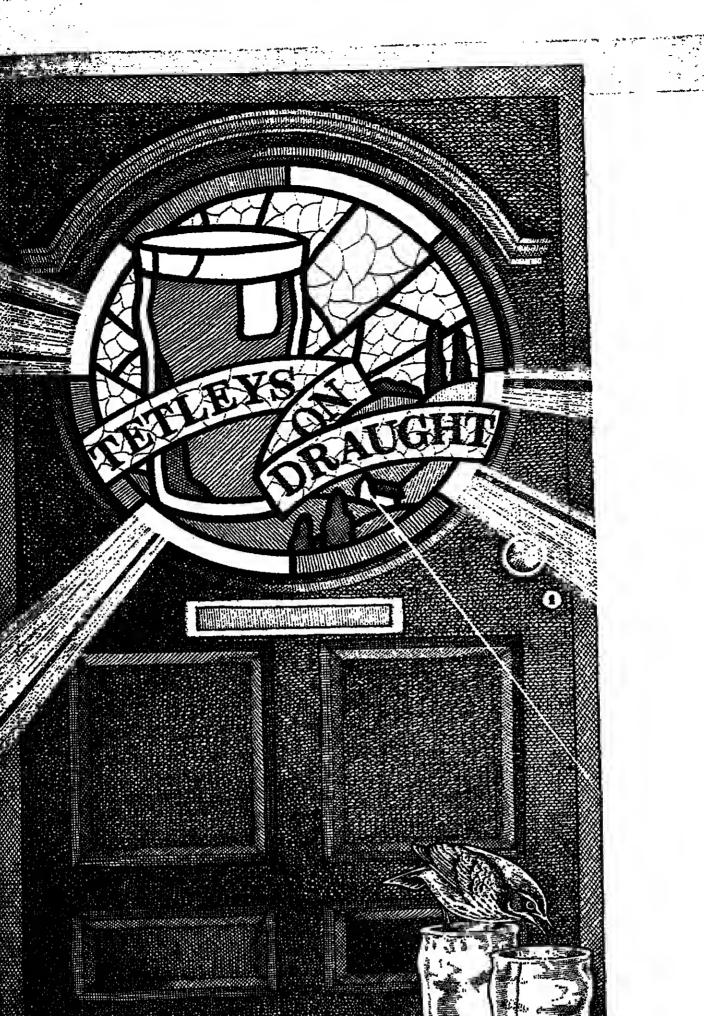
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Take-home bitter is nothing new.

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Some brewers said it couldn't be done. But, mindful of the rewards to be gained, we at Allied-Lyons stuck to the task.

The beer posed no problem. It picked itself. Tetley is Britain's most popular bitter.

But bringing it home to you took eighteen months, £250,000 and the services of one of the country's leading packaging technologists. The result. Tetley on Tap.

The best pint of bitter you'll ever drink at home. In an easy-to-carry pack.

Nearly 9 pints of Tetleys, that comes out clear and bright with a full frothy head just like down the pub.

Now we've the technology, we can apply it to other products, like Gaymer's Olde English Cyder.

Allied-Lyons now reach untapped markets. Whether you live up North or down South you can now sup Britain's best-selling bitter at home.

Tetley on Tap is not the only innovation Allied-Lyons have in the pipeline.

In 1985 we launched over 100 new products worldwide. Which is something to write home about. Allied-Lyons AAH WEEKEND FI

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BEECHAM PHARMACEUTICALS

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announces that it has received the

1986 QUEEN'S AWARD FOR TECHNOLOGICAL **ACHIEVEMENT**

The Award was given for the discovery and development of a new generation of antibiotics -Augmentin, Timentin and Synuloxwhich are invaluable weapons for the treatment of bacterial infections.



UK NEWS Drive to lift performance Calls for reform of high-tech companies

BY ALAN PIKE, INDUSTRIAL CORRESPONDENT

ENIOR EXECUTIVES of leading think they have to fight it out in the high-technology companies are be-local market rather than co-ordi-ing invited to join a drive to im- nate their efforts in international prove the performance of key secmarkets." tors of UK industry in international markets.

The initiative, which has already won a degree of government back-ing, will be launched at a conference of 30 to 40 selected executives and managers in June. aim is to attract to the initiative se-Sir Peter Parker, chairman of the

nior executives in high-technology British Institute of Management, has been invited to chair the launch companies who have the power to make specific business decision conference: Others who have been approached about the project in-clude Mr John Butcher, junior Trade and Industry Minister, and Sir Terence Beckett, director genaimed at achieving the agreed priorities. Butcher said they were satisfied eral of the Confederation of British that the Government - while un-

Industry (CBI). One of the industrialists behind the move, Mr Peter van Cuylenspecific ways. Mr Butcher empha sised the Government's desire to burg, UK managing director of Texas Instruments, the largest US sem-

break down structural barriers to iconductor manufacturer, says that competitiveness, such as anneces-in the UK "too many companies sary regulation. The Department of

Trade and Industry is apparently hative goes ahead.

Mr van Cuylenburg and his col- An important development in the leagues want to create a framework within which UK companies can drive to reform industrial training in the UK will come this week with reach agreement on international the publication of the results of a market priorities for the 1990s and review into vocational qualificathen work together to target their resources most efficiently. Their

There is evidence that employers parents and trainees share a wide mread lack of understanding about the existing range of qualifications

The Manpower Services Con sion, which administers the Gov-A delegation which saw Mr ernment's job programmes, set up a working group a year ago to recom-mend ways of creating a more comwilling to intervene directly - would prehensible and relevant system of support the group's objectives inqualifications.

Lord Young, Employment Secre-tary, and other ministers, attach the highest importance to the re-

also willing to arrange periodic ss report conferences if the

THE TRADES Union Cooperation (TUC) is preparing to publish a call for the setting of minimum standards in Britain's penal institutions, highlighting many of the issues in the present prison officers' dispute which may lead to industrial action

Financial Times Monday April 21 1986

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by prison officers. The policy statement, drawn up jointly by the TUC-affiliated unions in the prison service and approved by the TUC general council, iden-tifies overcrowding as the main problem facing staff and inmates like

of prison

By David Brindle, Labour Stal

service

It says overcrowding raises fundamental questions about the pur-pose of imprisoament and the qualiy of hie for prison staff. It is essential, it argues, that the service should be provided with the neces-sary financial and human resources

As well as calling for a review of prison standards, the TUC statenent proposes a fresh look at senencing policy in the courts and the need for development of a compre-bensive rehabilitation service for S-DESODETS.

The presence within the prison system of almost 5,500 more innaies than the total "certified normal accompdation" - just over f1.000 - will be one of the issues discussed today when leaders of the Prison Officers' Association (POA) meet Mr Douglas Hurd, Home Secretary, to try to avert industrial action over staffing levels.

The POA says it will begin action without warning at any time before May 7 unless it reaches satisfactory erement on its right to perofiate staffing numbers for duties within each penal institution.

Other prison service unions say hey share the POA's concern at the effect of budgetary constraint on staffing and, consequently, prison activities. They say they are still waiting for evidence of the Government's commitment to provide alierantive out of cell activities after the announcement last month of closure of 54 of the 310 prison work-

shops. _____ NATTHE, representing prison education futors, is conducting a sorvey of cuts in classes after complaints of sharply reduced provision at pris-nus stich as Birmingham, Ducham and Preston.

Tory MP will **Goldman Sachs sees** give up seat over Ulster By Our Political Editor

LORD CRANBORNE is to stand down as Conservative MP for Dorset South at the next general election, largely because of the Government's imposition of the Anglo-Irish agreement

In a letter to his constituency chairman, he said the consideration which upped the balance towards stepping down "in the final analysis was the Government's imposition of the Anglo-Irish agreement on the people of Northern Ireland.

I would find it very difficult to stand at the next general election as a candidate of a party which, in my opinion, has contrary to its declared principles, abandoned the union of Great Britain and Northern Ireland."

His stand is in line with the Cecil family tradition since he is a direct descendant of the late 19th century Marquis of Salisbury who, as Con-servative leader and Prime Minister, fought Gladstone over Irish home rule and protecting the interests of Ulster.

Lord Cranborne had a 15,098 ma-jurity over the SDP/Liberal Affi-ance at the last general election.

BY WALTER ELLIS MR NIGEL LAWSON, the Chancellor of the Exchequer, may already be operating a policy of "shad-owing" the European Monetary System (EMS) as a means of pre-paring sterling for what he hopes will be its early introduction into

possible EMS move

the exchange rate mechanism. This is the conclusion of US securities firm Goldman Sachs, which sees UK interest rate policy thus becoming more dependent than before on the sterling-D-Mark rate.

Commenting on Mr Lawson's speech last week to the Lombard Association, in which the Chancel-lor of the Enchequer said it made sense to limit "wild" swings in the exchange rate, "particularly against European competitors", Goldman Sachs look to a policy that would stabilise sterling against the D-Mark at a rate of between DM 3.30

and DM 3.59. This, they say, would hold fluctu-ations in the rate between the two currencies to around 4 per cent, corresponding to the "notional" range for sterling established in the realignment of the EMS agreed by European Community industors in

The Hague earlier this month.

Mr Lawson and Sir Geoffrey Howe, the Foreign Secretary, are now understood to be strongly in fa your of sterling's full entry into the EMS and are reported to be press-ing Mrs Margaret Thatcher, the Prime Minister, to abandon her

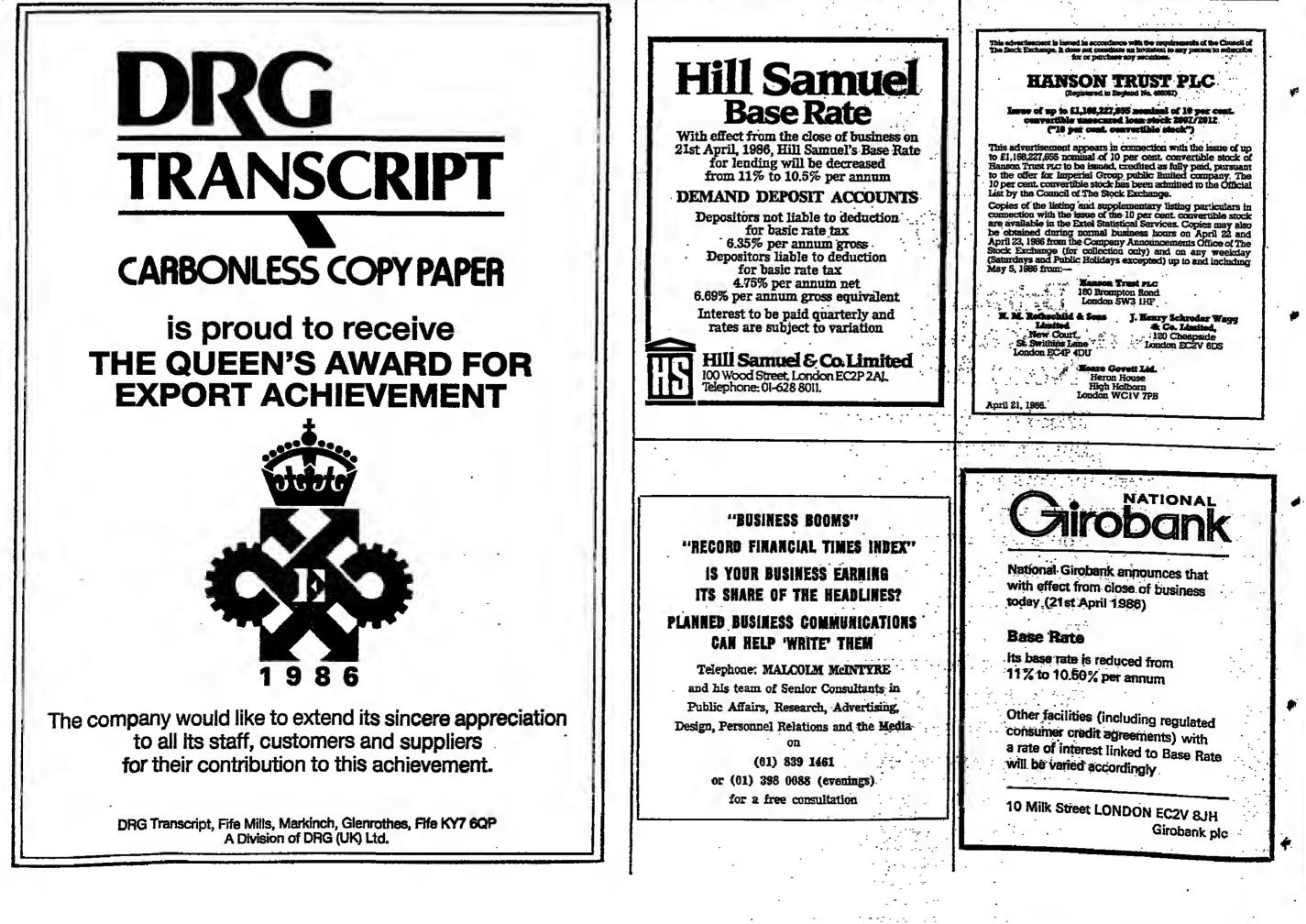
Goldman Sachs argue that it was political considerations, relating to the Prime Minister's continued EMS doubts, that prevented Mr Lawson from proclaiming his outand-out support for early member-

The likely short-term effect of such a strategy would; according to Goldman Sachs, be a drop from 11 per cent to 19 per cent in UK inter-est rates followed by a period of greater, stability

Three reasons are advanced for this analysis: • A rapid fall in rates would en

danger the "shadow" range for the sterling-DM rate. · Such a fall would probably be in consistent with the Government's cautious policy on inflation.

Sharply lower rates might encourage a "bounce back" in the montey supply.



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Financial Times Monday April 21 1986

UK NEWS

JAPANESE TO BE TOLD OF CYCLICAL DOWNTURN IN DEMAND Car sales likely to slip from peak

Elders plans to revive

fight for Allied-Lyons

Unions put jobs plan

new jobs.

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

today tell Japanese producers that ery of the state-owned BL vehicles then expected to last for two or three years at the most but instead ed to drop back slightly this year from the 1985 record level and fall

again in 1987. An exchange of forecasts is an in London this week.

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THE BRITISH motor industry will ish Government - to help the recov- The "voluntary" agreement was . The UK new car market could Mr Harry Hooper, the SMMTa has remained in place continuously president, will tell the Japanese del-since 1975 and looks set to become a

An exchange of forecasts is an ihara, president of Jama, that the important part of the annual meet-UK industry expects new car sales ing between the UK Society of Mo- this year to slip from the record tor Manufacturers and Traders 1.83m in 1965 to 1.82m. A cyclical (SMMT) and the Japanese Automo- downturn in demand, particularly bile Manufacturers Association (Ja-ma), the latest of which takes place in the company car sector, should take sales in 1987 down to 1.785m. The informal industry-to-indus

The Japanese are almost certain try agreement also covers the light to agree to continue for another commercial vehicle market. The year the restraints on car ship- SMMT forecasts that 1986 sales of ments to the UK that they first im-posed on themselves in 1975 - after. last year's 228,453 to 227,000 but re-diplomatic pressure from the Brit-cover to 228,000 in 1987.

BY ALICE RAWSTHORN

egation, headed by Mr Takashi Ish- permanent part of the UK motor industry scene.

In practice, the agreement holds the Japanese share of the UK new car market at around 11 per cent. The sales forecasts help the Japa-nese decide on how many vehicles to ship.

To win their 11 per cent of the UK new car market - which is becom-ing increasingly difficult in compet-itive conditions - the Japanese shipped 185,625 cars to Britain last year against 187,207 in 1984.

rise to 2m units a year of its own accord within the next two to three years, according to Mr Guy Ber-geaud, managing director of Repault UK. This could happen without the

Government taking any action to remove the 10 per cent special car tax, which had been attacked per sistently as an anomoly by the UK motor trade and industry, said Mr

Bergeaud. Despite last year's record 1.82m sales, the UK still had among the lowest car ownership per capita in Europe, but it remained one of Europe's biggest markets in terms of

New rules

for Brent

me.. Japanese advantage, Page 11

Labour to sharpen policies By Peter Riddell, Political Editor

A £100,000 campaign is to be launched tomorrow to present the Labour Party's education, housing and social policies as "up-to-date" and relevant to people's interests. The campaign, entitled "Freedom and Fairness," will use the slogan

"putting people first" to advance the main points of Labour's social programme. The campaign will use publicity material and leaflets for local cam-

paigns, a series of advertisements in major regional newspaper and co-ordinated themes in speeches and interviews The launch in London by Mr Neil

Kinnock, the Labour leader, and Dr John Cunningham, the party's En-vironment Spokesman who will be responsible for the campaign, will be followed by a party political broadcast.

The campaign is based on exten-sive market and survey research which shows the need for Labour to appear fresh and up-to-date in its policy proposals

TRADE UNION leaders in Scotland ument amounted to a strategy for yesterday' launched a programme the creation of up to half a million Ine research indicates that, while Labour scores highly as the party with the best policies on health, housing and education, many see the SDP-Liberal Alliance as presenting numeric to an education of the state of its approach.

ELDERS IXL plans to renew its battle for control of Allied Lyons in. June or July, providing it receives clearance from the Monopolies and Mergers Commission, according to its chairman. Mr John Elliott, Speaking on independent televi-sion yesterday, he defended Elders' decision to take the Monopolies and Mergers Commission to court - the case will be heard in the High Court tactics and if we are required three or four months in advance to give case will be heard in the High Court tomorrow - in order to overthrow its decision to allow Allied-Lyons to that data to Allied, we think that is most unfair." Mr Elliott dismissed suggestions

have access to details of the financial arrangements for Elders' restructured bid proposals. "Never in any takeover in the world have I ever known a compa-ny to hand over financial proposals "We don and strategy to the opposition," he said.

said ... "To me it is a indicrous situation." Proprietary's decision to buy op-The commission gave Allied-Ly-ons access to the details of Elders' ders would be helpful, however.

BY PHILIP BASSETT, LABOUR EDITOR

contracts By Dominic Lawson BRITISH PETROLEUM (BP) has launched a new standard contract for spot trading in Brent, the main

North Sea crude. The move is designed to bring li-quidity back into the Brent forward market which has been almost dormant since February, when the market collapsed among defaults and litigation.

BP was by far the biggest player in the Brent market and its own that Allied-Lyons' proposals to acquire Hiram-Walker's drinks divistandard contract was the most widely used. Its new conditions outsion could affect Elders' proposals. "We don't see that as an obstacle," lined in today's edition of Petroleum Argus will apply to contracts for cargoes delivered from June He did accept that Broken Hill

> The main innovation in BP's 30page new rule book is a provision for sellers of crude oil cargoes to demand early cash payment if the market price subsequently falls. The chief reason for the collapse of the market earlier this year was that some companies who had committed to buy at prices in excess of \$25 a barrel were unable or unwill-ing to meet their obligations months later by the time actual price had halved.

It was welcomed by UK union leaders such as Mr Ron Todd, gen-eral secretary of the Transport and General Workers' Union, as a blue-BP's new clause stipulates that the seller can call for payment within five days of a sum between the price agreed and the estimated ac-tual market price, less interest....

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THE BEST CONNECTIONS IN THE WORLD MEAN NOTHING IF AN AIRLINE FORGETS THE HUMAN ONE.

10

Financial Times Monday April 21 1986

writes Alice Rawsthorn.

which was completed at the end

scribed to the offer, including the insurance houses, the Prudential and Legal & General and the in-

vestment management houses Touche Remnant, Henderson

Administration and Foreign &

The case with which the Inde-pendent has raised its launch

capital contrasts sharply with the

problems Mr Shah encountered

when he approached institutions

two years ago to raise finance for the launch of Today.

Several of the institutions now

supporting the Independent - in-cluding the issue's sponsors, the merchant bank, Charterbouse

at 30 institutions sub-

UK NEWS

Raymond Snoddy on the optimistic mood at Britain's newest newspaper

Today looks forward to tomorrow

MR EDDIE SHAH, the publisher of Today, admits now that launching his revolutionary oew colour tabloid newspaper early last mooth went much worse than be believed possible. Almost everything that could have gone wrong did and two weeks after launch for a short period one evening Mr Shah had had enough

After a particularly difficult day, Mr Shab asked: "Where's the front page with colour?" Only to get the reply: "What front page?" The front page of Today had temporarily been mislaid on the way to transmission to the three plants where it is printed and vital time had been

"I've heard of 'hold the front page' but never what front page, says Mr Shah, reviewing as if it were already history events of only four

"I blew my cool. I actually cracked I'd had enough." Mr Shah is disarmingly honest about the quality of his newspaper. "I would oot have bought that paper in the first two weeks. It was a bad news paper with colour out of register. Critics said it was like a provincial free-sheet. It was not as good as a good free newspaper."

He can talk so calmly about the disasters of the launch because he believed Today reached bottom about two weeks ago, and since then had been on the way up.

The lowest point Today ever reached, Mr Shah insists was a circulation of 480,000 and he denies claims by Fleet Street rivals that it went as low as 350,000.

The turning point appeared to come at the beginning of this month and Mr Shah says the paper is now selling between 630,000 and 640,000 copies a day.

The claim receives independent backing from readership research, conducted by AGB cable and Viewdata. Since just before the launch an AGB panel of about 1,000 people have been keeping a record of their oewspaper reading habits. For the first four weeks reader-

ship of Today dropped from 9.1 per cent of the panel to 3.9 per cent. It then steadied at 4.1 per cent before rising to 4.6 per cent in the last

Mr Shah says the issue covering last week's bombing of Libya sold 800,000 copies, and the story was on the front page of two out of the three editions, produced in London and Birmingham and Manchester.

More titles planned MR EDDIE SHAH is considering iznaching a series of newspapers over the next 12 months. are not left free to exploit the opportunities opened by the crea-tion of Britain's first national electronic newspaper.

Preminary planning is being carried out for three nationals as The new quality daily newspa-per, the Independent, which will be knunched this automn by a well as evening newspapers at Mr Shah's three printing plants. He is looking at the possibility of group of former Daily Telegraph journalists, has completed its £18m financial package in what setting up: • A national daily sports newsis believed to be the biggest-ever venture capital issue in the UK,

paper reflecting his belief that the lower production costs he has achieved make specialist newspapers financially viable.

In January, the Independent raised 12m in start-up finance. The second round of finance. • A family-based popular daily which would be down-market from Foday. • A quality daily aimed at The Guardian's sector of the newspaof last week, generated fl6m. The newspaper has also secured flam in bank leans.

ner market

 A linked series of evening pa-pers which would share editorial and production costs. The first suggestions that Mr Shah is considering expansion come uearly seven weeks after the difficult launch of Today. The

timing of any expansion would be governed to some extent by

the progress made by Today. No final decisions have been taken and even some executives of Mr Shah's News (UK) wonder whether such plans are practical in the time scale envisaged. If a decision is taken to go ahead, the company is likely to go to the City of London to raise more than £20m for expansion. Mr Shah is believed to be de-

.

Japhet - rejected Mr Shah's proposals. termined to ensure that others

ond large television advertising 350,000 as well as some advertising. campaign in May. Even without further commercial campaign in May. With a painful memory of the improvement in its first year, Mr launch advertising - sunglasses to Shah says Today will still make protect eyes from the dazzle of col- pre-tax operating profits of £5m. But he has temporarily dropped

Colonial.

our that actually appeared like washout watercolour - and the "We're ready Eddie" slogan when plans to site a fourth printing plant in Rotherham, south Yorkshire. To-Mr Shah clearly was far from day has done better in the south of England – a readership profit of just under 50 per cent ABCs top soready, he may well decide on a gradual approach. Mr Shah is now hoping to build

Air Shah is now hoping to build circulation step by step. "If we can build 3,000 or 4,000 a day, by the up east of London to serve an and of the build 3,000 or 4,000 a day, by the up east of London to serve an and of the build a day. end of July we will be back at where distribution difficulties have 900,000." A promotional campaign been greatest.

to give away 200,000 free copies a "We have now caught up with day after 4pm on the day of issue correctves," says Mr Shak and got to has already begun. where he hoped the paper would Mr Shah says the cost structure have been before launch.

of the newspaper with direct entry The electrical problem at Today's At the moment Mr Shah is con- of copy by journalists means it can headquarters in south London's daily sidering whether to launch a sec- break even with a circulation of Vauxhall Bridge Road which week, 44.43 4.349

caused computers to fail when someone plugged in an electric kettie prevented any proper asessment of the equipment before the launch date.

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It was only the enthusiasm of the staff, Mr Shah says, which stopped him postponing the launch.

Colour was another big disappointment. It was out of register and appeared washed-out when the ink density had to be reduced because of drying problems. Now, up to 85 per cent of the ideal

density is being applied. An extra 40 Ft (12m) of tracking is being added to the printing presses to in-crease drying time to achieve the full colour density.

Since the launch developments at

Today have been fast: About 30 new production journalists have been or are about to be taken on. The demands of fully elecproduction tronic were underestimated.

 Mr Dennis Hackett, a oewspaper consultant noted for turning round publications that have failed to hin their initial target, began work last week as executive editor. Already the front pages have started to look more dramatic.

• The number of pages has been reduced from 44 to 40 after research suggested readers were finding the paper too bulky.

Advertising rates were cut this month by 20 per cent to reflect the lower than expected circulation. A black and white page now costs £3,600 and a colour page £7,600. Distribution in Glasgow and Ed-inburgh inhas Scotland has begun sooner than originally intended.

Mr Mark Pritchett, Today's advertising director, believes that advertising revenues for the year should top £20m and that the original target of £30m is "not inconceivable."

For Mr Brian MacArthur, Editor of Today, who like many of his staff has been working a 15 hour day, there have been "moments of de-pression and despair." But he says he is proud of the way the staif

most stories for the first edition have to be completed by midafternoon.

Because later breaking news has to be covered for the later editions, staff say they are working as if they were producing an evening aod a newspaper, seven days a

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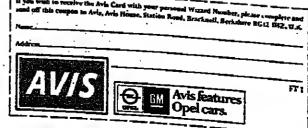
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UK NEWS

and performance engineering, were also being successfully encroached

upoo by the Japanese.

'likely to retain

Three years of growth forecast for building

Jinancial Times Reporter THREE YEARS of growth in the construction industry has been pre-dicted by the National Council of

Building Material Producers. The outlook for the UK looked good, with inflation having fallen and with interest rates set to fall significantly, the council's forecast

It was likely that demand in the construction industry would switch from consumer spending towards industry. Lower oil prices would have an important influence on industry. The council said that the most

positive performance was expected from the private sector and from reintenance and improvepair, ment

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Private housebuilding was ex-pected to be stable, benefiting from continuing growth in consumers' spending power, but subject to con-siderable regional variation. "Better conditions will be reflected in a move up-market rather than an increase in housing starts" the coun-

cü said. The council predicted a total of 185,000 housing starts this year compared with 194,800 last year. Next year housing starts would re-

main at the same level as this year and in 1938 would fall to 180,000. There would be no increase in public sector bousing starts, with 25,000 predicted this year

BY JOHN GRIFFITHS THE RISE in the yen has meant that a new Japanese car sold for 55,000 is earning about £400 profit for its manufacturer in the UK, is the next decade sold at breakeven in West Germany and is yielding less than \$1,000 prof-it in the US, according to a study from the Motor Industry Research Unit. investment, collaboration

UK and other Western producers might also be hoping that the competitive advantages of the Japanese will be lost as they began to pro-duce vehicles in Europe and the US. and that any level of efficiency they achieve could be reproduced hy donestic companies

"If recent history is taken as a model for the future, the Japanese will remain one step ahead of western vehicle makers in terms of costeffective production and aggressive marketing. Their sales will continue to increase as will their presence in new market areas such as carderived vans and light/medium

commercials," says the report. pete, Western vehicle makers could Many industry participants and well switch to Japanese component observers appeared to believe that the Japanese "problem" had gone suppliers in order to remain competitive away not least because of the ordinated rise of the yen. But the Japanese motor manufacturers had both the need and the ability to take their expansion of sales and manufacturing interests in Europe

Unionists Japanese car makers expected marketing advantage' to step up campaign and the US into a new phase over

By Our Belfast Correspondent

Even though they might appea have reached the limits of accept ULSTER Unionist leaders may this week call for a campaign of civil disobedience, including the with-holding of rates by loyalists to inable export growth in many major markets without falling foul of protectionist action, their next phase tensify their protest against the rewould involve increased overseas cent Anglo-Irish agreement. With-holding rates and other payments with western manufacturers and re-orientation of product ranges. such as road tax have been considered by the joint working party formed by the two main Unionist parties, the Democratic Unionist Party (DUP) and the Official Union-ist Party. Western vulnerablility to continued Japanese incursions were ap-parent in many areas. Areas in which European produc ers could traditionally regard them-selves as superior, such as design The detailed plans for stepping

up the campaign will be announced at a special sitting of the Northern Ireland Assembly on Wednesday.

The Rev Ian Paisley, MP leader of the DUP, said at its annual con-European and US producers were learning from the Japanese and ference on Saturday there could be getting tough with their suppliers no compromise of the Unionist posi-tion that negotiations with Mrs Thatcher, the British Prime Minis-But this would require painful ad-justments in the Western components industry. If it could not comter, could not take place until the Anglo-Irisb accord, which gives Duhlin a say in the affairs of the province, "ceases to he implement-

Japanese Automotive Strategies: A Europe and US Perspective. The Motor Industry Research Unit, School of Information Systems, University of East Anglia, Norwich NR4 7TJ; C230. He said a proper framework for negobations "entirely outside the agreement" would bave to he devised and until then there could be no easing of the protest.



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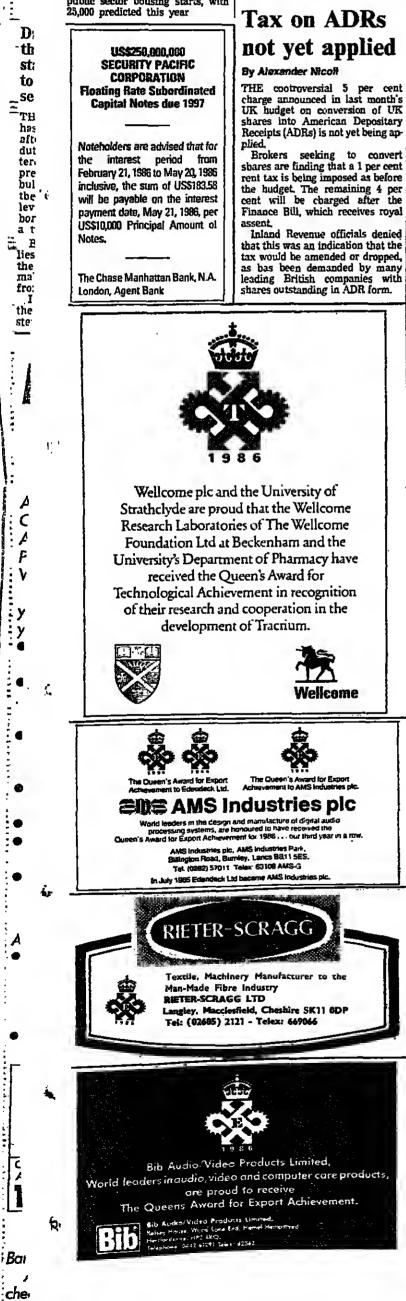
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11



Mr Hardy compares the qualities of his tailor with those of his Merlin phone system.

BEING A BRIEF EXCURSION INTO THE MANNER IN WHICH MERLIN SYSTEMS ARE FASHIONED TO INDIVIDUAL REQUIREMENTS.

ou'll find Mr Hardy a man of considerable intellect, impeccable taste and quite uncommon vision." Thus warned, an intrepid British Telecom communications consultant approached the near legendary Ernest Hardy.

> CREATIVE **COMMUNICATIONS**

shoulder. Hardy noticed that the consultant had written 'Merlin Octara', 'Group Pick Up' and



Hardy continued. "I need to be able to see at a glance which extensions are busy, I need a telephone conferencing system..."

KEEPING ABREAST OF THE TIMES

The consultant waited for Hardy to come to a halt before "Mr Hardy. You speaking. mentioned the range of Merlin phone systems from British Telecom. I suggest that a Merlin Octara will accommodate your rich and diverse requirements." "Doubtless, Mr Hardy there ll be additions for your system in the future," said the consultant. "A Merlin Call Management system would give you all the information you need to make adjustments to your phone system to ensure peak performance at all times." Hardy was stunned. Here was a man of formidable intellect, a certain vision and perhaps. Hardy turned to the consultant, "Tell me, where do you have your suits made?"

"There is no doubt", began Hardy, "that Merlin phone. systems from British Telecom are perfect for my requirements." The consultant nodded sagely. "Just as a suit is the perfect attire for work." The consultant stopped in mid-nod. "Come", announced Hardy, "between us we will tailor a Merlin system to our exact size and structure which will save time, temper and money by being uniquely fashioned to our every foible."

HARDY'S FANTASY

Hardy came to an abrupt halt. "Take the sales department." The consultant took a step back at such unprecedented pertinence. "Here," continued Hardy, "we need the phones to be grouped, so that an unattended phone can be answered from any other extension."

The consultant made a note in his book. "We need certain frequently used numbers to be accessed quickly and easily with short codes." The consultant made another note. Craning over his

'Abbreviated Dialling'. Hardy was secretly impressed.

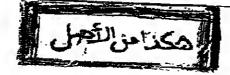
A quick-witted consultant, like an affordable tailor, was a rare and valuable commodity. It was time to put him through his paces.

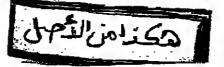
"That phone", ordained Hardy "must never receive an outside call, they must always go through this extension. And these phones should not have access to international lines." The consultant scribbled 'Call Diversion' and 'Call Barring' on his list, and underlined 'Merlin Octara'.

Merlin is British Telecom's exclusive brand of highly compatible electronic business products and systems, supported by BFs outstanding service and technical back-up. For more information, call FREEFONE MERLIN or send the coupon to Victor Brand, British Telecom Merlin, FREEPOST, London SW198BR

NAME			FT/c3
POSITION	. •	. <u> </u>	
COMPANY	·.	<u>.</u>	
ADDRESS			· ·
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POSTCODE		TEL	
			Other







ARIST CLEARED AIR AND

All of these securities having been sold, this announcement appears as a matter of record only.

SKNP

Koninklijke Nederlandse Papierfabrieken N.V.

(Royal Dutch Papermills)

established in Maastricht, the Netherlands

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Swiss Bank Corporation International Limited

Generale Bank

February, 1986

NEW ISSUE

Banca del Gottardo Bank Brussel Lambert N.V. H. Albert de Bary & Co. N.V. James Capel and Co. **Credit Suisse First Boston Limited** Robert Fleming and Co. Handelsbank N.V. (Overseas) Limited Lombard, Odier International Underwriters S.A. Nederlandse Credietbank N.V. **Rabobank Nederland** Swiss Volksbank

Banca della Svizzera Italiana Bank Leu AG Bayerische Vereinsbank Aktiengesellschaft Cazenove & Co. Dominion Securities Pitfield Ltd. Genossenschaftliche Zentralbank AG Kempen & Co. N.V. Nederlandsche Middenstandsbank nv Privatbanken A/S Sal. Oppenhelm jr. & Cle.

Union Bank of Switzerland (Securities) Limited

Algemene Bank Nederland N.V.

S.G. Warburg & Co. Ltd.

Kredietbank N.V.

UK NEWS INSURANCE

US shows recovery but elsewhere decline continues BY ERIC SHORT

of the territories is quite different. Overall results continued to deterio

rate last year in the UK; despite

higher premium rates. Personal line business was hit by the bed

weather early in the year and in the last week of the year. Motor insur-

ance business has gone sour, with a

significant rise in the number o

claims which the industry cannot

Business in Canada has been af

fected not only by severe weather

and keen competition, but by court

ties taking over workers' compense

the mainstream insurance

really explain. .

UK insurance companies at the US. Underwriting losses started to beginning of last year were predict-ing that 1985 would see the nadir of levels in 1984. The higher premium the misfortunes on their worldwide rates, cuts in operations and a drive to control expenses were paying of general insurance business. After years of declining profitafor companies, particularly Royal Insurance, with its heavy commerbility, resulting in overall operating losses in 1984 on this business, they cial involvement. saw recovery beginning in 1985 as However, the picture in the rest

the companies put their business in order in the US, the UK and the significant operating territories. All the main insurance compa-nies have now reported their 1985 results and it is possible to see

whether they have indeed turned the corner. The table shows the aggregate resuits of the five quoted composites Commercial Union (CU), General

Accident, Guardian Royal Exchange, Royal Insurance and Sun Alliance, plus Legal and General, Prudential Corporation and Pearl awards that have been heavily Assurance - mainly life companies weighted against insurance com with a substantial general insurnies. Business in Australia ha turned down rapidly, hit by a series of natural disasters and the authori ance business - and Eagle Star Holdings, now a member of BAT Industries. tion business. Companies operating in Europe just cannot seem to get In sterling terms the aggregate

results do not look promising, but back on to a recovery cycle. : sterling showed a strong recovery against the US dollar and many other currencies in 1985, which had The improvement in the results for the rest of these companies a detrimental effect on results. husiness in the rest of the world The basis of the projected recovarises primarily from the recovery in their reinsurance operations, go ery was the strong premium rate increases, particularly in commercial ing hand-in-hand with the recovery lines, in the US, UK and Canada. 'n The growth looks minimal in the business. table, but this was held back by the Companies rely heavily on their strength of sterling and the cut in investment income to cover under its US business by CU. In local terms, premium growth of more than 20 per cent was recorded by

ome insurance groups.

writing losses. The fall shown in the table generally reflects the strength of sterling. But some companies recorded an underlying fall - CU from its reduced cash flow and Sun Alli-The table shows that, as far as underwriting is concerned, the re- ance from the cash-based takeover

	the of Phoenic	assurance.	
GENERAL INSURANCE R	ESULTS OF LEA	DING COMPAN	stes.
	1985 £bn	1984 Ebs	Chang
emium income	11.30	10.73	. +
10 march 10 m	£m	£ma .	
derwriting losses			
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K .	. 522	603	+
mandia	163	137	- ÷ •
stralia	70	12	+4
rope at of the World	199	72	+ •
c relaturance)	199	249	
tel underwriting losses	1,628	1,698	-
restment income	1,513	1,570	·
e profits	399	375	1.1.1

Financial Times Monday April 21 1986

The strength of the state of th

Standing out in a year of unprecedented competition!

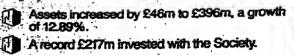
Emancial Times Sanada

Your Directors are very pleased to report continued progress luting a year which strated the Newcastle's ability to statute changing stances and to levels of competition' PWE Heppell

D.F.C. FRICS.

Chairma





4,600 mortgages advanced, totalling £67m. · Reserves increased to £18.49m, no less than

4.67% of assets.

36 Branches fully computerised for fast, improved service.



Chief Office: Hood Street, Newcastle upon Tyne NE1 6JP. B: 0632 326 Branches and Agents throughout the country.

Another Queen's Award for the Samuel Hodge Group Hodge Separators-Limited are honoured to have been anded

The Queen's Award for Export 1986

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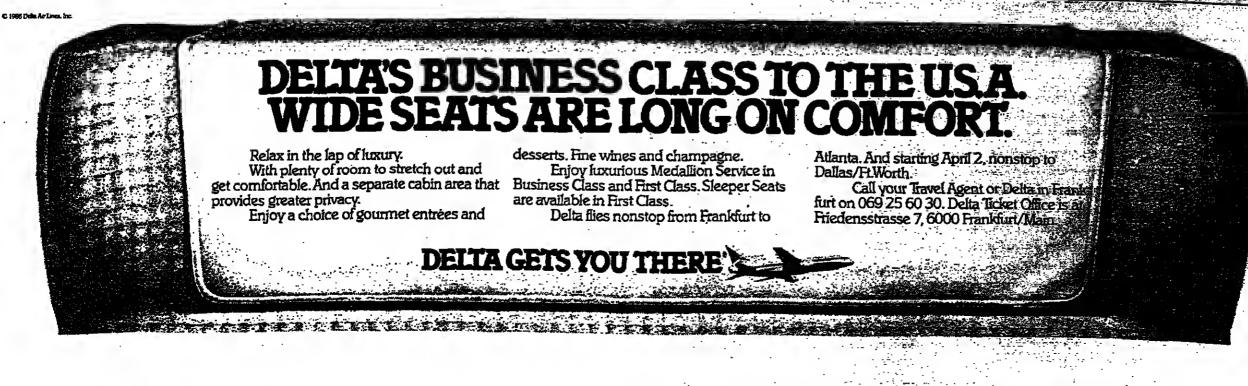
Im

April 1980

Industrialization Fund

This announcement appears as a matter of record only.





A GLOBAL capital market where billions of dollars can instantly hunt out the best yield in any longitude at any time of the day or night must, as the history books say, be a good thing, at least for efficiency. But while this prospect has enticed bankers all the way from Cheapside to Chiyoda-Ku to set up elaborate worldwide securities operations, their excitement is not wholly shared by those who are supposed to keep the world financial system in order, the central bankers.

Mr Alexandre Lamfalussy, director-general of the Basle-based Bank for International Settlements, the central bank-ers' central bank, confesses to "a sense of unease" at what be sees. A study last winter by the Federal Reserve Board in Washington concluded that while the world stood in gain from greater competition and better capital deployment, "these benefits have not been costless.

"mese benears have not been costless." Central bankers have not kept quiet about their concerns. In many speeches in recent months they have said that the move by hanks out of old-fashioned lending and into securities could make the bank-ing system less stable and affect monetary controls. Today the BIS will be publishing a major study on these nuestions pre-pared by officials from the Group of Ten countries headed by Mr Sam Cross, executive vice-president in charge of Inter-national markets at the New York Fed. York Fed.

York Fed. Banking officials are supposed to err on the side of cautioo, of course. And having taken their share of criticism for falling to head off the Third World debt crisis, they want in pre-empt whatever trouble banks are

heading into next. But what sharpens their concerns is the suspicion that the size and speed of change in size and speed of change in world finance are now so great that few people really even understand what is going on. One central banker, whn has tried harder than most to get to grips with it, describes the intellectual exercise as akin "to trying to get your hands around a piece of jelly." The real fear is that the world hanking sys-tem may now have grown beyond the ability of national authorities to control it. Mr Gerald Corrigan, the president of the New York Fed. summed up his worries recently in these words: "Events have undercut the effectiveness of. many elements of the supervi-sory and regulatory apparatus

Mr Gerald Corrigan, the president of the New York Fed, summed up his worries recently sorrounding bankers' motives for many elements of the supervisors apparatus historically surrounding bank- supervisors apparatus historically surrounding bank- supervisors apparatus historically surrounding bank- supervisors apparatus is crucial. But "yon're dammed if yon do; yon're damee if hoe; yon're damee if hoe





Alexandre Lamfalussy (left), Gerald Corrigan and Peter Cooke

The battle to keep tabs in the face of rapid change

Another official has put it more bluntly: "What worries me and bits the banks through their initiative. and bits the banks through their initiative. Is that I don't know where the much enlarged exposure to the securities markets—or all their commitments to lend money to It would help if there was greater confidence that the fangled Note Issuance Facilia.

hext explosion is going to come from." It would help if there was greater confidence that the banks themselves had well-cal-culated profit expectations and a proper understanding of the markets. While many banks clearly have done their bome-work, their tendency to rush ahead and create problems for themselves is well documented: "Don't forget that this is not a brand new business with rising profits. It's a mature busi-ness with thin spreads," says a US banker who believes many hanks are in for some uprush.

a US banker who believes many . hanks are in for some un-pleasant surprises (though his own bank expects the major portion of new profits to come from investment banking by 1990).

By David Lascelles

corporations through the new-fangled Note Issuance Facili-ties. (NIFs) materialise in a

rush. Mr Corrigan of the Fed notes that the volume of corporate debt is much higher than usual for this stage of the economic cycle (partly because of all the debt-financed buy-outs that have

debt-financed buy-outs that have been going on). so there is a relatively smaller cushion of equity to absorb any shocks. Ideally, the globalisation of the hanking markets should be accompanied by a parallel ginbalisation of banking super-vision. The task of bringing this about has fallen to Mr Peter Cooke, the associate direc-tor of the Bank of England, who is chairman of the Basle committee of international bank supervisors. He wants a system, he says, "which can cope with the ebbs and flows."

ing banking countries had launched such a co-ordinated i initiative. Supervisors must also keep up with banks as they become altered creatures with one foot in the securities markets. "Banking has lost its simple co-berence," says Mr Cooke. This is even true in Japan, where the division between banking and securities is rigidly enforced, but scepage between the two is nevertheless happening. Mr Shijuro Ogata, Deputy Governor of the Bank of Japan for Inter-national Relations, says: "The trend lowards securitisation makes the old-fashioned type of supervision There is more need to co-operate with other regula-tory bodies." But hank supervisors' ability to command prudence is limited. For one thing, the banking mar-ket is now so innovative that it can elude the letter of the law with ease—and increasingly the aspirit as well, a trend deplored by Mr Robin Leigh-Pemberton, e the Governor of the Bank of Supervisors are also wary of doing anything that might put banks at any disadvantage to the non-banks who operate io the same markets, or even drive them to hand in their banking licences altogether to escape controls. S. G. Warburg, for example, could liquidate its banking business in a year and become a securities bouse like Salomon or Goldman Sachs (it. denice any such ulan, howerer). denies any such plan, however). denies any such plan, however). As lenders of last resort, officials face the embarrassing prospect of having to bail out a bank because it took a flier in the markets and could not con-tain the damage in its securities trading subsidiary. The task is enormously complex, and some supervisors are disinclined to meddle too much in professional markets.

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Ideally, the globalisation of banking accompanied by

a parallel globalisation of banking

supervision

markets

should be

are sound. There is even a case for saying that officials should keep bankers in a perpetual state of suspense about their intentions, rather than lay down a rule which merely becomes a challenge to inventive minds. The changing role of banks is affecting central bankers' res-ponsibilities for monetary policy in a different way.

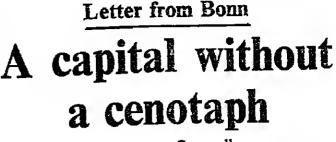
As they become more in-volved in financing customers by finding investors to huy their securities rather than by advancing them loans, the banks' use-

ing them ioans, the banks use-fulness as transmission belts for monetary policy has slackened. Less of the money supply ends up in banks, so it becomes less easy to control. This also makes it harder for

becomes less easy to control. This also makes it harder for central banks to regulate the flow of credit. Mr Lamfalussy says this "sounds the knell" for monetary policies based on quantity measures like the money supply (though he does not expect at to be abandoned altogether). Instead, authoritues will bave to rely more on controlling the cost rather than the quantity of money of the system, reinforc-ing a shift that has already taken place in many countries. The banks' much enlarged exposure to rate-sensitive securities markets could, how-ever, inhibit monetary policy by making sharp increases in interest rates rather risky, how-ever necessary they may be for wider economic reasons. The globalisation of the markets has also limited the authorities' room for manoeuvre in another way: by making it virtually im-possible for any government to way: by making it virtually im-possible for any government to re-impose effective capital or foreign exchange controls.

By the same token, though, these trends are making indivi-dual countries much more sensidual countries much more sensi-tive to each other's actions on the monetary front. This is even to some extent true in the US, usually the source rather than the recipient of interna-tional shock waves. The newly released annual report of the New York Fed contains these epic words: "The prospect of having an independent national financial policy—of allowing a financial policy-of allowing a national financial system to evolve along lines compatible with the cultural and historic

with the cultural and historic traditions of a country, once a desirable and practical goal for public policy — is rapidly fading." Markets always lead their regulators. And the official world is doing its best to keep up with the global bankers. But the gap seems to be growing, judging by the slight note of helplessness that creeps into most officials' analysis of the task before them: Closer inter-national co-ordination of super-vision and economic policies This is the final article in appening. But until jelly gells, it tends tn wohble. This is the final article in appening. But until jelly gells, it tends tn wohble. This is the final article in a series. Previous articles are asked tn tender simple, though. This week the peared on April 2, 7, 9 and 11.



By Rupert Cornwell

JUST how should West Ger-many remember its war dead? Less than a year efter the con-troversy and anguish aroused by President Reagan's visit 50 the military cemetery at Bil-hurg, the issue has returned to haunt aod divide the country's Difficult. It is now nearly 41 years

haunt and divide the country's haunt and divide the country's politicians. It is now nearly 41 years since the last German soldier died in battle: yet the modern federal republic, virtually alone of European fations, has no the erent which was supposed of European fations, has no the event which was supposed, more than any other, to have helped exorcise the past: the moving address by President their lives in two world wars effort to fill the gap has foun-dered on the problems of fermany's recent history. Today the officnal vistor to the capital of West Germany suburb of Bonn in order to lay his obligatory wreath. There, in a cemetery opposite a super-market on the old road to bronze plaque with a simple to "the victims of war and the victims of war and the victims of the victims of the victims of the victims of the v

tyranny." Like Helmut Schmidt before him, Chancellor Helmut Kohl, with the backing in principle of all parties except the Greens, thinks his country should have something more imposing. There, however, the agreement ends. For the arguments, delv-ing deep into the treacherous waters of German identity and German guilt, raise the ques-tions of not just how to remem-ber, but who to remember, and wby.

Mr Kobl himself, aged only 15 at war's end, often talks of "the mercy of a late birth." He "the mercy of a late birth." He does not bide his belief that it is nime to put the past aside, and allow Germans to honour, as do other nations, their countrymen who fell victim-wbether in battle, or as refu-gees, civilians, or prisoners of war.

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snould draw expects inspiration from that speech, and its un-finching mention of all victims: not only the 9m German sol-diers, civilians and expellees from the lost Eastern territories

right-wing of Mr Kohl's party. It was not simply the un-edifying prospect of three separate motions and an un-seemly, painful argument on the foor of the Bundestag, which counselled caution. The dispute over the wording masts far greater dilemnas.

s greater dilemnias. For were not the German soldiers who died as much per-petrators, as victims of the miseries of the last war? And, many—not just on the Left— fear instinctively the sort of nationalism that the underlying preference of the Right for a specifically "German" memorial might he said to betray. Nor are the Greens alone in

might he said to being?. Nor are the Greens alone in maintaining that the best way of commemorating is to draw on the lessons of history, and act—for example in npposing





The Queen's Awards FOR EXPORTS AND TECHNOLOGY

Plaudits for bankers, builders and the Bard of Avon's players

BY JAMES MODONALD

British companies for export mainly for overseas markets. achievements. Pepper mills and rolling mills,

14

high-performance cars, electronics and merchant banking services all feature in the awards. There seems no end to the range of British exports. The export awards total this year is 114, compared with 90 in 1985. Applications for awards also increased, totalling

1.015 for export awards, com-pared with 789 last year. The peak number was 1,601 in 1978. In merchant banking, Morgan Grenfell and Co repeats an award won in 1982. It has clients

Corporation, has pulled off a double with awards for export and technology. Another Davy list. This year Guinness Exports Corporation subsidiary, Davy wins recognition for sales Forge, a small Hartlepool com-abroad of bottled and canned pany, wins an award. It makes Guinness, and of Harp Lager. ferrous and non-ferrous forg-Lipton Export wins an award ings. for its tea exports. More than In electronics, AMS Industries 90 per cent of the company's

and makes digital andio-proces- Northern Ireland distilling sing systems, based on micro- enters the list with the Old processors, for professional use Bushmills Distillery in County studios.

Power, producing steam plant East as well as on the Continent, and associated equipment for Two companies in the Racal the power and process indus- Electronics Group wins awards tries, wins an award.

part of the P & O group and Plessey Semiconductors, part of the international arm of Bovis, the Plessey Group and produc-lts foreign earnings come ing silicon integrated circuits, mainly from management con-tracting and construction tries' successes include an tracting and construction tries successes include an management. Recent contracts award to the Royal Shakespeare include the Riyadh International Theatre, Stratford-upon-Avon. Sports Stadium in Saudi Arabia. Apart from bringing many The Army Weapons Division foreign visitors to Britain and of British Aerospace wins an indirectly contributing to award. As manufacturer of foreign earnings, the company tactical guided weapons has made successful tours systems,

Two more awards ara given for buyers of incentive travel to British Aerospace. The The House of Hardy, known

360 Advanced

THE QUEEN celebrates her Hatfield unit of the Civil Air- to elderly anglers as Hardy of series. The company's main enters with its pet foods and Sweden, 60th hirthday today by making craft Division produces the BAe Alnwick, gains an award for its overseas market is the US accessories exported to about 40 Canada a a record number of awards to 146 feeder jet airliner, designed exports of high-quality game Kodak, part of Eastman Kodak countries. In the North America is the main sales area,

The Prestwick unit of the Civil Aircraft Division of British Aerospace, already with an ex-port award from last year, gains another for its exports of commuter and corporate versions of the Jetstream 31 aircraft. Many of these go to North America. of England wins an award for exports of feature films and film

Jaguar Cars claims to be Britain's biggest dollar earner in the US and wins this year its third consecutive award. Of the company's output, 78 per cent goes abroad and more than A 8 Microelectronics in many countries and such ball of these exports go to the bodies as the World Bank and the European Community. In engineering, Davy McKee (Poole), part of the Davy Comportant area. A M S Industrias AVX Adtrack Flame Retardants Bus

and Wilson

Seacon Publicatio BIB Audio/Video Pro

aloomer Elsctro

aonded Laminat

aurbarry's

Bovis Internations

Drink in one form or another is never absent from the awards Amek aystams and Contr Anamed (Importers and Exp Rahcock P Aiscuit Division of Ba Baker Perkins PMC Machinery Division of as and Rubber Group

gains an award. A relatively exports are in teahags, with small company based at flavours adapted to various Burnley. Lancashire, it designs ethnic tastes.

Edwards High Vacun aOC Group pic in broadcasting and recording Antrim winning an award for exports to 106 countries-mainly In beavy engineering, Babcock in North America and the Far **Arico Engineerin** Army Waspons Division of Brits Aerospace

Hatfield Unit of the Civil Alreraft Divi-sion of British Aerospace ries, wins an award. — Racal Communications So does Bovis International, Systems and Racal Safety. Prestwick Unit of the Civil Aircraft, Civil and military training Rivision of Aritish Aerospace **Aritish Hartford-Fairmont** Manufacturing and Export Division of

Caledonian Airmotiv Hamish Cathle Travel Scotla Celltech Carlum Chemical Co Chemical Services and D Cole and Mason Coopera (Swind guided weapons has made successful tours with high-technology abroad. Cosworth Engineer Crosfield Electron

industrial products, its exports Hamish Cathie Travel Scot-go to an extensive range of land, a small company of tour overseas markets. operators, designs programmes DRG Transcript Division of DRG U Devy Forga Davy McKee (Pr Decorpart

fishing tackle — including rods, reels, spools and accessories. Company of the US, receives another award. Its last was in The company, part of the Harris 1982. Exports from the British the Great Universal Stores and Sheldon Group, has 22 company go mainly to Western group and known for its quality important overseas markets. Europe but the organisation is raincoats, is a winner. Another HTV, the independent tele-vision programme contractor for Wales and part of the west

Clothing

France. Canada and Bermuda.

1982. Exports from the British the Great Universal Stores port of engineering knowhow, the largest marketing con-company go mainly to Western group and known for its quality. It specialises in marine raincoats, is a winner. Another engineering, naval architecture in Europe that specialises in marine sultancy and research company of Afferight and Wilson. It is similar and Telford, of Hawick, and systems engineering. British subsidiaries of Mars, maker of cashmere and lambs. In publishing, awards go to the awards list. Thia year, company, established in 1980, Publications, at Brighton, and the swards list. Thia year, but has ontlets in the US, Japan, to Euromeney Publications, set up in 1980 by three farmers calls and equipment to applies the chemi-

Germany, part of Associated Newspapers to export pedigree breeding la Holdings. livestock, Frieslan beet and

countries. Among clothing manufac of Glasgow (a subsidiary of industry receive awards. Pro-turers, Barberrys, a member of Yarrow) wins an award for ex-the Great Universal Stores port of avoid and for ex-the Great Universal Stores port of avoid and for ex-

AWARDS FOR EXPORT ACHIEVEMENTS

ستنقد ويبرد فبكفو فتحديني عويب بالمتحد	ويستوجد والقارب وينصاحه والمتعاولين والمتعاوم والمتعاوم والمتعاو			
Electronic componanta	Braks and Scull Holdings	Electrical and mechanical angineers	Monotype International Division of the	Typesening equipment
Computer based sudio processors	Duimison (UK)	Transmission line fittings	Monatype Corporation	
Multi dayer ceramic and chip capacitors	Edwards of Enfield	Automatic bandling equipment	- Morgen, Grania0 and Co	Merchant benkers
Advertising monitoring	Euromoney Publications	Publishers	Mount Charlotte Investments	Hotel and restaurant son
Flame retardant chemicala	Fairline Boats	Motor beats	National Video Corporation	TV and video films
	Fenner International	Conveyor betting products	The "Old Bushmills" Distillery Co	frieb Whiskey
Audio mixing consolas	Fibre Technology	Stainies steel fibres	Codord Analyzical Instruments	Analytical instruments
Timber furniture and furnishings	Fictory	Extruded metal components	Park Air Electronics (1986)	Communication equipment
Jewallery and leather gooda	Fort Vals Engineering	Container tank equipment	Phoneys of Scotland	Smoked salmon
ateam power plants	Fortranic	Computer taiminal	Platery Engineering	Metel forming manufar p
Biscuit production equipment	Gittspur Precision Industries trading	Industrial sowing machines	- Planety Semiconductors	Silicon integrated clicuits
Printing mschinery	as Allbook and Hashfield	magaziar anning indentities	Produce Studies	Agricultural market resea
Rubber processing machinery	Gian Crae	Sinnkets and rugs	Recti Communications Systems	Communicationa equipme
	Greenfisids Exports	Livestock and bovine somen	- Racel Safety	indostrial salety products
Publishers	Guinness Exports	Brawing products and equipment	Richardson Shelfield	Kitchan knives and blade
Audio and video preducts	HTV	Films and other programmes	- Ridgways Tax and Collee Merchents, a	Tez
Electronic sub-assembliss	Bindery Systems Division of Herris	Bookbinding equipment	Division of Tate and Lyle Industries	
Vacuum pumpa	Graphics		Rieter-Scragg	Textile mechinery
Mand wares and Inchases	Harvester Press Microform Publications	Microfilms and microfiches	Royal Shakespeart Theatra	Theatra productions
Wood veneer and Isminates	Hayward and Green	Aircraft navigation aids	- J L Show (Halifex) trading in Stone	Securit autors
Construction and civil anginearing	Henri-Lloyd	Ciothing	Moletares Meters	
Automotive angine components	Hodge Separators	Dily weter separators	Sherman Fraatury	File stating equipment
Guided weapons systems	House of Hardy	Fishing tackle	Aircreft Division of Short Brothers	Airerait
Civil aircraft	William Hoyland & Co	Umbreijs frames	Silberline	Alexanium pigments
CITP CICKAR	Hysol Grafi	Carbon fibre		-Cashmers and lembswool
Civil and military training aircraft	AD (UK)	Design and tooling engineers	Southens Opeen Shipyard	Ocean going yachts
	IBM United Kingdom Holdings	Information handling equipment	Starting Freight Services trading as - Starting Gulf Services	Althought forwarders
Gisss container making equipment	Ipeco Europe Ltd	Aircraft crewseets	TI Desford Tubes	
Clothing	Islegrove	Farmiture, furnishings, and mousics		Benefess, steel Tubbe
	Jaguar Cars	Cers		Classic products
Refurblahmant of evistion angines	Bare Earth Products Division of	Base anoth assessed	Bridgeport Machines Division of Texture	Machine: tools
Tour operators	Johnson Matthey Chemicals	nava eartai compoends .	Thor Ceramics	Engineering occurrence
R&D of biological processes	Klark-Teknik	Audio equipment	Turbine Gervices	Servicing of engine comp
Abrasives and compounds	Kodek	Photographic materials	VG Analytical	Scientific Jastorients
Harbicldes	JAASLees	Steel strip	Hirse Walter and Sons (Scotland)	Scotch White
Tablewere and kitchen accessories	Lingard Industrial Holdings	Hospitel squipment	Whethery Fish Processors	
Recycled ecrep metal	Lipton Export	Tes	George Af Whiley	Frozen white fish
Rocing Car Angines	London and Scandinavian Metallurgical	Non-ferrous metals		Not press stamping tolls
Printing Industry electronic aquipment	_Co	terre terreter terreter	Woodgats Automotive	Astomative filters
Carboniese copy paper	Kenneth Mackenzie Holdings	Hania Tweed	Xenotron Holdings	Video composition sculps
Forgings	Thomas's Division of Mars GB	Petioods and accessories	- Yard	Modifie anglesering service
Rolling mills and process lines	Martin-Baker Aircraft Co	Aircraft ejection seats	Young Austan and Young (internet)	-Balling services anginess
Aluminium presalnga	Massey Fergitson (United Kingdom)	Tractors		Last sold betteries

Our fifteenth Queen's Award.

1986



Shorts have done it again. The Company's 15th Queen's Award has been won by its Aircraft Division for Export Achievement.

Sales of the Shorts' family of short-haul, wide-body civil and military turboprops now exceed 400, and export values showed an increase of 210% over the 3 years covered by this award – The Royal Seal of Approval for Export Achievement. Short Brothers PLC, PO Box 241, Airport Road, Belfast BT3 9DZ, Northern Ireland





Her Majesty the Queen on her 60th birthday, has made 114 awards to British companies for export achievement this year and 27 for technological achievement.

Oral antibiotic system and Giotto spacecraft given recognition

AN ORAL antibiotic system which beats the problem of bacterial resistance to antibiotics has earned one of 27 Queen's Awards for technological achievement this year.

The research division of Beecham Pharmaceuticals gains its prize—its fifth Queen's Award—for its discovery of potassium clavulanate, a chemical produced by a mould, which inactivates beta-lactamase, the enzyme responsible for destroy-ing the antibacterial powers of penicillin.

Beecham scientists developed the biotechnology for mass-producing potassium clavulan-ate, and for blending if with the company's semi-synthetic penicillins to produce powerful new broad-spectrum antibiotics such as Augmentin, and its. sister products. Timentin (for life-threatening infections) and Synulox (for veterinary Synulox surgeons).

The company is investing 40m in a new plant at Irvine in Scotland — its biggest cur-rent investment — to make potassium clavulanate.

Wellcome Research Labora tories have won their second technology award for a new drug, sharing it this time with Strathelyde University for the discovery of Tracium, a muscle relaxant used to prepare patients for surgery. Scientists for surgery. Scientists at the Darmstadt space centre hung a "do-not panic" sign for the re-assurance of visitors. watching the cele-brated encounter of the award-winning Giotto spacecraft with. Halley's comet last month.

Giotto earned its prize for the space and communications division of British Aerospace, as designers and main contrac-tors for the research-satellite

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Production of Augmentin fablets at Beechan's Worthing factory

sonar for seabed surveillance at long ranges of several. kilo-metres, has won the award for the Institute of Oceanographic Sciences, a government labora-tory under the aegis of the Natural Environment Research Natural Environment Research Council . . .

The US Geological Survey has hired Gloris to help produce the equivalent of ordnance sur-vey maps for 3.5m square miles of US territorial seabed over the next five years. It produces contour maps of the ocean bed. for the Furopean Space Agency. similar to radar maps of the for the European Space Agency. similar to radar maps of the It penetrated to within 500km ground made by space surveil-of the comet. In mich, closer lance. Gloria is a very cheap than any of four other space, way of getting a preliminary craft investigating the comet. Way of getting a preliminary craft investigating the comet. Not, "It doesn't tell us the hefore heing blasted to death by answers. It fast shows, us the the dust. Survey of several states and says.

BY DAVID FISHLOCK, SCIENCE EDITOR

-the same year as its parent Casworth Engineering wins an export award. The Cosworth process permits design of high-performance, and fuel-efficient engines, requiring thin-wall sections and commensurately

sections and commensurately close tolerances. Ruston Gas Turbines, the GEC subsidiary, adds a tech-nology award to that of 1982 for exports, for innovation in making its Tornado turbine, in-cluding the use of computeraided manufacture and assem-

bly. Marconi Radar Systems, another GEC company, has won

another GEC company, has won it for Martello, its highly port-able 3-D radar for air defence. Three companies — Viekers (as inventors), Brown and Root UK (as contractors) and Conoco (as users)—share the award for the novel tension leg con-cept for, anchoring a floating oil platform, used by the Hutton Field, where Conoco is lead operator, since 1984. The tension leg platform was conceived for seabed depths normally beyond reach of a rigid-offshore structure. The floating, platform is anchored to tubular steel legs set in tem-

bubular steel legs set in tem- cent exported, can be found in plates in the sea bed. Vickers' Genera, where it is helping to design of anchor connectors is bore a new circular tunnel for a key feature physicists' in Frankfurt, Lyor

and the second second

Awards, for manufacturing technology go to Black and Decker for a unique way of assembling the series-wound motors in nome of its power tools; and to the engineering rescarch and development divi-sion of Metal Bax for "spin-necking," a more economic and efficient way of forming the neck of heverage caus. The Cosworth process for casting aluminium alloys for engine parts such as cylinder heads, avoiding problems with alloy integrity which normally heset, high-volume production, has earned a technology award for Cosworth Research and Development, of Worcester, in the same year as its parent Casworth Engineering wins an export award. The Cosworth process permits design of high-performance and fuel-efficient glass used to shield solar cells on spacecraft. York Technology, 90-strong.

vora Technology, 30-strong, at Chandler's Ford. Hants, has won it for amomating inspec-tion of optical fore, in an instrument it claims, can be placed in the hands of a "rela-tively unskilled operator." This instrument automatically aligns the test fibre with its owre light source-usually a laserthen runs through a sequence of tests to characterise the fibre in about 30 minutes.

Finally, we have ZED Instru-ments of West Molesey, Surrey, whose minuscule team of only 30 earned the award for it high-precision control of tun neiling machinery through electro optic technolog "entirely of our own develop ment," says Dr Peter Zollman managing director. It con tinuously corrects for any deviation between the machine and a predetermined gath, in 3-D ...

ZED's instruments, 85 pe A key feature physiclsts; in Frankfurt, Lyon Bernard McCarbsey of Stock and Singapore, helping to port, Cheshire; smallest of the excavate new metros; and in recipients this year, with only collieries in Britain and West six employees, wher it for his Germany.

July and its

Refurbishing alcoraft engines has woo an award for Caledonian Airmotives and right, John Egan, chairman of Jaguar, whos company has made important strides on the export road

AWARDS FOR TECHNOLOGICAL ACHIEVEMENT

The Baschem Pharmaceuticale Research Division of The Beschen Group	Anthesia development
Black & Decksr	Autometic motor sesemply
The Space & Communications Omision of British Aerospace	G arra specetraft
Brawn & Boot (UK)	Ort industry design
Conoco (UK)	motelq antread in
Cosworth Research and Development	Alioy Cattings process
Davy Mickes (Poole)	Control Eystem
The Space Department of the Royal Aircraft Establishment, Ministry of Defance	So ar cell covergiassos
ECS Energy Conservation Systems	Automatic lighting centrol
Information Technology Group	Computera
Link Systems .	X-ray spectrometers
The Electric Actuator Group of Lucas Asrospace	Aerospace/datence systems
Marcant Reder Systems	Surveillance redar systems
Bernard McCarmey	Compactor wheels conversion kits

The Metal Box Engineering, Rasearch & Development Divisions of Metal Box	Con-making equipment
Institute of Oceanographic Sciences	Geological instruments
Offshore Marine Engineering	Diving equipment
Petrocon Gall Thomson	Underses pipeline equipment
The Space Technology Department of Pilkington PE	Solor cell covergiasoos
Polymer Laboratories	Thermal analysers
Ruston Gas Turbines	Ges sutbines
Semiad International	Mill inspection system
Department of Pharmacy of The Univer-	Drug developmen1
The Design and Projects Division of Vickers	Oil production equipment
The Wellcome Research Laboratories of The Wellcome Foundation	Drug development
York Technology	Optical fibre measurement
ZED Instruments	Tunnel construction system



15

Only one painkiller you can buy is entitled to this.

Ibuprofen has received The Queen's Award for Technological Achievement. And, launched three years ago as Nurofen, a breakthrough in pain relief, it is the first alternative painkiller for 25 years.

As you'd expect from a really effective painkiller, Nurofen gently relieves even migraine headache. And it provides relief from period pain, back pain and dental pain. It's easy to swallow and fast-acting. Ask your pharmacist for Nurofen. And break through pain, gently and effectively.

For the gentle relief of locked-in pain.

Changes

at Brown

Holdings

Shipley

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TRAFALGAR HOUSE **COMPANY** W QUEEN'S AWAR **YAY INTERNATIONAL:** EXPORTING **BUILDING SERVICES** FOR BRITAIN.

Young Austen & Young (International) has extensive interests in overseas construction projects, particularly in the Middle East and S.E. Asia.

Part of the Mechanical & Electrical Division of the Trafalgar House Group, YAY (International) has the expertise to handle building services contracts of any size and is currently engaged in the Oman on the £45 million J.V. project at the Sultan Qaboos University and the £20m 500-bed University Hospital,



Financial Times Monday April 21 1986

APPOINTMENTS

Chairman for British Property Federation

WILLIAM DAWSON (HOLD- consultant

INGS) announce the appoint-ment of Mr Bryan Ingleby as group technical director, Mr

Property & Reversionary Invest-ments, as honorary treasturer. * tire directors from within the firm, Mr Jenry Guraey and Mr Mr John Ewan has joined SPACE PLANNING SERVICES as finance director. He was formerly finance director at pub-lishers Middle East Economic Digest and before that director of finance and administration at Coac-Cola Southern Bottlers. * Civil Engineers) hecomes a

* PAINT RESEARCH ASSOCIA-TION announce the appointment

controller.

The General Council of the Ingleby remains computing ser-BRITISH PROPERTY FEDERA-TION has elected Mr John Sons, director of Wm Dawson & Grown, managing director of Subscription Service Inc, and Brown, managing director of Subscription Service Inc, and Brown, managing director of Subscription Service Inc, and Brown, managing director of Serials the nart BFP President, He Will succeed Mr Harry Artion on May 22. Also elected were Mr Geoffrey Carter, deputy chair-man of Trafalgar House Property & Reversionary Invest-Fronerty & Reversionary Invest-ments, as bolorary freasurer. * * * * *

At BROWN SHIPLEY HOLD. INGS Mr Peter Thurbin has decided to take early retirement. He will be retiring as a director of the company and its subsidi-aries on April 30. Mir R. M. Mansell-Jones, a joint managing director of Brown, Shipley and Co, will succeed him as deputy chairman. Mr Geaffrey Bell will be appointed a joint managing director of the bank and will also join the board of Brown Sir Lesile Young, chairman of the British Waterways board and a director of the Bank of England, has been appointed a director of NATIONAL WEST-MINSTER BANK and chairman of its north regional board, both from May L He is also a director of Pioneer Mutual Insurance Co and was recently appointed chairman of the trustees responsible for national museums and galleries on Merseyside. Mr John Leighton-Boyce retires as chairman of NatWest's north regional board. also join the board of Brown Shipley Hotlings. GOAL PETROLEUM has appointed Mr Kenneth Gould and Mr Jack Spinks non-execu-tive directors. Dr Richard Stab-bins has been made an associate director director.

NatWest's north regional board, but remains a director on the main board.

Mr Christopher R. Sibson, head of Secretariat at the Euro-pean Investment Bank in Luxem-bourg, will join the INTER-NATIONAL PRIMARY MARKET ASSOCIATION 24 Secretary-senarch in July general in July.

Mr Ian Hopkins has been appointed a director of BARING BROTHERS & CO. He was a director of Charierhouse Japhet. Mr Nicholas R. Gold has been appointed an assistant director.

Mr Peter Bassnett, formerly executive director — field opera-tions with Abbey Life, has been appointed agency director of AETNA LIFE.

Mr Alan Beswick has been appointed managing director of UNIQUEAIR, the mobile com-munications subsidiary of Uni-part Group. He was purchasing director and commercial direc-tor at Unipart.

IBA director

Dr J. R. Forrest has been appointed to succeed Mr Tom Robson, as director of engineer-ing, INDEPENDENT BROAD-CASTING AUTHORITY, from August 1986, Dr Forrest ieft academic life in 1984 to join Marganic Defense Surtang Marconi Defence Systems, technical director,

Mr Chull-Hoon Jang, general manager of CHO HUNG BANK. Loodon branch, is leaving soon to become general manager, for personal foance management, infernational division at head office. Mr Tai Mok Kwon general manager of one of Seon branches who served in London branchet three years ago as depuiy general manager will succeed Mr Chull-Hoon Jang as general Chull-Hoon Jang as general

CELLTECH and BOOTS-CELL-to TECH DIAGNOSTICS have con further strengthened their senior management. Mr David Gratica has been appointed commercial director of Celltech. He joined SI the company in 1982 and was the pla Dr Philip Forshaw bas become sales and marketing director of SIMON-CARVES, the process plant contracting subsidiary of the company in 1982 and was the founder chief executive of its 50/50 joint venture with The Boots Company, Boots-Celltech Disgnostics. In 1983 Mr Gration was appointed to the board of Celltech. He now returns full-time to Celltech, but retains his compation with Rest Celler. Simon Engineering. He joined Simon-Carves in 1984 as business development director and elso sits on the board of Simon-Macawber.

connection with Boots-Celltech as a board member and will shortly become non-executive chairman. His successor as chief LEE VALLEY WATER COM-PANY bas appointed Mr Peter Darby as financial controller. Mr Darby has been the company's revenue manager since 1984, responsible for running the billing operation for its 400,000 executive of Boots-Celltech is Mr Clive Hallam, formerly managing director of American Hospital Supply (UK). customers.

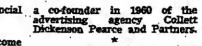
Sir Michael Butler has been SOLAGLAS announce the appointed a director of appointments of Mr Peter Kaye HAMBROS BANK in an execu-itive vote and has joined the board. Mr Kaye joins as manag-board of HAMBROS Pic. Pre-ing director, home improvements board. Mr Kaye joins as manag-ing director, home improvements division. from Roomsets, a divi-sion within the BET Group. Mr Mason has joined the main board viously Sir Michael was British Permanent Representative to the European Community in Brus-sels, where one of his main tasks as Managing Director, automoti-tive division from Solaglas' specialist windscreen firing busi-ness, Antoglass Windshields. was to advise the Government in the long and ultimately suc-cessful budget negotiations.

CANNON STREET INVEST-MENTS has announced two head office appointments: Mr Stephen Cutler, joins from auditors Ernst & Whinney to become company secretary and group treasurer; Mr Gerdon Carruth, joins from Cannon Street sub-sidiary Gift Hampers, where he is currently financial controller

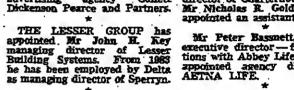
Mr Graham Picken, director, operations of Forward Trust Group, has been appointed to the board of FIAT FINANCE, replacing Mr Geoffrey Wilkinson who has retired.

joins from Cannon Street sub-sidiary Gift Hampers, where he Mr Colin Millward a non-erreu-is currently financial controller, tive director. Mr Millward was

Celltech commercial director



*



A. QUILIGOTTI & CO has appointed Mr David Jackson group financial director.

NORTH ATLANTIC SECURI-TIES CORPORATION has appointed Mr T. S. B. Philpot to the board.

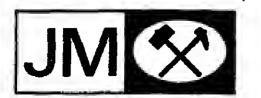
Mr Graham McDonald (general manager) and Mr Robert Hin-sliff (company secretary) have heen appointed directors of NATIONAL HOLIDAYS by the parent National Bus Co. of engineering

Mr Kenneth Sinclair has been appointed a deputy chairman designate of BARCLAYS DE ZOETE WEDD. He is currently a managing partner of stock-brokers de Zoete & Bevan.

Johnson Matthey Chemicals **Rare Earth Products Division** specialists in rare earth chemicals. pure metals, alloys and organometallics, marketed worldwide under the REacton trademark have won

THE QUEEN'S AWARD FOR **EXPORT ACHIEVEMENT 1986**

Materials manufactured by Rare Earth Products, one of the high technology businesses of Johnson Matthey PLC, are exported to some 30 countries for use in industrial and R & D applications including electronics, metallurgy, nuclear engineering, lighting and fibre optics.



Johnson Matthey Public Limited Company

New Garden House, 78 Hatton Garden, London EC1N 8JP



THE ARTS

Off-Broadway opera Andrew Porter

Bel Canto is nue of the leaders. It plays in the Joan of Arc Junior High School audi-torium, on West 93rd Street. It hrought me my first encoun-ters with "Esclarmonde," with Franchetti'a "Germania," with several Victor Herbert operettas. This season "by popular request," it revived Rutiand Boughton's "The Immortal Hour," produced by. Frank Corsaro. The latest pro-doction was a Massenet double bill, "Le Portrait de Mahon" and "Thérèse."

and "Thérèse." Le Portrait - a romance Le Portrait — a romance between des Grieur's ward and Manon's niece — is a slight, pretty curtain-raiser. Thèrèse, a slimmer Andrea Chenier, is a slimmer Andrea Chenier, is "Soppho" and "La Nousrraise" "a play sung to music rather than a fully lyrical creation like "Monon" or "Werther." The productions — with Tamara Mitchel a dramatic Thèrèse — were, good enough to "reveal" the works. Monivsko's "Haunted Manor" comes next.

the works. Moniverso's "Hainled Manor" comes next. . The Chamber Opera Theatre of New York plays in the of the city's best opera houses, the Marymount Manhattan Theatre, on East 71st Street, which is like a miniature Beyrenth. Beni Montresor is the company's re-sident designer; the productions book shing, smart and elegant. a miniature Beyrenth. Beni Montresor is the company's re-sident designer; the productions hook shiny, smart and elegant. (So does the andience). But they often lack the spirit that they often lack the spirit that shoestring shows to life. Dar-gomyzhsky's "The Stone Guest" tory but seldom performed--was done with care. Mantresor's sets were gleam-ing. A new English translation

Mantresor's sets were gleam-ing. A new English translation grace. had been prepared by Thaddeus Many other little com-Motyga, director of the com-pany and producer of its shows. tioned. The Vineyard (whose and the Russian scholar Richard Giunsi di Parigi I praised Taruskin. There was a full articr this year) is preparing nrchestra. But this setting, in Una coss rura. Operaworks, continuous "melodic recitative" which put on New York's first nf Pushkin's Don Juan play Martyrdom of St Magnus two proved as dull as I've always years ago, is preparing to revive ibought before. The singers it.

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PERSONAL A MARKET A NEW YORK

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Christodoulos Georgiades Andrew Clements

Recently the Delme Quartet of scherzos that follows sug-introduced Malcour immers gests mother hiddence: the Quartet for Strings, reviewed syncopations, and i irrational here appreciatively by Paul, groupings laced across a boogie Driver. In the Parcell Room on bass conjure up Nancarrow's

New York has many little opera companies, each pursuing its independent existence, putting on a few shows each season. The parallel with the seche is not exact, for although new nperas dn get done from time to time, most of the post untouched by the Met and the City Opera. Bell Canto is nhe of the leaders. It plays in the Joan of Arc Junior High School audi-torium, on West 93rd Street. It hrought me my first encour-ters with "Esclarmonde," with several Victor Herbert operetias. This season "by the full a month of the the principal role is a baritone in drag was't mich fun either-simply a brite full a month of the the principal role is a baritone is drage by the Met and the section of the season "by a horder was a formidable Stage by the Met and the source in which the principal role is a baritone is drage by a thermal victor Herbert operetias. This season "by

wasn't much fun either-simply a barftone in wig and flirt singing without much wit er comit accomplishment. The trap of thinking that inadequate singing is in itself funny was not avoided. The edition-Ash-brook's revised and not improved-hashed. Donizetti's score to no good effect.

beatres seat about 1,000—the Juilliard's in a steep-raked horse-shoe, shape; Manhatan's named for John Brownlee, in a less intimate rectangular Art-Déco box. The latest Juilliard production was of Mireille.... Bernard Lefort, once director bernara Levort, ance arrever of the Aix-en-Provence Testival (and then of the Paris Opéra) produced. Instead of instilling the feeling for Provence which



The Circus, Bath-how safe are our historic towns?

Architecture/Colin Amery

Place of new buildings in historic towns

It is certainly refreshing to have an occupant of the chairman's seat at the Royal Fine Art Commission who is neither antious about giving that body a higher profile nor remotely afraid of expressing his opinions. When he saliled forth into the city of Bath last Friday Mr Norman St. John

opinion,

....

his opinions. When he sallied forth into the city of Bath last Friday Mr Norman St. John Stevas (appointed at the end of last year as chairman of the RFAC), certainly had plenty of provocative and encouraging things to say. He was opening a one-day seminar organised by the Georgian Group and the Bath Preservation Trust on the subject of New Buildings in Historic Towns. Referring to the damage many buildings of the 1960s and 1970s had eme to the delicate fabric of older towns. Mr St. John Stevas described the architecture of that period as "brutal, barbaric, philistice and arrogant." He felt strongly that the time had come for large scale discuss and carbunckes any more," he said. Speaking in general about his visits to other historic towns around the country he felt that sometimes it was eensible to consider the

There are sites where there should be no more buildings— crites he felt, could be likened to ald houses. They grow stowiy and then reach a point when they should grow no more. In the concluding remarks of his address Mr St John Stevas pointed out that architecture was on the brink of a sea-change, things were about to improve, and he attributed this not so much to the profession but to the influence of aubits

claims it is the sole answer. Planners came in for a pre-dictable bashing, being described by one architect as "butchers." It emerged clearly that aesthetic interference by Westminster described as "the "butchers." It emerged clearly ject of the moment." By bring. "but a esthetic interference by ing together six experts, five planners is usually disastrous." of them architects and one top of them architects and one top architectural blstorian, the Krier came straight to the point Georgian Group and the Bath and argued for the Improvement Trust demon-strated clearly that conserva-tion is now about mucb more that we now live in "post for the troubled Podium Site functionalist" times and that the trutter is probably the best afraid to borrow elements from history or to be contextual. The architects delivered a small exhibitions. demonstrate

Verdi/Barbican Hall

Uchida's Mozart/Elizabeth Hall

Section in the section is a section of the section

David Murray

On Saturday at the Elizabeth intimale than annably domestic. Hall Mitsuko Uchida and the Lucid as always, Miss Uchida's English Chamber Orchestra piano sang quietly, receding reached the third-last concert in gracefully when the orchestra their Mozart concerto series, bad the principal voice. The i user mozari concerto series, bad the principal voice. The i and with it the latest and triple-time pace of the outer greatest of the C major con-certi, K 503. (The last seven No further personality was concerti are being heard in imposed upon the work—just successive concerts, leaving the "Concention" Concerts and their Mezart concerto series, "Coronation" Concerto and the other-worldly K. 595 still to come). Palred with it bere was the gentle F major, K. 413: and without a conductor the and without a conductor loc ECO began the evening with a charmingly fresh perform-aoce of the B-flat Concerto Grosso from Handel's op. 3 set. The violins of José-Luis Garcia and Msry Eade provided lively rhythmic impenus, and in the Largo Neil Black's nboe was

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meltungly simple. Not for the first time in this series, one suspected that Miss Uchida's views of the two con-certi were-for this particular concert — coloured by each other, defined deliberately (if not necessarily consciously) by contrasts. The little F major sweet-tempered, plain, un-swaettempered, plain, un-swaettempered, plain, un-shadowed by expressive private worries at the elusive margins. meltingly simple. Not for the first time in this

The magnificen: C major Concerto was exciting, febrile, prickly. The trumpels-anddrums gradeur of the score was made ambiguous by continual trenetic push (Uchida tended. trenetic push (Uchida tended, especially in the Andante, almost to run shead of the music); when Mozart ended phrases with written short notes they were played just so, without expensive lingering. The incessant twiss from major have the minor and back wore

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BBC Singers/St. John's

David Murray

the BBC Singers on Friday intoned, framed, haloed-or else sounded polished and confident flung out in desperate effusions. Brocking — a young man who bas regularly rescued elements of buildings as they have been demolished. The exhibition at the Build-ing Centre, 26. Store Street, London WCL, concentrates on the bistary of the window. This the history of the window. This lengthy premiere and a shorter is an important collection one, and the evening began and is an important collection locking for a bome. At the Town Hall in Haver-stock Hill, opposite Belsize Park station, is another im-peccable example of the work of architectural enthusiasis. The exhibition, Belsize Pork, A Litting Suburb, has been a casualty of two VSC of the source of the sourc

Messiaen's early O sacrum festivals-proved to be strictly contritum? — mellifluous and musical, much shorter and pro-insidious at once — floated portionately more incisive. This beautifully in the hall. His Cinq is the famous Catullus poem on beautifully in the hall. His Ciraq is the famous Catullus poem on rechants, earthier and more berrely exuberant, were almost despair of Attis. The score is too smoothly expert — one dedicated to Robin Holloway: missed some of their hoarse if that supplies any musical thrust, though as in all the evening's music the solo voices were strong and penetrating, were strong and penetrating, mere trick of the acoustics. In Emmanuel Nufies' Min-the new pleces, most of the declaimed and chanied text (from the mystic Jakob Boehme) was distinct enough. Nufies treats the text with solo voices. The clean span nf declaimed and chanted text ing chorat music, reinforced and (from the mystic Jakob clarified by light percussion and Boehme) was distinct enough. base, with key lines assigned to Nuñes treats the text with solo volces. The clean span of such devotion that he forblds the Hymn is exciting as well as his music to compete with it, elegantly shaped, and its Not, that literat exposition is pungent harmonies are remark-the point: rather, the words are able.

Conducted by John Alldis, handled like sacred objects-

Opus 20/St. John's, Smith Square |

change, things were about to improve, and he attributed this not so much to the profession but to the influence of public Adam both represent the Classical solution but only Terry The seminar itself was certainly dealing with what the chief architect and planner for Westminater described as " the

Section and the sector of

The exhibition. Belsize Pork, A Living Suburb, bas been organised by the Belsize Area Conservation Area Advisory committee. It has mounted a phatographic analysis and history of the area that is a model, not only of local history, but of demonstrable care and concern for a remark-able district of London. It is one of the most sensitive and

one of the most sensitive and intelligent exhibitions I have seen on this subject. At the bead office of the Midland Bank in Poultry, EC2, is a well-researched exhibition

general about his visits to other history or to be contextual. In London two important to celebrate the bank's 150th historic towns around the The architects delivered a small exhibitions, demonstrate anniversary, As the story of the country he felt that sometimes series of fascinating papers, the vitality of the architectural/ growth of an important hank it it was sensible to consider the Jeremy Dixon, Robert Adam, conservation movement. At the is fascinating but it also offers option of not building anything. Terry Farrell, Quinlan Terry, Building Centre there is a a lot on the architectural front,

Thursday the Greek Cypriot planist Christodoulos Georgiades gave the first performance of Singer's Plano Sonata, and also included his set of miniatures. For Young Ears Only.

The collection was, put together over several years, and completed in 1983. Taken together the pieces give a good idea of the scope of Singer's compositional technique, with its nods towards Ligeti and minimalism and penchant for Jazzy syncopation, as well as of the clarity of his harmonic thinking. Each number is tiny and tightly self-contained; the musical image is conveyed with the minimum of fuss, cunningly calculated to tease and engage young minds. The plano writing itself is emphatically not designed for children hut demands tight rhythmic control and crisp articulation. .

The Piano Sonata uses the same musical means st considerably greater length. The slow second movement - carefully spaced chords across the full spared enorus across the full range of the keyboard--seemed the least striking, while the dark gruff opening of the sonata lingered in the mind. The pair

player-plano studies, filtered perhéps sgain through the Ligetian grid. The short elegiac épilogue is intended as a coda, but falled on this occasion to complement the faster music as convincingly as it is intended to

string ensemble of 14 young players dedicated to the per-Georgiades played both works formance of the 20th-century with bright tone and alert atten-tion to detail, but his accounts repertoire with a programme of "contemporary and new American works." In practice, of the pair of Schumann works of the pair of schumann works that 'elegantly counterbalanced Singer were less convincing. The very late Gesange der Frühe in particular needs much more vivid characterisation and it was dire. Scott Stroman, the young American founder and young American rounder and director of Opus 20 (as the group is called), who currently teaches at the Guildhall School, had dregded np for his pro-gramme an early and entirely uncharacteristic Elegy by Eliott tonal coloration if it is to seen anything other than a manifes tation of a tragically under-mined creative impulse. Carter together with three pieces by three other composers

which will henceforth enjoy an obscurity as profound as it is deserved. Brian Rix appointment Brian Rix has been appointed

deserved. The most mind-bendingly tedions of the three was called Earth- Song, and was by Mr Stroman himself—a shambling, formless, almless spology for a composition all of 20 minutes long, scored for strings and solo chairman of the Arts Council's advisory panel on drama. Mr Riz, who has over 30 years experience as an actor and theatre manager is at present the secretary-general of the Royal Society for Mentally Hansoprano. According to our pro-gramme. Mr Stroman is also "widely known as a teacher/ dicapped Children and Adults (Mencap).

Dominic Gill

On paper at least Thursday's performer/composer of jazz": concert st St John's, Smith and it is clear from Forth Song that he should definitely stick Square, looked promising: a new with something for which he is widely known.

Jan Bach used to teach Mr Stroman at Northern Illinois University, and his blographical note actually began with the words "like his famous namesake." Dompes and Jompes was written specially for Opus 20, and alternates decent, un-adventurous polytonal estly-Schoenbergian idiom, spiced with a few postwar stylistic splinters, with itzy-bitzy synco-Imagine. pated sizzle. Like your famous

namesake, eb Mr Bacb? There are nine movements in Lou Harrison's Suite for Symphonic Strings (Harrison was a pupil of Schoenberg and Cowells), and one of them is rather nice - the second, subtitled "Et in Arcadia Ego," a little dream of hazily buzzing quieter Ivesian peacefulness. The rest pass by without leaving any-

pears each Friday.

hour.

(Thur).

(14 29 11).

Richard Fairman

No aura of sacred mystery In the interpretation there here. This was apparently the was nothing unduly ladylike. first performance of Verdi's Miss Glover pulls herself into Requiem at the Barbican and some extraordinary contortions the ball's clinical acoustics on the podium, but the music played their usual tricks. The remains admirably straight: a opening incantation of the thundering "Dies Irae," an words "Regulem acternam" electric "Tuba Mirum" and an should be as quiet as possible unrushed "Sanctus." She let i vura. His recital programme on (Verdi'a own instruction), but the intensity sag at times, hut i Saturday evening was a characbere it sounded clear and for- this was mostly sound Verdi ward, as deadening an opening from a conductor whose for this piece as one could specialist interests to date have been elsewhere. The soloists were less suited.

This was not the choir's fault. Of the groups that I have heard The firm mezo of Anne-Marie here, the London Choral Society Owens came across most sucat their concert on Saturday cessfully. Teresa Cabill, the fared as welt as any in trying to soprano, seemed to be pushed get a good blend of sound, near to her limits, and neither though even then some in. the soft-grained tone of the dividual voices stood out in young bass Peter Rose nor quieter passages. It was Bonaventura Bottone's tight, fortunate that Jane Glover as bright tenor is really what the conductor had managed to get piece needs. All four were such a good balance with the musical, but Verdi wrote the Bown Bown Bown Bown Bown the the statement with Bonaventura Bottone's tight, thing bebind at all, except an such a good balance with the musical, but Verdi wrote the overwhelming sense of duration orchestra, the Royal Requiem for singers with -the whole Suite lasts balf an Philharmonic, to belp them grandeur and passion-an im-through measurable difference.

Michele Campanella

Dominic Gill

Since his South Bank debut He opened with an A minor two years ago, the Italian pianist Michele Campanella has Fanlasia BWV922, that has been attribuled - stylistically impressed London audiences on a number of occasions with his surely without the remotest justification-10 J. S. Bach (the own peculisr brand of tough, outspoken grand-romantic hraplece, in two distinct and unconnected sections, sounds more like a dozen pages from the sketchbook of a contempoteristic mixture of oddities. rary admirer of Vivaldi?1. Cessr Franck's Prelude, Chorol rarities and familiar virtuoso warhorses -- although on this oud Fuque was delivered with occasion the recipe seemed rather more interesting and steely determination: an odd performance, of undeniable dventurous on paper than it technical excellence, but all the did in actual performance and Campanella himself was, per-haps, not on bis most sparkling same rather beavy-handed in its effect, and profoundly un-French in its resonance (the main theme lost most of its grand, bell-like innocence 10 There was certainly no lack the of technical fireworks: fingers go precisely where Cam-panella wants them to and with

become a solid Central-European peroration). Campanella's second half was all Liszt-Wagner. Neither Walholl from Rheingold nor Elsa's Bridal Procession from Lohengrin is a particularly remark-able Iranslation, But the Liebestod from Tristan and the Fugues had real diabolical Lisztian presence — and most Tonnhäuser overture are among Liszi's most brilliant and searching keyboard recreations impressively, too, made no resort whatsoever to the sustain--and though the Liebestod was somewhat unrelentingly ing pedal as a subterfuge, using it only, and correctly, as a brilliant harmonic and timbral hammered to its climax, like device. Musically the plece is slight but Campanella made the most of its virtues and prethose immense arpezgio caswhich accompany the cades pilgrims' hymn in Tannhäuser, it was nonetheless splendidly, sented a fine orchestral canvas, weightily effective.

WILL YOU BE A FRIEND? Old age is inevitable. But a poor and lovely one is something

Cut age is inevitable, but a poor and ionery one is something different - something that many people face with growing fear. In a largely uncaring, inflationary world we are trying to stem the tide. But we desperately need more funds. Will you be a friend and help us by making a covenant or by remembering us in your will? Priends of the Elderly have been looking after the elderly and needy since 1905, and now have eleven residential homes. Here, men and women from professional backgrounds find security and freedom, with expert nursing care. They are "at home" and not "in a home" - they never have to leave. We also give financial help to old people from all backgrounds who wish to stay in their own homes. Plesse help us to make old age the happy and contented time it should be. Your cally can be a friend. Do write to us. The General Secretary. Friends of the Elderly (Dept. 0). 42 Ebury Street. FRIENDS London SWIW OLZ. OF THE ELDERLY Telephone: 01-730 8263 and Gentlefolk's Help. Registered Charity samber 226064 MOISTURE METERS BRADFORD-ENGLAND Honoured by the granting of the Queen's Award for Export Achievement 1986. Manufacturers of electronic instruments for water vapour measurement in "dry" air and gases. We recognise the important part played by our many fridude the successful the world

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PARIS Ensemble Intercontemporais and Groupe Vocal de France tonducted by Mauricio Kagel: Kagel – voices and ensemble (Mon). Théàtre de la Ville (4274 2271). Henna Cotrubes recital (Mon). Théàtre de l'Athenée (4742 5727). Ensemble Orchestral de Paris con-ducted by Jerzy Maksymiuk, Eva Osinaka, piano: Lutoslawski, Chop-in, Mendelssohn (Tue). Salle Ga-vaan (4565 2030). in, Mendelssonn (108). Saile Ga-vien (4563 2030). London Sinforletia conducted by An-tony Fey, Nei Janidas, innor Rossi-ni, Britten, Elgar, Tippeti (Tue). TMP-Chitelet (4233 4444). Orcheine National de France, con-ducted by Vaclav Neumann: Mahler 7 (Wed). Theatre des Champs Elysées (4723 4777). sers (2123 2111). Orchestre de Paris conducted by Pi-erre Boulez. Orchéstre de Paris choir conducted by Athur Oldham: Ravel, Stravinsky (Wed, Thur). Salle Pigyel (4561 0830). Describés Intercontemporais conduct.

PARIS

Music

Arts Guide

ble Intercontemporain conducted by Jacques Mercier, Nono, Dona-toni, Schoenberg, Eisler (Thur), Centre Georges Pompidou, Grande Salle (4261 5073).

LONDON Philharmonia Orchestra conducted by

Viadimir Ashkenizy. Beethoven. Royal Festival Hall (Mon). (925 3191). cottish Chamber Orchestra conduct-

ed by George Malcolm with Marisa Bobles, harp and Susan Milan, finte. Mozert, de Falle and Rodrigo. Barbican Hall (Mon). (638 8891). Royal Philharmonic Orchestra conducted by Sir Charles Groves with

Mstislav Rostropovich, conductor and cello and Yebudi Menuhin, viol-in. Tchaikovsky, Beethoven and Brahms, Royal Festival Hali (Tue). Academy of St. Martin-in-the-Fields conducted by Neville Mariner with Imogen Cooper and Anne Queffelee, pianos. Respight, Mozart and Bizet. Royal Festival Hall (Wed). (andan Svanabany Orchestra conduct-London Symphony Orchestra conduct-ed by Maurice Handford with Elisaes ay alsories rianger with Elisa-beth Perry, violan and ladies of the London Choral Society. Elgar, Vanghan Williams, Britten and Holst, Barbican Hall (Wed). Royal Philharmonic Orchestra con-ducted by Nicholas Cleabory with Malcoin Binns, piano, Dukas, Sibel-

ius, Elgar, Ravel. Barbican Hall TALY

Milan: Testro Alla Scala: Berg quartet. Haydn, Bartok and Ravel (Moo). (80 91 26). Bonne: Testro Olimpico (Piazza Gen-tile da Fsbriano): Schubertiade with the sources Fibs Amaling pianiet

the soprano Elly Ameling, pianist Rudolf Janseo and Clarinettist Vin-cenzo Mariozzi (Wed). (36 33 64). cenzo Marnozzi (Wedi, 195 55 06). kome: Auditorium in Via Della Concil-iazione: Wollgang Sawallisch con-ducting the soprano Margaret Price, merzosoprano Hanna Schwarz, zenor Peter Schreier, baritone John Brocheler and Bass Matthias Holle in Bach's St Matthew passion (Mon and Tue). (8 54 10 44).

NETHERLANDS

The Ulster Orchestra conducted by Vernon Handly, with Emmy Ver-hey, violin. Sibelius, Bruch, Elgar. Mon in Heerlen, Stadsschouwburg (71 66 67), Tue in Rotterdam, Doelen

msterdam, Concertgebouw, Hissel's Samton performed by the Amster-dam Christian Oratorio Society, dam Cansuan Unition Society, with the Netherlands Philliarmour and solists conducted by Marcin Kamminga (Tuel, Bernard Hattark conducting the Concertgeboury Cr-chestra, with Ashley Putnam, scprano, Jard van Nes, contraito, and itse Concertgebouw choir under Arthur Oldham, Mahler (Wed, Thur). Recital Hall: Dmitri Ferschunan, cello, and Mills Basiawskays, piano. Mer-delssohn, Schnittke, Beethoven, De Falla (Tue). The Neues Zirches Quartet, Hayda, Martia, Dvořak

through.

Music/Monday, Open and Ballet/Tuesday. Thestre/Wednes-

day, Exhibitions/Thursday, A selective quide to all the Arts ap-

(Thur). (71 83 45). (Inc). (11 63 45). Inecht, Vredenburg, Traditional song from India periormed by the Rupay-an Sansthan group (Tue), Charsens from Catherine Sauvage (Nec). Recital Hall: The Schonberg Essentie under Reinbert de Leers. Maii-piero, Sciarrino, Clementi, Mader-na, Rotta (Tue). (31 45 44).

VIEWNA

Badapest Concert Orehestra 200 choir conducted by Guennher Theurag-Bapi, Liszt Musikverein (Mon). Vienna String Sentet. Boocherini, Mo-zart, Koragoid, Konzerthaus Mozart Saal (Tue). Orf (State Broadcasting Corporation)

archestra conducted by Georg Alta-ander Albrecht, Beethoven, Music verein (Thur).

NEW YORK

New York Philhermonic (Avery Fisher Hall): Marilyn Schmiege mazosof rano, Rudolph Furkusny piazo. Werner Riemperer narrator, New York Choral Artists directed by Joseph Flummerleh, Martiau, Novas, Dootak (Tue); Zubin Mehta conduct-

ing Molter, Griffes, Hodemith, Berlioz (Thur), Lincoln Center (874-2424). (314 July) merson String Quartet (Alice Tully Hail) Borodin, Ives, Beethoveo (Mon, Tue). Lincoln Center (352 1911) Carnegie Hall: Alfred Brendel piano recital. All-Lisat programme (Mon); Nauoral Orchestra ol New York. Alvaro Cassulo conducting, Janos Starker, cello, Copland, Dvorak, Prokoŭev, Stravinsky (247 7459). (Tue).

April 18-24

WASHINGTON

National Symphony (Concert Hall): Jean-Pierre Rampal conducting, Jean-Yves Thibaudet, mann. Honeg-ger, Liszt, Faure, Beethoven (Tue); Jean-Pierre Rampal conduc tist. Salieri, Mozart (Thur), Ken-nezy Center (254 3776). portrails. The top price should be paid at Christle's on Thursday when

Chicago Symphony (Orchestral Hall): Margaret Hillis conducting with Chicago Symphony Chorus. Rorem, Rachmaninov (Thur). (235 8111).

TOKYO

(571 1136). Sotheby's tomorrow 15 also

offering a work hy Rysbrack, a Fleming who made his reputacuctor: Kotero Seto with New Nik-kyo Chorus. Weber's Dor Freischütz tion io 18th century England: a bust of Daniel Winch, Earl of Kyo Chorus, Weber's Dor Freischutz in concert version. Tokyo Bunka Kaikan. (Mon). [237 9990].
 Jun Kanno (piano): Bach, Mozart, Beethoven, Chopin, Messiaen. Toivo Bunka Kaikan Recital Hall (Tuc). (571 1689).

Saleroom/Antony Thorncroft

Marbles in the big time

For most people contact with Rysbrack and Sotheby's hopes marbles ended in the school for bids around £50,000. playground hut this week lhey An important writing desk, feature prominently in the made for the Prince of Wales' playground hul Unis werk inky is important which the prince of Wales' feature prominently in the made for the Prince of Wales' major London salesrooms. But use at Carlion House around these are the marble portrait 1785 and considered to be the busts which became popular in prototype for the many "Carlton ibe 18th century as part of the House" desks that were subselbe 18th century as part of the revival of the antique and quenily produced, comes uoder he bammer at Sotheby's on being appreciated for their artistry as Friday.

It was given by the Prince to his private secretary "Honest Jack " Payne as a " thank-you " for escorting his bride-to-be the Princess Caroline, from Germany to London. In view of the dismal fate of the marriage the decendents of "Honest Jack" are fortunale in being able to sell it, and to expect 3 price approachiog approaching £90,000.

The reference collection of fashion plates and books of Mrs Doris Langley Moore are 10 be sold at Christie's South Kensington tomorrow. It spans the period from 1776 to the 1950s.

Also tomorrow, simultaneously Winchelsea and Nottingham. at Christie's in London and The sitter may not be very note-New York, there will be a worlhy, hut this was an charity art auction to aid the important early commission for needy in East Africa,

New Japan Symphony Orchestra, con

CHICAGO

higgest names, Rysbrack, is attached to a most famous figure, Benjamin Franklin. This

bust languished unappreciated In Yorkshire for many years until the publicity which sur-Progue Symphony Orchestra, conduct-ed by Jui Belohlavek. Smetana, Tchaikowsky, Dvořsk. Kanj Hoken Hall, U-Port, Gotanda. (Mon). rounded Christie's sale of a hust by Roubillac, of the 4th Earl of Chesterfield, for £518,400 last year set alarm bells ringing.

· · · · · ·

as much speed and fury as any pianist could wish. His account of Liszt's Prelude ond Fugue on the name of B-A-C-H (the earliest version, not often heard before it was transformed into the better-known Fontasy ond

full of flame and thunder.

are

now

. . . .

marble bust by one of the

form.

18

FINANCIAL TIMES BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4B Telegrams: Finantimo, London PS4. Telex: 8954871

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Monday April 21 1986

Far too many prisoners

British Government that already has problems enough: the Prison Officers' Association is threatena large majority of its members. On the face of it there could

be a few pointed indictments of a Tory administration that came

absolute numbers and in pro-portion to its population, than any other major west European country except Turkey.

The British figures do not even compare well with the country's own recent past. From the early 1950s the number of custodial sentences in England and Wales started to go down. In 1974 It began to rise again and has been going up sharoly in the last year or so This month there were about 47.000 prison inmates mote than 5.000 above the limit officially certified as normal.

Reconviction rate

The figfures for recidivism are no more encouraging. Nacro estimates that among the people discharged from prison in 1981 5S per cent of male offenders and 39 per cent of females were reconvicted within two years, look like a credible prisons The reconviction rate was policy, bighes tamong young offenders. That Britain has a higher natural rate of criminality than its

A NEW dispute may be about British prisons that they be-to break out that could be un-come a breeding ground for usually embarrassing for a criminality, not a cure. If you put people in prisons in over-crowded conditions and without basic sanitation, it is not ing to take industrial action surprising that they come out with, it appears, the support of unrepentant, especially if their challenge. first offence bas been relatively

minor. The present Government's record has not been at all bad. a Tory administration that came record has not been at all bad. to office seven years ago deter-lit bas undertaken the largest mined to do something about prison-building programme law and order. Not only bas this century—Englend and crime continued to rise; the Wales bad previously gone for prisons are overflowing and now even the prison officers are rebelling against their terms of service. There are also come damning Out of a staff at Brixton last

to solve the problem by throw-ing money at it.

The current dispute is not directly about pay. It is about the organisation of the prison service. The Home Office thinks that it could be better managed: too much of the prison officers' remuneration comes from overtime. The Prison Officers' Association, for its part. wants to run its own affairs. In that sense it is like a classical industrial dispute in the state sector. industry. Who runs whom when there are no obvious criteria for jndging performance?

Yet if the dispute goes abead it could be immensely damag-ing to the Government. More people could be held in police cells, army camps could be used for prisoners and ultimately perhaps non-violent offenders with less than six months to serve could be released. But it would still not

That is what the Government since it seems unlikely that has to explain, both to the ritain has a higher natural prison officers and the public, ate of criminality than its It has talked about the need nearest analogues (say, France for stiffer sentences, bas almost and West Germany), it is neces-serve to probe for the explana-tions. Quile the most probable is left for an offender to go to. It that people are sent to prison is not entirely this Govern-in Britain for offences that ment's fault. It inherited a would be punished otherwise mess. Still, there is some obligaelsewhere: for instance, by fines tion to say where it stands now.

or by compulsory, if part-time, A white paper on prison reform service, like mending the roads and the purpose of custodial at weekends. There is, however, another wise, Mrs Thatcher's adminis-possible cause Such is the pair time to be the service of the servi

THE PERMANENT tri-colour vapour trail blazed across the sky by Mr Carcel Dassault is tailing off shares-back into the main-stream of multinational aerospace co-operation. Because of the high cost of developing modern technology with a plume of question marks. The death at 94 of the aerospace industrialist who gave France 1990s and beyond. and the need to secure markets

across several countries at once, collaboration is now the leitthe Mirage leaves Dassault-Breguet, Europe's main manu-facturer of combat aircraft, motif of all the blg international companies in arms and aerowithout its founder and guiding influence at a time when the space business. State-owned Aerospatiale, the company is facing its greatest other important French aerospace group, has played this card for two decades. But Dassault-Breguet bas stead-fastly declined to join in the The company, built up over a long and extraordinary life, bad not only made Mr Dassault tha most wealthy men in France. but bad, over the past decades

game During the past few months, played en important part in restoring the country's shattered French Government officials and other figures in the defence industry have been discreetly voicing concern that Dassault-

With bis fighter jets used as the instrument of independent Gaullist foreign policy. Mr Dassault became the symbol of a got it alone and opportunistic approach to the international Breguet might be beading for turbulence.

post-war military pride.

Penthouse fights

Penthouse, Playboy and Forum

it of having close ties with the moral majority, and adds: "These censors are using a

moral majority

arms business.

The company bas turnover of FFr 16bn (£1.5bn) — about one fifth of its biggest US competitors—and 16,000 mainly highly-qualified workers in 14 France's room for menoeuvre on arms sales is now constrained by its gradual shift to barmonise French plants, most of which observed a minute's silence on strategic policies with the rest of Nato, and also by the fierce increase in competition on

world defence markets, and the death of Mr Dassault on Friday

marks the end of an era in more ways than one. It brings down the curtain on the career of a man whose name is etched in history with ouixotic gift of a 26 per cent the McDonnells and the Boeings as one of the great engineer-pioneers of the modern aircraft stake to the state in 1981 to forestall outright nationalisation.

It removes a unique French phenomenon. Mr Dassault beld a seat in the National Assembly kept power concentrated in his own hands. This is underlined almost continuously since 1951. by the buildog-like presence at the beim of the company of Mr Benno-Claude Vallieres, a long-time confidant who joined Mr Dassault in 1930. At 75 be is almost never attended debates and kept in touch with an affectionate public mainly through quirkily bumourous newspaper advertisements and still chairman-10 years beyond the statutory retirement age for beads of all other state-con-



The Mirage 4, still in ser-vice, carried France's first nuclear bombs. The Mirage 3, Put simply, the policies which served the company well during the Gaullist era no longer look like a winning formula for the the victor with the Israeli Air Force in the Yom Kippur War and sold to other countries as diverse as Argentina, Belgium, During the 1950s and 1960s, Mr Dassault's own technical genius, his ability to motivate a Libya, Pakistan and Sonth Africa, marked the pinnacle of team of gifted and dedicated engineers and his skillful lobby-France's prowess as a world-

DASSAULT-BREGUET AFTER THE DEATH OF ITS FOUNDER

class arms exporter. Since the mid-1970s, however, end particularly over the past five years, the story has ing of government and public opinion combined to create a uniquely favourable set of His company became the changed.

monopoly supplier of combat aircraft for the French Air Forced on the defensive after the Vietnam War, the US Force, taking over in 1967 its last competitor, Breguet. aerospace industry has regained tha upper hand with the Mr Dassault's capacity to attract large sums of defence subsidies for aircraft develop-ment—and at tha same time to Reagan defence build-up. McDonnell Douglas, with its F-15 and F-18, end General Dynamics, with its F-16, have eaten into Dassault markets.

The success last antunn of the Anglo-German-Italian Tor-nado fighter-bomber in prising away a keenly-contested Saudi Arabian order was perhaps the most severe blow.

France's own air force equipment efforts have simultaneously been hit by the last few years of budgetary austerity and the mounting cost of modernising the nuclear datarrent, now concentrated on the submarine force. The combined impact of US moves to woo industrial countries' air forces, France's nnwillingness or inability to service sensitive customers such as South Africa, Libya nr Israal, and the fail in oil revenues among Middle East countries, have all narrowed Dassault-Breguet's client list.

build up huge wealth which formed the basis of his political influenca — was strongly criticised at the time by Mr Francois Mitterrand, then leader of the Socialist Opposition. But emphasised by the hero's funeral he will receive tomor-row in Louis XIV's church at the Invalides, there is now con-ensus on Right and Left that not only diminished marketing sensus on Right and Left that chances but are also raising doubts over whether Dassault has registered sufficient provi-sions in its accounts for Third

World risks. The implicit French desire to concentrate above all on lighter fighters for export markets was a key influence in the ill-fated

Financial Times Monday April 21 1986



····· Marcel Dassanit: one of the last photograph

jets), has already started some

efforts to diversify. Last year, the company entered a significant space pro-

ject for the first time when it was chosen to link up with Aerospatiale to design the

countries plan to launeb with

the Ariane rocket in the mid-to-late 1990s.

cause of its experience in large

Aerospatiale, however, be-

The main question to resolve

in coming months will be that of a successor to Mr Vailieres,

Speculation on a replacement

has np to now centred on a trio

of younger Dassault executives

This made almost inevitable the decision by the Bonn Government last Angustadministration, has long experience of turning intarnational ence of thrming international partnersbips to Gaullist objec-tives. As head of the French Atomic Energy Commission during the 1970s, he was responsible for building up the Government which nonetheless came as a lives. considerable political shock to Atomic Energy considerable political

France was left to develop pressurised water on its own a lighter sircraft (PWR) technology. based on Dassault's Rafale pro-Dassault-Breguet, which makes about 90 per cent of its sales from military aircraft totype due to make its first flight in June. (the rest coming from its high performance business executive

To try to defray development costs, the French Defence Ministry over the past few months has been trying to ettract interest in the project from Belgium, Norway, the Netherlands and Denmark, which will be looking to re-place their F-16 jets in the late-1990s.

Hermes space alreraft which France and other European The French Government, somewhat late in the day, has launched a series of initiatives. to try to improve harmonisation of European air force needs. President Mitterrand himself in November made a vaguely-worded and coolly-received prointernational projects, was chosen as lead contractor. Dassanit has also shown its ability to seal international posal for France to take a small staka in the four-nation project to give its equipment manufacalliances with its successful link-up with International Busi-ness Machines in computer-aided manufacturing and turers a greater chance of European business.

Dassault-Breguet is on the new French Government's privarisation list. But it would be surprising if the right-wing administration of Mr. Jacques Chirac, himself a close friend of the Dassault family, were not to use the death of the founder to try to redirect the company's affairs. Mr Dassanit's son, Serre the

led by Mr Bruno Revelllan-Falcoz, the poker-faced managing director in charge of tech-nical affairs. But the Govern-ment may also bring in an out-60-year-old bead of the successful military electronics group which bears his name, is also keen to see the state sell its stake.

side industrialist or a top defence civil servant. Whoever however, sets the job when Mr Vallieres retires will have to wrestle with

fighters for errort markets was a key influence in the ill-fated EFA negotiations. — Mr Vallieres, whose mandate was renewed last year up to October 1985 (against the opposition of Mr Charles Hernu, the then Defence Minister), onnosed an agree, which have fluctuated participation, however, retires will have to wrestle with accompanied by a capital. Breguet needs to make a suc-increase to hoost Dassault's cessful trade-off between shar-financial resources. The com-ing its technology and entering pany's shares on the Paris into genuine multinational Bourse, which have fluctuated partnerships—the only way for rapidly over the last few years.

Mystere-Falcon 50 Mystere-Falcon 500 Military aircraft Mirage 3 5, 50 Mirage F1 Alpha Jett Mirage 2000 Rafale * Totals to end 1985. † In co-operation with Dor-nier of West Germany.

And the second state of the secon

A company that may

no longer fly alone

circumstances.

Civil alreraft

THE DASSAULT RANGE

Mr Dassault served France even

Mystere-Falcon 10/100

Deliveries*

204

426

41

148

1,411

650 474

In test

In test

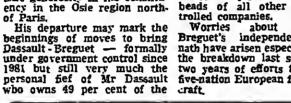
By David Marsh in Paris

Mystere-Falcon 20 Guardian (US Coastguard) Friday. It bas consistently registered Mystare-Falcon 200 It bas consistently registered bealthy profits, expected to be over FFr 400m last year. The compeny is 46 per cent-owned by the Government (which bas 55 per cent of voting shares), following Mr Dassault's

But Mr Dassault, on the staff as a "technical adviser," has

trolled companies. Worries about Dassault- But emphasised by the news Breguet's independent flight fumeral he will receive tomore Breguet's encourted at the state of the stat nath have arisen especially since the breakdown last summer of two years of efforts to build a five-nation European fighter air-

large outpourings of paternal-istic generosity in his constitu-



mluve state of the majority of creek without a paddle.

Democracy in the Philippines

urgent and radical solutions. No-body, least of all those who were

parliament, abolish the consti-tution and run the country by

decree for up to a year. Mrs Aquino decided earlier parliament.

The new president's justifica-tion for such e drastic step was that the Philippines needed a leader is whether, in the period fresh start after the battering bafore a new constitution and the battering bafore a new constitution and The new president's justificafresh start after the battering it had received under Mr Ferdito negotiations to end the communist insurgency.

hardly have relied on a dis-redited constitution end a part of a wider attempt to end parliament, which connived to the insurgency. defraud her of victory in Feb-ruary's presidential elections, stability of the Philippines—the to achieve all this. US with its two military bases

needs time to consolidate her creditors - will wetch Mrs hold on power which, although Aquino's delicate balancing act firm, is still largely confined to over this period with concern Manila. Until Mrs Aquino re-

Managing a country's transition from an autocracy to a de-mocracy is a complex and some-The inherently times dangerous task, as events of patronage, and its inevitable elsewbere. such as Portugal. abuses, which Mr Marcos en-Spain, Brazil and Argentina, couraged for his personal have shown. The key to a benefit, may have been the smooth transition lies in strik-ing the right balance between in the Pollippines. But it was firm government and consensus also largely responsible for bis politics. On the one hand, Mrs Aquino care to avoid making the same

must not allow herself to be in- mistake.

THE CRITICAL situation in bibited from introducing badly which the Philippines found it-self when President Corazon Aquino came to power required urgent and radical solutions. No-widest possible debate on body, least of all those who were partly responsible for creating that siluation in the first place, should have been surprised wben Mrs Aquino began to govern with old, decisive strokes. Rescuing the Philip-plnes from a decade of economic decline and political corruption is a formidable challenge, which requires firm action. govern government policy as it evolves especially since ber government represents a broad coalition of interests witbout, as yet, a coherent programme for national recovery. Nobody imagines that Mrs Aquino will betray the trust placed in her by millions who swept her to power. If she has temporarily suspended government policy as it evolves

is a formidable challenge, swept her to power. If she which requires firm action. However, even some of her democracy in the Pbilippines own supporters questioned Mrs she bas done so to revitalise it. Aquino's decision to dissolve not bury it.

Acid test

decree for up to a year. Mrs Aquino decided earlier this month that a commission draw up on the enormous moral would be appointed to draw up a new constitution within five months, which would then be put to the people, presumably is inevitably, a depleting asset. in a referendum. This would be followed in about a year by a general election for a new parliament. Mrs Aquino is also able to Mrs Aquino is also able to Mrs Aquino is also able to that authority which is inevitably, a depleting asset. more intractable problems and Mrs Aquino's popularity will be more intractable problems and Mrs Aquino's popularity will be severely tested as she comes to

it had received under Mr Ferdi-nand Marcos. In turn, sbe needed a clean slate to imple-there the economy and lead to negotiations to end the com-already being the those problems effectively while, at the same time, uniting the same time, uniting the already beam eight of the town already been signs of dissent Munist insurgency. Mrs Aquino, it is true, could example, the decision to release

willing government agency to put inordinate and unlawful pressure on private citizens and

impact of the fundamentalist groups in the US, where the Rev. Jerry Falwell, leader of Moreover, the new president there and the country's foreign the Liberty Foundation, appears regularly on prime time television. In the longer term Mrs Maniia. Until Mrs Aquino re-places Marcos loyalists in the Aquino needs to develop demo-provinces and reinforces ber cratic institutions which are own party's organisation firmly rooted in the principles throughout the country ber of pluralism. The best guaran-ability to govern effectively will tee of a strong and stable be limited. Sovernment with sound policies drawn blood in a campaign against the 7-Eleven stores chain. Constant picketing, boycotts and protests against the group's policy of stocking "adult" magazines eventually

persuaded the owner. Southland is effective opposition to keep Corporation, to take the publica-tions off the shelves. Southland's decision was greeted by a predictable blast from Playboy Enterprises, Pent-The inherently corrupt system

house's main competitor, which said that the magazine had stood for "positive, healthy sex for three decades." Guccione, after initially bolding bis fire, is now entering the fight to defend the First Amend-

ment on freedom of publication.

Dassault's Rafale: prototype of a supersonic combat jet

Men and Matters

Bob Guccione, the multi-millionaire publisher of Pent-bouse magazine, has over the years proved a vigorous defender of the right to publish. defender of the right to publish. But be is gearing up at the moment for what promises to be his toughest-ever battle for his concept of a free press—a legal contest with Ed Meese, US Attorney General, end e force-ful ally of the Christian funda-mentalist moral majority. Paners are due to be filed in Papers are due to be filed in the courts charging Meese and the Meese Commission with conspiring with a number of fundamentalist organisations to force the 7-Eleven convenience stores chain into blacklisting Peninouse, a magazines. The Meese Commission, a body set up by the Attorney General to look into the question of pornography, has attracted the particular sus-

> "Still finishing from yesterday, or practising for next year's, mate?"

The blacklisting, be says, "brings back dark memories of the role of Senator Joseph McCarthy." The magazines are being attacked, according to their businesses." Guccione's move attests to the being attacked, according to one of his supporters, Harvard law professor, Alan Dershowitz, "solely because they do not con-form to the single-mindid religious, moral and behaviourai standards of Jerry Falwell and Falwell's forces have recently other fundamentalist zealots," And what impact is the cam-paign having on Penthouse's profits? Guccione was asked ebout that the other day, says one of his aides. "His reply had more to do with the way his rights as an American were being undermined than with

his business." But of course.

Butler's post

Europe's capital markets, says

certificates. Twelve days after the April

Hambros Bank chairman, Chips | so many shareholders had Reswick, are "an area in which | waited until the last week

Minister), opposed an agree-ment to build a fighter jointly with Britain, West Germany, Spain and Italy.

Spain and Italy. The EFA affair was also flawed by failure to agree design specification. But Dassault-Breguet's insistence that it should have overall technological leadership of the project, based on its uncon-tasted superiority in Europa trial" approach to French defence equipment policy, according to Ministry officials. This will almost certainly con-firm the need for international tested superiority in Europe in making delta-winged jets, soured the chances of reaching e work-sharing agreement with British and West German industry.

Bourse, which have fluctuated rapidly over the last few years, Bourse, which last few years, acrossed in the US to finance development have failen in recent months the US to finance development and slid 4 per cent on Friday of large projects; and achieve after news. of Mr Dassault's long production runs necessary death. Mr Andre Giraud, the new Mr Dassault, who liked to be found just before the war

WHICH DEVELOPMENT

design.

had a hand in rescuing him intert from Buchenwaid death camp where he was deported in 1914, always believed he was living under e incly star. 2. 1. 20

in the next for years will show Mr Giraud, who was a tech-nocratic Industry Minister. In leaved talisman still works after the final years of the Giscard the death of its owner.

"We expect all temporary certificates will have reached sharebolders by the end of the month," he said.

BT's special inquiry lines have been humming to the tune have been humming to the time of 4,000 calls a week — and it might be simpler, it was suggested, if shareholders, anxious about the forfeiture penalty, checked with their banks to see if payments have been cleared. It seems unlikely, anyway, that the remaining will be available speculation about a Lonrho takeover at the weekend — is already one of the leading bouses in Euro-sterling issues;

and Keswick has now recruited a new executive director whose that the penalty will be applied in eny cases where efforts were background knowledge, he says, should make him "en effective clearly mede to pay the instal-ment by the due date. After this operation is com-pleted, shareholders will prob-

negotiator and mandate-winner" for the merchant bank. The recruit is Sir Michael Butler, until six months ago ably have another wait for their final share certificates. Britain's permanent representa-

Last act?

Every inch a mandarin, as they say — he even has a fine collection of Chinese porcelain — Butler, 59, retired last year to pursue a second career in Sir Robert Muldoon, New Zealand's abrasive former Prime Minister, is obviously the City. Just e few months ago, be finding life out of the limelight a bit of a bore.

became a part-time consultant to ICL, the computer company whose chairman. Peter Bonfield, is eager to develop stronger European co-operation in high technology. Most of Butler's diplomatic

career has been spent in promoting Britain's economic relations with Europe. He worked on the first Common Market entry negotiations in the 1960s, and was in charge of prepara-tions for UK entry in 1973.

Busy lines

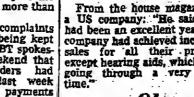
tive to the EEC.

Some British Telecom shareholders, it seems, may have to wait another week to 10 days before they get their interim hustle,

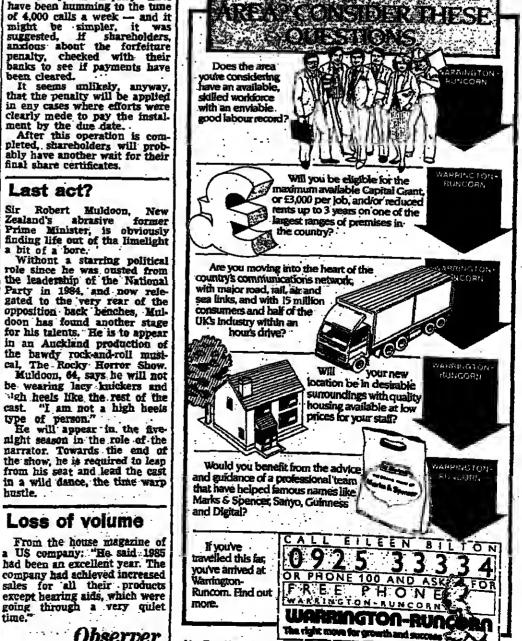
9 deadline for the final 40p payment, the six receiving banks

payment, the six receiving banks are still beavering away at the mounds of mall from more than 1.6m sharebolders. Responding to complaints end anxieties about being kept so long on "hold," a BT spokes-man said at the weekend that

Hambros - the subject of weeks to process them.

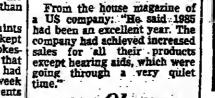


Observer



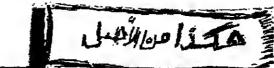
et Street, Warrington, Cheshire WA1 2LF.

a bit of a bore. Withont a starring political role since he was ousted from the leadership of the National Party in 1984, and now rele-gated to the very rear of the opposition back benches, Mul-doon has found another stage for his talents. He is to appear in an Anckland production of the bawdy rock-and-roll musi-cal, The Rocky Horror Show.



Loss of volume

Muldoon, 64, says he will not be wearing lacy knickers and igh heels like the rest of the cast. "I am not a high heeis type of person." He will appear in the five night season in the role of the narrator. Towards the end of the show, he is required to leap



Throwing bricks at a wasps' nest

FOREIGN AFFAIRS

and the second second

LAST TUESDAY, Mrs Thatchor can attack was unnecessary, was loudly proclaiming how gratuitous, insensate. Mrs right she had been to support Thatcher was warned; the President Reagan's bombing could foresse the likely conse-attack on Libya. Wednesday quences; she had every reason brought her back with a repeat to fear that the attack would performance on the same be counterproductive; yet she theme. Thursday proved her persisted, against all the pro-conclusively, comprehensively dear reservations of her and appallingly wrong, on at responsible ministers, in nating least six counts: three hostsges her colours to a rotten attack.

which encorses the Administra-tion's action, even though it also expects that it will provake further terrorism. But in Britain, polls show that two-thirds of the public condemns both the American action and both the American action and Mrs Thatcher's support for it; so even if she wins rosettes in Washington, the British public is clearly not persuaded that loyalty to the US was a good enough reason. Th that extent, the constitue can prior heart the operation can nnly have heightened existing misgivings, in Britain as well as in the rest of Europe, about President Reagan's imprudent eagerness to resort to force of arms in inappropriate circumstances.

theme. Thursday proved her persisted, against all the pro-conclusively. Comprehensively and appallingly wrong, on at responsible ministers, in pailing least six counts: three hostages is responsible ministers, in pailing her colours to a rothen must. Why? Betrate a diama of foiled attempt to plant a bomb on an El Ai flight from Heathrore sirpert. President Reagan claimed that flight from Heathrore sirpert. President Reagan claimed that as "perfect", but if this is success; the Pentagon later described it as "perfect", but if this is success; the Pentagon later described it as "perfect", but if this is success; the Pentagon later described it as "perfect", but if this is success; I shudder to think what failure would look like. Mnreover, the full costs of that one short night are still as far from being counted. The killing of three hostages was easy; the planning and mounting of other attacks may take more time. No one in his right mind could ever have seriousaly to the help he unstimingly pro-tof that dead of night would act that Mrs Thatcher has come in for the help he unstimingly pro-tided in the Failsands campaign four years ago. Perhaps she that me standard beard four years ago. Perhaps she that first who seems to think that Mrs Thatcher has come in for effusive praise for her assist, which reduces more finate the the fails and so the reduced by any threatens to drive a damaging wedge into the transatiantic arm with the reducal of the other European allies has been heavily and graphically drawn to tho attem.

To be fair, this was not an argument advanced by hars Thatcher herself in the Horse of Commons last week. Instead, of Commons last week. Instead, she based her case on TuesNy that Britain had a more general obligation: the fact that the US had 330,000 troops hased in Europe for our defence, she im-plied, in itself constituted a reasonable case for an American Psychologically and politic-ally. The argument is very powerful in general terms, ibongh. it does not necessarily iead, and in this case it should not have led, to the conclusions

not have led, to the conclusions she drew. If the Americans know that their soldiers and their citizens are vulnerable to terrorist attacks in Europe; if The worst of it is that refuse to take effective political Britain's support for the Ameri- action against terrorism; if the A. 124. 6 2 4

By Ian Davidson



Lehenese demonstrate outside the former US embassy in Belrut. The next day, the bodies of three hostages were found

Americans have strong evidence that a terrorist attack which killed one American and wounded many more, is directly linked to Col Gadafi's mur-derous regime; if they believe that this entitles them to satisfy Sergrant Renneth Ford, the American killed in the Berlin disco bombing that precipitated the attack on Libya, was stationed in Europe to serve an extraordinary 40-year American commitment to an extraordinary alliance ... If his murder, America's reprisal and Europe's demurrals were now to weaken that commitment and that alliance, Col Gadaff would have scored a mighty victory. "Nato imposes no contractual

pean allies have no reasonable grounds for frustrating the only independent, action open to them. The alternative is a grow-ing disenchaniment between tho US and Europe, and in the long run the risk that, if the Euro-peans will not defend American soldiers, the American people will be reluctant to use their soldiers to defend the Euro-peans. Them. The anernative is a grow-ing disenchamment between the US and Europe, and in the long run the risk that, if the Euro-peans will not defend American soldiers, the American people will be reinctant to use their soldiers, the American people function of a joint soldiers to defend the Euro-peans. This is the kind of argument which was presented in a New York Times editorial last week.

in helping as much as conscience allows."

The words betray themselves. The US is not a damsel in distress, tearful and terrified; it is a mighty superpower, which wanted to homb the hell out of Libys; its carrier groups in the Medicrospican were entirely Libra; its carrier groups in the Mediterranean were entirely capable of performing the task, and more conveniently at that; instead, it chose to make the issue a litmus test of alliance solidarity, by demanding the use of the Fills based in Britain.

Britain. As many people have pointed out, it was hound to be a very difficult choire. Mrs Thatcher claimed in the House last Tures-day that the US action was in the British interest; but she had no reason to imagine that ter-rarism can be defeated by mili-tary force, and she does not be-lieve it now. When WPC Yvonne Fletcher was murdered by Libyans two years ago, did Mrs Thatcher send a task force to bomb Libya? No, she kicked the Libyans out of the UK. Even though she has now set a most distorbing precedent, she was at paths to insist that she would not necessarily agree to a simi-lar request from the US on anlar request from the US on an-other occasion.

On the other hand, it was On the other hand, it was bound to be difficult to refuse a categorical American request. A categorical British veto could raise serious misgivings in America about the long-term raison d'etre of the bases in the UK, since it would imply a British claim to be able to over-ride American decisions on American interests. American interests.

"If a partner in that com- support for Col Gadeffi and pre-munity pleads for help in cipitated an immediate wave of distress, an ally's duty is not terrorist attacks, it has also merely to weigh the request weakened the alliance. Is that against other interests but to really what President Reagan recognize the common interest and Mrs Thatcher had in mind? In beloing as much as

and Mrs Thatcher had in mind? It goes without saying that Britain's European partners bear a heavier burden of res-possibility for letting things get to this pass. If they had been prepared to take more signrous, co-operative non-military action to inwart the terrorist threat, they would have been on much stronger ground in condemning the US military action. Let us not speak of the Greek Govern-ment's elsery choice of friends; even the French, Germans and Italians, who ought to know time.

even the French, Germans and Italians, who cupit to know better, have been altogether too evasive. It was not until they saw the prospect of an Ameri-can attack staring them in the face, that the European Com-munity governments were pre-pared to start thinking about effective ection against the Libyam People's Bureaux. Today, their foreign ministers will be discussing the issue for the third time in eight days; they had better show that they mean business. The board's motives sound admirable. It argues that in recent years speculative in-vestors have exercised undue influence over the management of many publicly traded com-panies. And it is especially worried ebout the growing power of interest in short term performance leads them to sup-port highly levers and takenvers. performance leads mem to sup-port highly leveraged takeovers, or management strategies which emphasise only short-term returns. mean business.

And so finally to Mrs Thatcher's ministers. Sit Thatcher's ministers. Sir Geoffrey Hove has said that he did not know about the US attack until after he returned from the ministerial meeting in the Hague last Monday evening; that is what he told the House of Cormons, and it must be true. But Mrs Thatcher told the House that President Reagan had informed her the previous week that he intended Sir Family control Milacron says it is not aware Milacron says it is not aware of any potential takeover threat. But as a world leader in e highly cyclical industry, it obviously feels vulnerable to a surprise attack during a lean period for profits. The re-capitalisation would push arbitrageurs out of the picture altogether and give the board a chance to negotiate any take-over atternot in an orderly previous week that he intended in take military action, and that she had agreed to the use of the Fills. So either she kept over attempt in an orderly fashion, it will also be able to issue new shares without dilut-ing the control of long-term shareholders too far. her Foreign Secretary entirely in the dark, or else the only un-certainty in his mind must havo been the precise moment the Fills would take off.

American interests. Nevertheless, the result so far looks like tho worst of all pos-sible worlds. Washington has gone out of its way to create the conditions for a Enropean-American quarrel; Mrs That-o cher, by agreeing to the US position with her European the position with her European foreign ministers had argent, he said, the 12 allies or considering the impact the airm expressed in the first the use of all pos-the saint was to merely the use a glingse of a rather different allies or considering the impact the saint expressed in the first the use of all pos-the conditions for a the use the use of a rather different allies or considering the impact the saint expressed in the first the use of all pos-the saint been the precise moment the structure, has an important on Rritish public opinion, has a useful framework [of curbs a glings to bis friends, late at the saint expressed in the first the use of a rather different indgment. At their meeting in function with her European the saint expressed in the first the use and inter state different the use of considering the impact the airm expressed in the first the use of a rather different the saint expressed in the first the airm expressed in t

Investment for

Lombard

the long term

By Richard Lambert

SHAREHOLDERS in Cincinnati Milacron, the leading US machine tool company, will vote tomotrow on an ingonious scheme to instit a degree of stability into tho ownership of the business. The idea is to give long-term shareholders a greater voice in company affairs than thase who are in it only for the short haul. To achieve this, all existing shareholders will be investors who buy in after the

19

those who are in it only for the There are checks and balances short haul. To achieve this, all to prevent the plan being taken Existing shareholders will be too far. If shares whose bolders entitled to 10 votes a share, but are entitled to vote 10 votes a investors who buy in after the share fall to less than 15 per recepitalisation will have only cent of the outstanding capital one vote e share-until they at two consecutive annual meet-have held on for three years, ings, the scheme will be Then they will get 10 votes a scrapped. And Milacron has some strong-minded independent scrapped. And Milacron has some strong-minded indepen-dent directors to ensure fair play, including the moon walker, Mr Neil Armstrong. Moreover, family loyalty is not what it used to be, as executives of Richardson-Vicks and Allen-Bradley, to name but two, will readily testify.

Shareholder loyalty

Yet a two-class voting struc-ture, even one as well designed as this, always has the same drewback. The threat that the market might make trivial judgments about the future of the business is replaced by the possibility that hidebound management will stiffe future development without any disci-pline from the market place.

Might there be a better way to encourage long-term share-holders? One thought would be noisers? One thought would be to offer a dividend bonus to in-vestors of more than three years standing. But this would be very difficult to edminister, and might not be all that effec-tive. Short-term dealers would be more interacted in the he much more interested in the chance of e big capital gain following a takeover approach than in any yield advantage that the company could afford to pay.

Why must it be

jam tomorrow?

From the Director General, Chemical Industries Association

Sir -- I strongly endouse the

Sir.-I strongly endorse the view that Government should no longer statid in the way of the electricity supply industry's efforts to obtain fuel supplies at internationally computitive prices (Leader, April 14), and reflecting this in substantial electricity price reductions. The need for action is especially urgent in the case of supply to large industrial users with a high share of their that busi-ness in export markets, but is also important to the supply of also important to the supply of electricity to the rest of indus-try and to the domestic con-

strategy.

sumer. In this country many large industrial users face electricity price increases as high at 64 per cent in the present lariff year which began on April 1. So far we have not obtained any ade-quate explanation for such er-travegant increases except the comment that the increasing rate of return and financial "take" by the State, as de-manded by government, are partly responsible. The tises compare with the electricity in-dustry's stated five-year target of increases averaging "1 per cent below the rate of inflation." This target and the Chancellor's estimate of a 34 per cent infla-This target and the Chancellors, estimate of a 34 per cent infla-tion rate this year would imply electricity price increases averaging 24 per cent. Compar-ing promises with reality gives a hollow ring to these jam tomorrow assurances :

Meanwhile monitoring the movement of electricity prices. in the five other leading EC countries show that these are countries show that these are in many cases being frozen or substantially reduced, because utilities there are allowed to have access to much cheaper world price coal and oil and to pass on the cost benefits of this and of a growing low unit cost nuclear component to their nuclear component to their

and the second se

2 II 101 2:

It is a fearful indictment of It is a fearful indictment of government energy price prac-tices in this country that, des-pite our uniquely favourable energy supply position in com-parison with EC competitors, consumers here still fare the worst even in a situation of col-lapsing world fruel prices. To get back our competitiveness we must somehow break the habit, of economic hystarisis-that is, being cost leaders on the way up and price laggards on the up and price laggards on the way down Marin E. Troybridge 93 Albert Embankment, S.E.I.

Energy prices

expressed: In the article, however, little mention is made of the impact upon hard pressed UK manufacturers by current Gov-ernment policy. British manu-facturing is already penalised when compared to its Continen-tal counterparts in respect of electricity pricing. This situ-ation has now been aggravated further by the imposed price increase of 5 per cent, effective from April 1 this year. It may interest readers to know, how-ever, that gas prices for manufacturers such as ourselves have fallen by between 12 per cent and 15 per cent, reflecting a true competitive free market strategy.

strategy. The chault of such a free mathet strategy for all and gas, but not for electricity, is for major UK manufactures to generate more of their own electricity, leaving local elec-tricity Duards void of valuable income and the Central Elec-tricity Generating Board with surplus capacity. that will increase generating costs. The Government is continu-

The Government is continu-ally exhorting British industry to became competitive and to increase production. It is the responsibility of government, responsibility of government, however, to create the climate and conditions in which its manufacturing industries can function competitively by not handicapping manufacturers, especially those who must com-pets with similar operations within Europe.

within Europe. The responsibility for UK manufacturers is to remain competitive within an inter-national context, especially Europe, to ensure future in-vestment and employment with-in the UK. It is imparative that we not handiscound by

in the U.A. it is imperative init we are not handicapped by government policies that do not recognise the very virtues that it wishes to impose upon those companies. H Eox Thames Bank Horse, Tunnel Avenue SE10. **Punters** and

papers From the Managing Director,

Sporting Life

14) I am sure many people will " that the Sporting Life is be in sympathy with the views | widely held to be showing signs expressed: of monopoly wear and tear."

May one ask on what he bases his opinion? At the Lifo offices, his opinion? At the Life offices, we hold letters from sources as varied as 5p punters and Jockey Club members, complimenting us on how much the paper has improved recently. If a monopely is had, for a racing newspaper then surely we should be equally concerned about the emergence of the mean-monopely for the Maktumns in the bloodstock industry, or is that, merely good business for

that merely good business for bloodstock agents like Mr Wigan? George White. 81-89 Fammadon Road, BCI

Complaints against

barristers

From the Vice Chairmon of the Bar

Sir,—I was astonished to read the statement of your Legal Correspondent (April 17) that "The Bar has no com-plaint procedure whatsoever." This is simply not true.

Any complaint egainst a bar-rister, including any allegation of negligence or incompetence is dealt with scrupslously under a well established procedure. It is first referred to the pro-fessional conduct committee (PCC) which carries out a full invastigation to ...setablish

investigation to establish whether or not there is any

whether or not there is any evidence of professional ruls-conduct or of a breach of pro-fessional standards. The PCC includes two lay representa-tives nominated by the Lord Chanceller. The PCC then has three basic courses open to it.

three-basic courses open to it. It can refer the matter to a disciplinary tribunal which is presided over by a judge and also includes an independent lay representative nominated by the Lord Chancellor. If any charge is found proved, the bar rister can be disbarred, sus pended from practice, ordered to forgo or repay his fees or be reprimanded. Less serious cases can be dealt with sum-marily by the PCC itself acting in a mass-judicial role. The PCC has power to reject a complaint but, it naly does so if both the indopendent lay representatives on the commi-tee consider that that is the correct course.

The Government should be very wary about reducing the full protection of a professional audit, lest investors suffer losses and confidence in the capitalist system he underminded.

to industry From the Managing Director, Tunnel Reference to your Editorial 'Energy prices' April Mr Wigan is quoted as saying Sir,--With reference to your Editorial 'Energy prices' April Mr Wigan is quoted as saying Editorial 'Energy prices' April Mr Wigan is quoted as saying Editorial 'Energy prices' April Mr Wigan is quoted as saying Editorial 'Energy prices' April Mr Wigan is quoted as saying Editorial 'Energy prices' April Mr Wigan is quoted as saying Editorial 'Energy prices' April Mr Wigan is quoted as saying Editorial 'Energy prices' April Mr Wigan is quoted as saying Editorial 'Energy prices' April Mr Wigan is quoted as saying Editorial 'Energy prices' April Mr Wigan is quoted as saying Editorial 'Energy prices' April Mr Wigan is quoted as saying Editorial 'Energy prices' April Mr Wigan is quoted as saying Editorial 'Energy prices' April Mr Wigan is quoted as saying Editorial 'Energy prices' April Mr Wigan is quoted as saying Editorial 'Energy prices' April Mr Wigan is quoted as saying the transformation of a the base interprices of a the bas

with complaints against bar-risters reflects our determination to maintain high standards at the Bar, and I believe that at the sar, and 1 believe that its existence contributes to the high regard in which the inte-grity and skill of the Bar is held by the general public. Peter Scott QC, (Chairman of the Professional Conduct Contribute of the Professional

Conduct Committee of the Bar Council.)

Senate of the Inns of Court and the Bar, 11 South Square, Gray's Inn WC1.

Let accountants

beg in vain

From Mr J. Butcher, STOM art J. BUICHET, Sir, — Hazel Duffy's report (April 14) on the spectre of litigation that haunts the pro-fessions touched on an issue that raises fundamental prin-ciples of business.

In a free enterprise capitalist system, people put up risk money mainly because there are safeguards. The Financial Services Bill is designed to im-prove the safeguards available to investors. For over 100 years one of the

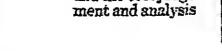
Nor over 100 years one of the main safeguards has been the audit. If, as a result of a negli-gent audit, shareholders suffer loss, the company can sue its auditor whose liability is un-limited.

limited. Because of the high level of claims, there is insufficiant capa-city in the insurance market to cover accountanty against the risks of being sued for profes-sional negligence. So the accountancy profession has asked the government to limit the liability of auditors of investment business as covered by the Bill

In its submission to the Mini-ster, the President of the Insti-tute of Chartered Accountants England tries to justify his plea by arguing that the auditor needs to be protected if he is to be required to repart to the new supervisory body. There may be a case for exempting the

may be a case for exampling the auditor from liability for so reporting his clients, but there can be no case for a blanket limitation. Don't investors deserve the protection of an codior whom they can sue if he does his job negligently?

The solutions to the serious problems of professinal liability lis in improved standards, higher fees, the willingness to pay insurers the going rate for the cover needed and better legal procedures for settling claims.



the future.

The Wall Street Journal/Europe. You'll find it strikes a balance between the expected and the unexpected.

Sadly, it isn't possible to read

Which is why you should read

Between the hot news you'd expect in Europe's leading daily business publication,

and the cool judge-

you wouldn't.

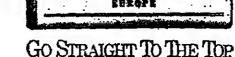
And between its predictably unrivalled coverage of US business and economic stories, and its surpris-

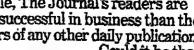
ingly European outlook. But it's no surprise that as a whole, The Journal's readers are more successful in business than the readers of any other daily publication. Could it be that

they've found a way to read the future?

THE WALL STREET JOURNAL

PROFIT FROM AWIDER VIEWPOINT.







The Wall St Jon man

Letters to the Editor

tion. The procedure for dealing



FINANCIAL TIMES

Monday April 21 1986

Tarmac Construction at its best

Cinqueial Time

Terry Byland on Wall Street

Bulls come through a stern test

THERE CAN be no doubting the hullishness of a US stock market that can soar to new peaks within two days of the US bombing attack on Libya. The inability of Opec ministers to agree on oil output cuts swiftly reflected in falls in crude oil futures in New York - underninned Wall Street's belief that the Libvan affair will not provoke an international crisis.

So, with fingers crossed perhaps, the brokerage community continued to sound a buillish note. Further falls in interest rates and in the US dollar, together with growth in US and world economies, are predicted by many analysts. A yield of 6.5 per cent long-dated federal honds within months is the market's latest tar-

Another shakeout in the stock market is generally accepted as quite likely, hut not on any more significant scale than the 5 per cent setback so quickly recovered last week E. F. Hutton suggests that on-ly aggressive traders should even try to react to such a correction.

"Investors," it suggests, "should continue to focus on the central trend and remain fully committed. There is no inflation on the horizon, and the path of interest rates is down." Investors continue to divide their favours between bonds and stocks on a 35-65 per cent basis. with the powerful surge in Treasury bonds suggesting that the stock market may have more to offer in . the near term.

But within these parameters, there are signs of shifting priorities. A stock market correction is likely to be triggered by a recovery in oil prices. disappointing corporate earnings reports or both.

A rally in oil prices seems almost inevitable, if only on the basis that whatever goes down must go up. Smith Barney, Harris Upham has already urged clients to increase the energy sector of portfolios from 8 per cent to 10 per cent or a full market rating. It points out that the relative total return from the energy sector bas already exceeded that of all other sectors for some

UK expected to launch 10th oil and gas round

desilion light

BY DOMINIC LAWSON IN LONDON

THE BRITISH Government is ex- all awards would be at the discrepected this week to announce its in-tention of holding a 10th offshore tion of the Energy Department. Although Esso, the UK subsidiary of Exxon of the US, has called oil and gas licensing round, despite the collapse in crude oil prices and for a cash auction element in the subsequent slashing of oil compa-nies' North Sea exploration bud-10th round, hardly any of the British oil companies, apart from BP and Shell, have the available funds gets.

The independent oil companies at current oil prices to compete in had argued that the next licensing round should be deferred hut the such an auction. The Department of Energy's Governmeot is determined to press main concern is to avoid the embarabead, in part to keep faith with the offshore supplies industry, which has become increasingly demoral-ised by the drying up of North Sea rassment of the oil industry rejecting most of the acreage on offer. Therefore, many fewer blocks than the 195 offered in the ninth round are likely to be made available.

exploration. In one key area the Energy Department appears to have won an argument with the Treasury, to the tain very little of the deep water frontier acreage that characterised the previous licensing round. Inbenefit of the smaller oil companies. It seems likely that the 10th stead it will concentrate on the esround will not contain a cash auc-tion element, which the Treasury tablished producing regions of the North Sea. In particular, the Ener-gy Department is likely to offer areas with potential for gas dishas found very lucrative in previous icensing rounds. in the ninth round last year the Government netted coveries. E121m from the auction of 13 prime

Gas prices paid by state-owned blocks. British Gas to suppliers are not tied In the absence of a cash auction, entirely to the oil price, and British

The 10th round is likely to con-

Gas is known to be short of supplies to match UK gas demand in the mid-1990s.

For this reason, the southern and central regions of the North Sea are likely to be the main area of interest in the 10th round. Established North Sea oil compa-

nies have already formed provisional consortia for taking part in the 10th round. After the Government announce-

ment, which will set out the general areas to be offered, these groups will carry out seismic surveys of those areas in the summer. Several months later the Government will then reveal the exact blocks to be offered and, after receiving hids from the oil industry, it is likely to

award the licences early next year. In the 10th round the Government will probably have to settle for slow work programmes by the oil industry, which is unwilling to commit itself to an intensive programme of North Sea exploration until the oil price stabilises at much higher levels.

Norwegian strike, Page 3

European share clearing service

launched By Alexander Nicoli in London

for Cathay Pacific's stock market take-off. Unlike the Singapore Air-THE international equity market takes a step forward today when Euro-clear, the Brussels-based Eu-robond clearing system, launches a clearing service for about 160 lines share sale, which was battered by the cross winds from Pan-Electric, Cathay is being launched into a stock market near its peak. Although the largest cash call yet shares from five European counseen in Hong Kong at HKS1.55on. next week's offer for sale should be comfortably oversubscribed.

The lack of an efficient cross-border clearing system has been a drawback for traders, who increasingly want to deal in equities out-side the country of issue amid the trend towards globalisation of stock markets. The shares initially to be handled

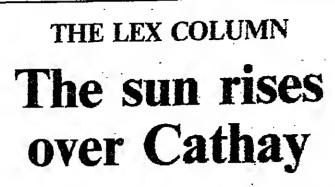
by Euro-clear are Belgian, West German, Dutch, Swedisb and Swiss. Equities from other countries are likely to be added soon, following the overall criterion that they must be widely traded outside their home market.

The absence of British shares from the initial list is not surprising after the UK Government's recent imposition of a 5 per cent charge on the conversion of British shares into depositary receipts and on transfers into clearing systems such as Euro-clear. UK shares listed on European stock exchanges are mostly traded there in depositary receipt form or through local clearing systems_ The Euro-clear service will com-

plement national clearing systems, Trades with counterparts outside Euro-clear will be settled against payment through local Euro-clear depositaries and national systems in local currencies. When both sides of a trade are within the system, clearance may be against payment in any of its 23 settlement curren-

dend payments. Euro-clear plans an equities lending and borrowing service later this year.

Conflict on



new-found desire to join the EMS He must realise, however, that greater economic interdependence Credit & Capital between memoer states will require a multilateral approach to money policy if that policy is to succeed.

In less good flying weather Cathay's prospectus would receive a more scrupulous examination than it is likely to get when it appears to-morrow and its main use will be to guide prospective investors in other airline companies. It should remind them that airlines have high opera-

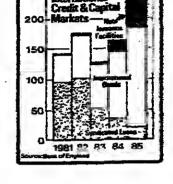
Climatic conditions look perfect

tional gearing. In Cathay's case a 2 per cent move in passeoger revenue per kilometre flown changes attributable profits by over 10 per cent. No won-

central bankers have realised that der a price war in the US bas had a banking innovations have raised redevastating effect on airline profits. More to the point, fuel represents A quarter of total operating costs, and a fall of US 1 cent per gallor in aviation fuel can add HKS15m to earnings. Falling cil prices are at last pulling down fuel prices, and the earnings forecast of at least HKS10n in 1985 (up from HKS177.5m in 1985) assumes lower fuel costs and a bieber passeper just seeing that these changes uncertain. Little light to relieve the gloom comes from today's report of a group of their peers, sponsored by the Bank for International Settlements. It lists the problems but profuel costs and a higher passenger ides precious few solutions. yield. The trend from traditional lend-

Earnings aside, the market price of an airline attaches a capital value to its routes and the orctection afforded them. Cathay's are worth roughly HKS7.5bn on the basis of the difference between its market capitalisation and net worth. That sum is equal to total 1985 revenues.

rection, let alone how to adjust poli-cy accordingly. Clearly it is harder for one country to control domestic monetary aggregates in isolation when capital is flowing fast and Although Cathay has fought off some competition for routes, from British Airways and British Caledonian among others, nearly all its services are duplicated by other airfree across the exchanges in pursuit of higher returns, and there lines. Cathay's fortunes are tied firmly to those of Hoog Kong, and seem to be few hard statistics on capital mobility anyway. As a re-sult, a move in interest rates to that investors bave to discount - as the Hang Seng shows they current-ly do - a rosy future under the new tighten or loosen monetary policy could bave unexpected effects regime. For Cathay they must also could assume preservation of the route depend network when its Britisb designa-tion is lost. Bot that is a problem for sector. depending on the reaction of the external as well as the domestic



ing to securitised credit. deregula-tion and the internationalisation of

financial markets must cause dis-

tortions in monetary aggregates. But central bankers seem not to

know by how much or in what di-

Within the domestic economy, the new range of borrowing methods forther distorts the already failing relationship between a change in interest rates and the demand for credit. If companies can borrow long-term funds at floating rates or hedge their interest-rate exposure,

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what effect will a rise in the cost al money have on their capital spending plans? The BIS group found that no relevant empirical work has been done on the problem. It needs to be. If central bankers are to use within certain guidelines, they the tools of monetary policy proper-could supervise the banking system by they must know how they and keep monetary aggregates in operate. trim. Even the most head-in-sand Centre

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Central bankers should also war-'ry about the effect of innovation on the strength of the banking system. gulatory problems. But they are on- Even the bankers who develop the new instruments, like modern-day are also making monetary aggre- Frankensteins, do not always know gates harder to measure and the what they have created. Nor, in conduct of monetary policy more some cases, do they care, so long as they can win a competitive advantage. The more prudent do take account of note issuance facilities (NIFs), swaps and other potential h-abilities in calculating their inter-nal capital ratus, and the Bank of England has imposed weightings for off-balance sheet risks. These risks are huge. Of \$75bn of NIFs arranged, only Slubn ~ S15bn have been drawn while the swap market is estimated at \$150hn by the BIS group and more by others. Here too there is a desperate lack of informa-tion. If banks are, as the BIS report suggests, underpricing these instruments, central bankers will have to decide whether to save them from the consequences.

Ideally, the answers should be as global as the problems facing banking authorities. But moans from banks that they will lose business to their foreign competitors if a tighter regulatory system exists in only some centres should not be allowed to undermine the health of the banking system. Banks must be made to see that they are doing bad

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Opec majority in favour of raising total output ceiling

BY RICHARD JOHNS IN GENEVA

blocks.

tries (Opec) bas emerged in favour of an increase in the ceiling on total shares under the accord reached in oil output to 16.3m barrels a day. Geneva in October 1984. This would still be below current es-Opec ministers yesterday asked timated Opec production of 17.5m three chief delegates - Sbeikh Ali Khalifa al Sabah of Kuwait, Dr

b/d. Ten of the 13 members meeting Subroto of Indonesia and Mr Rilwain Geneva at the weekend were in nu Lukman of Nigeria - to assess favour of increasing the ceiling within a reasonable limit.

The bardline alliance of Algeria. Iran and Libya was effectively iso-lated. It had called for a reduction to 14.5m b/d from the present agreed ceiling of 15m b/d.

This raised bopes of an agreement shortly on a higher output limit that is consistent with market It was by no means certain, how-ever, whether Saudi Arabia, Kuwait demand and is of a kind members and the United Arab Emirates sinmight observe.

A CLEAR majority of the Organisa-tion of Petroleum Exporting Coun-increment should be shared pro later meeting. later meeting. Mr Fawzi Shakshuki, Libyan rora. according to percentage

chief delegate, said that his country would not accept a ceiling in the range of 16m-17m b/d.

Efforts by Venezuela, whose chief delegate Mr Arturo Hernandez Grisanti is the current Opec president, and the conservative Arab producing states to breath life into a moribund conference appeared to have worked.

the size of voluntary cuts possible by non-Opec producers and the vol-ume of output which might be The talks were resumed in Gen-eva last Tuesday after an adjournclosed down in North America. They were scheduled to meet last ment in March night and report this morning. The gloom pervading the meeting suddenly lifted on Saturday night after nearly 18 hours of talks.

On Friday the conference seemed in danger of collapse as Mr Belka-cem Nabi, Algerian Minister of Energy, said there could be no compromise at this meeting or any future meeting."

Issues of shares using Eurobond syndication methods can be distrib-uted through Euro-clear and the system will also clear rights issues and some depositary receipts. A custody service will handle divi-

months.

Smith Barney is prepared to envisage a recovery in oil prices to around S20 a barrel. This might boost some oil stocks but would do little for the domestic drilling and service companies that have taken most of the beating since crude prices tumbled from last year's average price of \$26 a barrel.

Chemical stocks would be obvious candidates for disposal by investors seeking to increase portfolio weightings towards energy is-sues. The chemical sector has taken most of its gain from the fall in the price of its oil feedstocks, which is beginning to show through in the current round of good results from the major names.

Airlines stocks, having henefited from falling oil prices, might seem another selling target for those expecting oil prices to rally. But strength in the domestic carriers reflects a wide range of potentially bearish factors, including prospects for another wave of takeovers and for a healthy domestic tourist trade as US tourists shy off foreign travel.

 Investors wanting to reshape their stockholdings might also look askance at the technology sector, which has lagged the market for some time. Digital Equipment restored the sector's morale last week with a set of good profit figures. But computer issues are still smarting from IBM's somewhat cool view of prospects for the rest of the year.

But across the broad range of the stock market, hullishness is still in order. Interest-related stocks are still benefiting from the plunge in short-term rates. The season of hank results has been starred hy excellent figures from J. P. Morgan, long regarded as one of the best managed banks. Even Bank-America bas attracted not only buyers, but recommendation from Salomon Bros as a bank with more bad news behind it than ahead.

Consumer issues have shown a more uncertain trend, with the major department stores still troubled by beavy price competition. The best performance has come from food stocks, which have outpaced the markat since aarly March. Lowar prices for petrol and for central beating fuel will leave more money in consumers' pockets, and the first place to spend it will be the local supermarket. Nor is the market upset by the

Berniz Bombay Bondeaux Brussels Badapest H Atres somewhat lacklustre outlook for corporate profits, which reflects tha incertain pace of the economy. Some brokars are trimming earnings forecast for the S&P stocks for. Cape Jows Ceraces Casalitanza Chenge Calogne Conculary Corfu Datas Nation this year. But 1987 forecast remain high at around \$19.00 a share, which puts the market on a 12.75 multiple at present - a fair represantation of the bullish environmeot.

Representatives from member states, excluding those of Algeria, Iran and Libya, concluded on Saturday evening that demand for Opec crude for the rest of the second guarter and the third would be safey accommodated hy a ceiling of 16.3m b/d. Their calculation assumed a speedy end to the Norwegian offshore oil workers' strike. Their estimate for the fourth quar-

ture military action.

ment's attitude to it.

clear Disarmament

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World Weather

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ter was 17.3m b/d.

cerely believed the time to be ripe for a compromise.

The hardliners were obviously surprised by the size of the majority established by Venezuela and the conservative Arab oil producers. They say that Saudi Arabia and its allies are still bent on getting the UK and Norway to agree to curb their output.

The question of adjusting members' quotas under any higher ceil- ence - had been lost.

They were, be said, "two direc tions which are 180 degrees apart," referring to the conflict between the camp seeking to boost prices by a deep cut in output and the others now committed to a gradual ap-proach to raising per barrel revenues.

He said that chances of co-operation with Mexico, Egypt, Oman, Malaysia and Angola - represented during the first phase of the confer-

farm trade postponed

> to reduce US exports from traditional levels, the US quotas would similarly be set so as not to harm EEC exports.

table" the EEC had not discussed

the Portuguese programmes before

they were announced on February

11. "It is difficult for us to reverse

the train once it has left the sta-

Mr Andriessen and Mr de Clercq

report back today to the EEC for-eign ministers and will be seeking a

Continued from Page 1

O&Y's latest offer. A TransCanada

official said the company dropped

out of the bidding because "going further would mean paying a pre-

mium value" for Hiram's oil and gas

share, while the current offer from

Central bankers

These are difficult times for cen-

Continued from Page 1

The solution may be for the au- business. Borrowers should realise thorities to make more use of ex-thorities to make more use of ex-change-rate targets, a suggestion that has been resisted in the past there when they need it. But there by the UK. But the freedom to run is above all an urgent need for the tral bankers. Gone are the days an independent money policy is de- central banks to find out what is when, by totting up a few figures clining, and this could provide Mr really happening in the system and and checking that the sum came Nigel Lawson with support for his design regulation accordingly.



Tories in Britain uneasy over use of bases for Libya raid

BY PETER RIDDELL, POLITICAL EDITOR

CONSERVATIVE MPs in Britain have reported considerable apprehension and uncertainty among paty supporters and voters about the use of British hases hy the US for Tory supporters. Some of these last week's bombing raid on Libya. doubts could be removed by an explanation of the Government's deci-The response, even from activists sion, he said. in local parties was said to be ques-tioning and, in some cases, critical.

Mr Robert Mc-Crindle, another Tory MP, reported a "pretty nega-tive" reaction on the hasis of 15 letwhile there was a feeling that Mrs Margaret Thatcher, the Prime Minister, ought to be supported in face ters, half a dozen telephone calls, a of opposition attacks, there were meeting of his local executives and strong misgivings about possible fuconversations with constituents. He was slightly surprised by the inten-This experience of Tory members

sity of the response and said thet, while there was an instinctive feelfrom different parts of Britain ties ing of support for the Prime Minisin with the evidence of three opinion polls which suggest that two-thirds of the British public opposed ter among party members, there were douhts about any further miliboth the bombing and the Governtary action.

Another MP, Mr Cyril Townsend, who was openly critical of the US action in the House of Commons A number of MPs, including ministers, also reported concern about last week, reported support for his the control of US bases in Britain, stand locally. which they fear will provide ammunition for the opposition Labour

A large majority of the thousands letters and calls to the Prime Minister's office on the subject

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Mr Gerald Howarth, a Midlands have been hostile to Mrs Thatcher's MP, said reaction in his constituen- decision. However, there are apparcy was mixed, with apprehension ently some signs of a co-ordinated, about what had happened among rather than a spontaneous, campaign and no precise figures are being released. However, in a TV interview Mr

negotiating mandate for talks on the Spanish compensation at the Gatt in Geneva. Edward Heath, the former Prime The Commission has already Minister gave a warning of the drawn up a list of proposed counter-measures if the US goes ahead with dangers of escalation. He said that if there was another request by President Reagan to use bases in its action. The US measures in May Britain then this might create a sitwould affect EEC apples, fruit juice, beer and biscuits - although Mr Yeutter said these would take the uation "which I doubt very much whether this British Government form of quotas and not tariffs as could survive."

tion."

To answer these doubts, senior originally announced. ministers, including Mr Norman Tebbit, the Conservative Party chairman, and Mr Tom King, the Hiram Walker Northern Ireland Secretary, made a point over the weekend of empha-sing the Libyan involvement in terbid battle rorism within the UK, particularly set to close via the IRA.

Mr King said in a statement that "the great curse of the IRA has been fed and nurtured by among others over the years, the evil re-gime that is Gadaffi's Libya."

EEC terrorism clampdown 18 50 Ra Str J's 35 95 Supro 17 40 Subtray 27 11 Subtray 27 11 Subtray 28 70 Subtray 29 70 Subtray 16 81 Suprover 17 52 Subtray 18 50 Suprover 19 50 Suprover 11 52 Suptover 28 70 Taiper 18 81 Tauper 19 55 Tauterthe 11 52 Totyo 11 52 Totyo 18 11 Suprover 20 82 Tumis 14 Strates Versian 134 Versian Feb 134 Versian Feb 134 Versian Feb 134 Versian Feb

Continued from Page 1

In a clear message to the Reagan Administration, Sir Geoffrey also argued that the US should be constanthy looking for a way of advanc-ing the Middle East peace process. "The perception of the European countries has accorded a rather larger role to the rights of the Palestinian people to self-determina-tion than has the US." 61

EEC officials say Libya is certain 72 to be classified by the foreign min-944124 isters in the top category of offenders involved in terrorist acts.

This is in spite of Greek unwilingness to admit the strength of evidence submitted by the US, the UK to sue in the Canadian courts for and other EEC member states. specific performance.

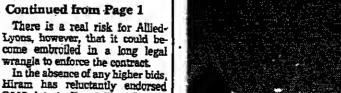
The second se

O&Y and Gulf is C\$38 as well as CS34 for each first-class series D preferred share.

Should the two secure control of Hiram and refuse to honour the agreement to sell the drinks division, Allied-Lyons would be forced

kan down.

assets which were of primary interest to TransCanada. He indicated that discussions with O&Y for a joint approach to Hiram had bro-The TransCanada bid for Hiram. withdrawn earlier last week, was priced at CS36.50 per common





SECTION III FINANCIAL TIMES SURVEY

والمرافقة المرافق والمرابعة المتكلمهم متما يعمد المستحصيني

Saudi Arabia

Despite the severe effects on the country's economy of the fall in world oil prices, Saudi businessmen are in some ways more optimistic than they were late last year and they take heart from the way their Government is approaching its problems

Weathering the storm

N THE last six months. the Saudi Arabian Government has made a more direct impact on

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Financial Times Monday April 21 1986

2 .

it decided to abandon its role as the country that would absorb any decline in demand for oil for the sake of maiotainfor oil for the sake of maiotain-ing the prices agreed by the Organisation of Petroleum Exporting Countries, Opec. It quickly trehled its exports, from a level of little more than 1m barrels a day, and at the end of the year led the Opec campaign to recapture the oil market share that the Oragnisa-tion had enjoyed in the 1970s.

With a third of the non-Communist world's oil reserves helow its territory, Sandi Arabla has a strong interest in main-taining would demand for oil

J. 122

By MICHAEL FIELD oil revenues were \$22bn, this

the world economy than at any other time since it began exporting oil at the end of World War Two. At the end of last summer, after months of making threats, it decided to abandon its role dom.

dom. Last month on television he announced to his people, with tears in his eyes, that his Government could produce no Budget for 1986-87. The un-predictability of oil price and production levels would have made the exercise futile. It emerged from ministers'

It emerged from ministers' year at aboot \$70bn-a healthy statements afterwards that the Government. was envisaging spending the equivalent of about \$40bn, of which more than half would be drawn from domestic sources and income saudi Arahian Monetary Agency, (Sama). Apart from main-taining current spending this would allow the completion of construction programmes under way and might make possible a few new projects.

CARLES OF CARLES AND A CARLES

Both Sandi and foreign busi-nessmen in the Kingdom are uncertain about the prospects that face them. Many say that there is still a surprising amount of business to be won, even though competition is tougher and there are no longer any great projects priced in humireds of millions of riyals. In come respects businessmen

The company affected is Redec, the trading, contracting and real-estate group owned by Ghaith Pharaon, and its difficul-ties have been expected by the banks for several months.

in the long term. This year, as a result of Saudi policies, oil prices have of fallen by more than half, from may and might make possible a some 526-28 a barrel to \$12-14. This has led to the biggest: the fortunes of the industrialised countries since the realicals in Opec, dragging with them, quadrupled the price of of the rue level of Government acknowledge the legitimacy of or uin some of the Kingdom's poorer fellows in Opec. Saudi Arabia itself may not function programse since to badly affected by the substines community, which is othe do badly affected by the substines community, which is output party compensates for the drop in price. Last year its.

stable.

The Saudis are an extra-ordinarily conformist people, possibly because of the strength of Islam and the family unit in the Kingdom, They all tend to talk about their society in the same way, normally exheling the same way, normally echoing the

same way, normally echoing the thinking of the royal family and Government. Where one might expect them to take for granted the progress they have made in the past 12 years, one finds that they are still impressed by their new telecommunications, hospitals, schools, roads, airline and airports.

The popular belief is that big Infrastructural projects could not have continued to be built even if the money had been there — which partly ignores the broader effects of spendiog cuts on an economy which was driven by construction expendi-

Many Saudis say they should be grateful for the past boom and should now learn to live in a normal economy. The slowin a normal economy. The slow-down will give families an opportunity to adjust to the revolution that has occurred in their lives since 1973. They can curb extravagant habits, about which most of them feel slightly guilty, and think more of their original values.

probably the Kingdom's biggest through the Iraqi lines and probably the Kingdom's biggest through the Iraqi lines and private-sector trading and sweep down on Kuwait, which industrial enterprise, found would be beyond their present three or four years ago that military capacity, but that they lt had to eorol some non-saudis to fill its vocational training centre. Now it bas 10 tion ptants, or other installa-times more Saudi applicants tions, oo the Gulf coast.

It seems that some of the young are beginning to feel that being a mechanic, electrician or clerk may offer a more secure future than working as a minor contractor or as a met and issued an unusually messeoger, driver or go-between for a wheeling and dealing entrepreneur. The Government's chief roli.

can curb extravagant habits, about which most of them feei slightly guilty, and think more of their original values. The Government's chief poli-tical worry this year has been of their original values. The Government's chief poli-tical worry this year has been external. The success of the Iranians' attack on the old Iraqi oil port of Fao and their that well over 1m foreigners, that seached 3m at its highest, that the Iranians would break that the Iranians would break

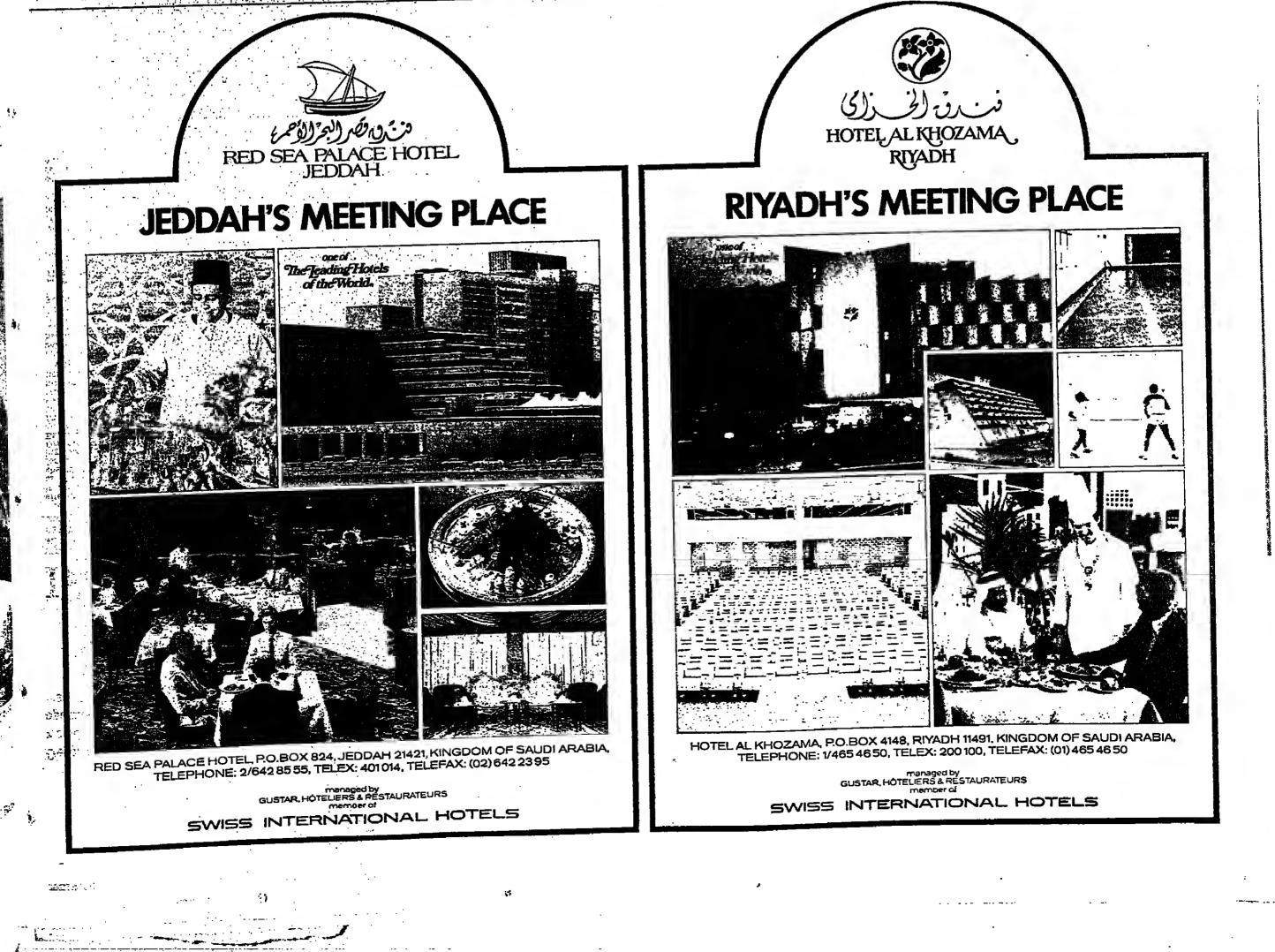
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After the attack on Fao the

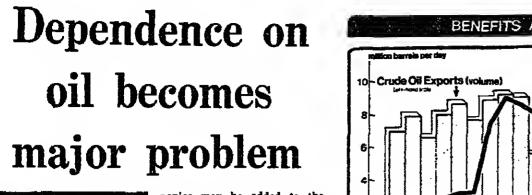
humireds of millions of rivals. In some respects businessmen are more optimistic than they were six months ago. They are encouraged by the fact that the Government is at last admitting its problems. They are also heartened by the news that Sama seems to have been able to maintain the value of its liquid foreign assets during the past year at aboot \$70bn-a healthy figure indeed for a nation that has no state foreign or domestic cebt. Sama vigorously denies that it ma down its investment last • KING FAHD (left) and his Finance Minister, Mohammad Aba al Khail: worried by uncertain oil revennes. losses were made by bankers with the sole intention of for-ing the Government to devise a system to secure their lending. In the past six months only one more big corporate debt problem has been added to the list of serven or eight crises in major companies that have occurred since the recession began in 1982. The company affected is Redec, the trading, contracting and real-estate group owned by Ghaith Pharaon, and its difficul-ties have been expected hy the banks for several months. A hardful of foreign con-



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Financial Times Monday April 21 1986

SAUDI ARABIA 2



The Economy RICHARD COWPER

THE PROBLEM with a one-

THE PROBLEM with a one-borse economy is that when the thoroughbred turns mulish it's no easy task to get back on the winning track. In Sandi Arabia one single commodity — oil — bas tradi-tionally accounted for over 95 per cent of the Kingdom's exports, more than 50 per cent of government revenues and in of government revenues and in excess of 60 per cent of gross domestic product.

in the boom years after the so-called second oil price shock of 1979-S0 when the price of a barrel of Arabian light shot up from about \$13 to \$35 this vast desert country the size of

Today the contrast could unless there is a sharp price hardly be more extreme, and Saudi economic planners have watched with growing dismay to about \$23bn-almost half of at what they thought was a clear winner has fallen further and further behind. The worldwide shump in demand for the country's single most clear winner has failen further and further behind. The worldwide shump in demand for the country's single most important resource has brought the "real" price of oil (taking account of inflation and currency adjustments) close to pre-1972 levels and Saudi Arabia'a economy has been plunged into recession, no end to which is yet in sight.

in a row of flat or negative growth, and in terms of GDP to experience its fourth year In a row of flat or negative growth, and in terms of GDP the economy may bave shrunk to the size it was in the middle

of the past decade. The exodus of tens of thon-sands of expatriate workers The recent history of the ands of expatriate workers The recent history of the measures. will continue; the slump in budget (see below for details) • Construction: Next to oil the difficult to meet bank dets diplomats estimate that pay. in this desert nation the govern-will construction will worscn; tells a similar story. Govern-biggest single sector in the Banking: the near-crisis in government, for whatever desaltnation plants which has sectoral hundred more com- ment spending, still the main economy, the industry is likely inly sector caused by the busi-reason, to foreign and local boosted the supply of water

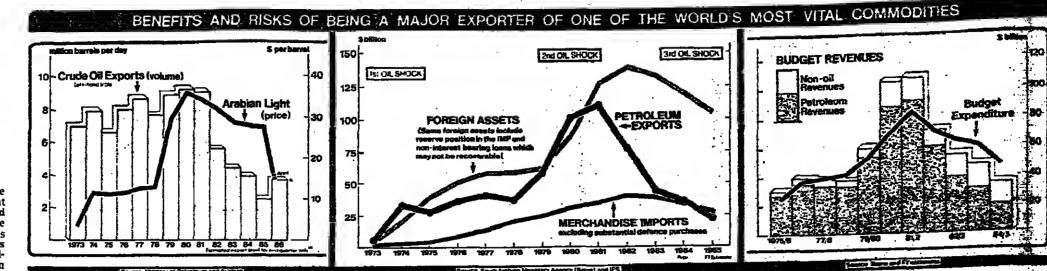
panies may be added to the estimated thousand or so that have gone bankrupt or ceased trading; and the crisis in the banking system which has recently discovered that as much as 25 per cent of its lending might bave to be put down as bad debts will be no closer to being resolved.

Last year Saudi Arabia's oil export earnings fell to \$22bn, their lowest level for 12 years and around a fifth of their peak in 1981 when the country was exporting 9m barrels of oil per

Rivadh's decision last year to end its role as so-called Onec swing producer, a decision clearly forced upon the Kingdom by its growing inability to finance even a much lower level

This fall in merchandise im-ports—once running at a third of the value of crude exports— has done little to prevent the growth of a serious balance of payments problem. Largely caused by an enormous de6cit on intistbles, which in 1955 stood at about \$19bn. In 1985 the current account deficit was probably in the

past three years Rivadh has been forced to raid its foreign reserves to the tune of around the



engine of the Saudi economy, has fallen by well over S0 per to shrink to even lower levels in 1986. Government expendihas fallen by well over S0 per cent in the nast five years if defence expenditure is taken into account, while revenues have declined even more dramatically from S108bn in 1981-S2 to an estimated \$34bn last year. The combined deficit for the past three years was probably more than \$35bn. By drawing heavily on its large foreign and domestic dom by its growing inability to finance even a much lower level of economic development, could increase Saudi crude export volumes by as much as 50 per cent this year. With spot oil prices baving fallen by about 60 per cent in the part three to price to price to price to price to price the price to price to price to price to price to price the price to and bouses and scores of office buildings remain empty, with in a S0 per cent decline in rents. According to one banker wbo follows the real estate sector, there is a 50 per cent surfeit of office space in the

وي المعان الدمن

cities. Private sector: the shake-out caused by the recession con-tinues. In the past few years ment expenditures seems inevit-able and this can only add to the difficulties being faced clsewhere in the economy. Aramco: The nation's statemore than 1,000 small companies, many in construction and trading, have ceased their activities, owned oil company and the single largest employer outside while many medium size and large businesses have been brought to the verge of the civil service is continuing to bankruptey. cut its workforce and reduce expenditures. The company's budget for 1986 shows capital spending falling from \$2.2bu last year to less than 51bn this.

Hitherto highly esteemed local companies like the Ali and Fahd Shobokshi group and the Saudi Research and Devel-opmeot Corporation (Redec) of Mr Ghaith Pharaon bave fallen The Eastern Province, the centre of Aramco's operations, company's austerity panles alone are finding it difficult to meet bank debts will be particularly badly hit by

ness shake-out bas just about been contained. But the counin 1986. Covernment expendi- been contained. But the coun-tures on projects fell to \$19bn try's II commercial banks (nine last year according to Mr of them foreign joint ventures) Mohammad Aba al-Khail, the are estimated to have \$3.50n Minister of Finance and of bad loans on their books Minister of Finance and of old inals of their books National Economy, down from and the bankruptcy of one or a higb of \$50bn in 1981, Last two major Saudi Companies year Riyadh awarded just \$4bn could up the balance. of new projects and the Many Saudi ventures financed

of new projects and the Many Saudi ventures financed Minister of Finance says the their rapid expansion in the government will not award any boom years with large over-major new civil construction drafts or undersecured abort Contracts at all in 1986. term loans. The banks are now **G** Real estate: Over 150,000 flats paying for their lack of conservative practices and some foreign partners would clearly little hope of finding occupants. like to pack up their bags or in the past two years the value at least reduce their exposure of property has fallen dramatic-in case the going gets a lot ally and this bas been reflected tougher. Not a few companies are

using Islamic principles in an attempt to renegotiate their loans on more advantageous terms or to avoin paying in-ierest altogether. Others have effectively defaulted even though they might have assets salted away abroad. The whole capital with large surpluses also Jeddab and Dharran, the Kingdom's two other main affair is severely complicated by the fact that Saudi Arabia, the guardian of Islam's two

most holy citics, relies on Muslim Sharia law and has no banking legislation suited to modern commercial industrial and investment practices. Foreigners: overseas com-panics and workers also have heen hard hit by the downturn. US. Japanese, South Korean and French companies, in par-

ticular, have been affected by the reduction in imports, the decline in construction and cuts in government spending. Esti-mates vary, but bankers and

companies for work they claim to have been completed or for goods delivered, currently totais between \$10 to \$5bp. Workers from poor Tbird World countries like Pakistan.

Sri Lanka, Bangladesb and India, have been leaving the country in droves. In the next five years the government says it expects around 500,000 of tripled the number of doctors :0

.

m expects around source of them to have departed. The current downturn, how-ever does not mean that Saudi Arabla has been catapulted right back to the starting gales. Extravagant though Riyadh over 15,000 now. Saudi embas-siea abroad no longer look like hospital waiting rooms. all bad news. Growth took place may have been during the years when its star performer was out front, the government did use its windfall oil profits to lay the basis for the transformalast year in petrochemicals, perfume, palace construction

tion of a poor, essentially desert trading society into a modern, well-educated and healthy nation which should carry it well in to the 21st century.

New infrastructure

The Kingdom built itself a spanking new infrastructure which bas given it two of the world's largest and most up-to-date ports (40m tonne capacity), a paved road system of 30,000 kms which link all major towns and cities with dual carriageways, a telephone network of 1m lines which is perbaps more efficient than those in much of emcient than those in much of Europe, and an electricity grid with installed capacity of 15,600 MW which has helped to transform hitherto gloomy adobe tillages into modern brightly-lit towns.

Perhaps most important of all in this desert nation the govern-ment has erected a system of

(the boitled prodoct is more and defence. The nation's

(the boilled prodoct is more and defence. The nation's expensive than petrol) from newly-built world-scale petro-just 50m gallons in 1930 to over 400m now. Since 1976 the number of haps as much as 5500m in the pupils and students in some country's export earnings, while form of full-time education or vocational training has doubled to over 2.1m and in the past six to over 2.1m, and in the past six years alone the government has built more than 30 hospitals and jet aircraft.

Leaner and fitter

The shake-out has also brought with it a welcome breath of competition, pushing down prices and bringing another year of zero inflation. Many Sandis argue that when the recession ends the economy will be leaner, fitter and better able to sustain itself in the longer term.

Lasily it should not be forgotten that the oil boom years transformed Saudi Arabie, with its small population of less than 10m into one of the world's wealthiest nations in did the government and the people were unable to spend all the oil raches that poured their way.

In addition to the government's estimated \$80bn to S70bn of revenue carning, relatively liquid, foreign reserves Saudi individuals have an estimated \$40bn salted away 207020.

Provided the government moves a littic faster to adjust to new economic realities the fact that Saudi Arabia has no foreign debt and a quarter of the globe's proven oil reserves means that it should be better placed than any other single oil exporting country to weather a lengthy period of lower petroleum prices.

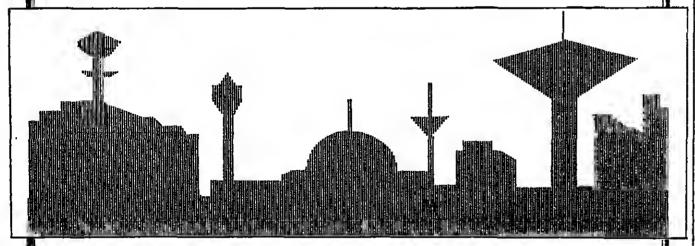
Sheikh Yamani-his most momentous year as Oil Minister since Opec declared its oil embargo in 1972

last year.

Nor has the recession been

Saudi Arabia?

Business in



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FOR THE first time in the modern economic bistory of Saudi Arabla the government Year simply failed to announce a budget at all this year.

RICHARD COWPER

The decision to postpone lt, possibly for as long as five months, was announced by King Fahd on March 10, just a day before the new financial year was due to start.

The postponement reflects the high degree of uncertainty over the outlook for government revenues in 1986-87 arising out of the sharp downward pressure on oil prices resulting from the world oll glut. For much of the past decade petroleum has accounted for well over two thirds of govern-ment revenues, and although it

has declined steadily as a proportion of total receipts over the past three years it remains Rivadh's single most important source of mcome. The Saudi budget has tradi-

tionally been fairly elastic-more a statement of broad intent than a precise forecast of actual revenues.

In a country where govern-ment activities account for per-baps 60 per cent of gross domestic product and public spending still provides the main engine of growth in the economy the decision not to announce a budget at all came as a shock, particularly to domestic and foreign ousiness-

Most Cabinet ministers bad already prepared their budget projections for the 1986-87 fiacal year starting March 11, 1986, and the last minute pos ment canght even some of them by surprise. Speculation that the Saudi rival was to be devalued— already rife because of the therefore what Saudi

dramatic fall in oil prices-intensified and an unusually 1986-87 Even before the sharp fall in the oil price between December large amount of private capital leaving the country. At the time some argued that and March, bowever, the government was suffering from a the decision was a "failure of nerve" by the government re-flecting Saudi dislike of facing to unpleasant realities. Others suggested it was simply delayed to prevent oil exporters and importers from deducing the country's oil strategy in the

run-up to the Opec meeting in Geneva in late March. They maintained that secrecy was a valuable card np the sleeve of Sheikh Zaked Yamani. the Oil Minister, in his bid to recapture a larger slice of the world oil market, and that a bndget revenue projection figure would have given away his price per barrel assumption for the coming year.

The Saudi Arabian Monetary Agency (Sama)—the conivalent to the country's central bankquickly to assure the moved public that there would be no devaluation and called in representatives of the major banks to read what several of them say was tantamount to the " riot

Revenue-Govern Average earning ment

on 1986-87 Budget Revenues*

The Budget that never was

petrolenm price per crude Non-oil Total harrel exports revenues+ revenues revenues m b/d Sbr Տիը 1985-861 27 2.4 19.5 15 34.5 1986-87 16 3.7 18.0 15 33.0 1986-87 3.7 13 15 14.0 29.0 1986-87 10 3.7 10.0 15 25.0

This table makes the assumption that revenue-earning crude exports for 1986-87 continue at first-quarter 1986 levels of about 3.7m b/d and that non-oil export carnings remain at the 1985 level of \$15bp.

Petrolenm revenues in this series take account of Aramco obligations to the Government on sales of crude, refined products, natural gas, and naturat gas liquids (NGL) but do not include drawdowns of Aramco and Petromin financial reserves.

± Estimate for actual outcome in 1985-86.

Source: FT estimates.

act."

SR 170bn (\$46.6bn) in 1985-86 At the same time Mr Moham-mad Aba AlKhail, Minister of Finance and National Economy, went on television to explain and revenues of about SR 123bn (\$33.7bn), leaving a deficit of SR 47bn (S12.9bn). At least part of this deficit that monthly government exthat monthly government ex-penditures on essential items such as salaries and subsidies would continue at the same average monthly rate as in the 1985-86 financial year.

may have been paid for by raids on the reserves of the country's two national petroleum com-panies, Aramco and Petromin, Though no-one is publicly admitting the fact, the raids Neither move was designed to may have netted as much as.

SR 20bn (\$5.5bn), detract from the underlying message of the need for in-Of immediate concern to Riyadb, however, is the possibilcreased austerity, but they did at least give an impression that ity that the out-turn for the current financial year might be the government knew what it was doing. orse. Exports of crude this ear could end up as much as 0 per cent higher than in 1985 worse. Opec's subsequent failure at Geneva to agree on a formula for a share-out of decreased out-

If current output levels con-tinue. But this increase in volume has already been wiped put meant that many Saudis came to accept that it might have been foolhardy to attempt to predict at what price oil might atabilise, if at all, and out by the sharp fall in oil In the first three months of this calendar year, when average realised prices for Sandi crude export sales fell to less than \$17 a barrel at the end of March, government ment revenues might be for revenues from Aramco sales of crude, natural gas liquids and crude were \$3.1bn - roughly

growing imbalance between revenues and expenditures which, rather than resorting to borrowequivalent on an annual basis to last year's total of \$19bn. ing (deficit financing), it felt Because of time lags between forced to make up by substansalea and receipts, however, tial drawdowns from Sama,

these revenues came from oil sold at a price of well over \$20 a barrel. Moreover, aince the end of February prices for Saudi mude Aramco and Petromin reserves. It was the prospect of this gap growing to nnmanageable size that may well have pro-Saudi crude exports fell even vided the biggest impetus for further to around \$15 in early the government's decision, made in the middle of last year. April

If spot prices turn ont to be to end its role as Opec swing an accurate indication, prices received for Saudi crude will producer and claim a share of world export market that fail yet further. reflected more closely its official

As the bypothetical table (abovc) on the impact of various oll prices on The government has yet to prices on government revenues shows, announce actual revenues and Saudi Arabia may soon be forced to take a much tougher expenditures for last year but few analysts expect the budget deficit for 1985-86 to have approach to protect its reserves. For example, if prices average out for the year at \$13 been less than \$10bn and some argue that it may bave been a barrel, government petrolcum

over \$15bn. A detailed look at the sums revenues would fail to about suggests expenditures of around \$14bn-down about \$5bn since

Opec quota of 4.3m b/d.

Sirbn - an impression the Government has worked hard to convey — the budget deficit for 1986-87 would be approaching \$20bn.

Saudi Arabla is in the bighly enviable position of still maintaining a substantial cusbion of official useable liquid reserves. The less than conservative Saudi financial planners, however, are aware that this should not be used as an excuse for tailing to put the books in order.

The Government has already made efforts to increase fevenues and cut expenditures. Last year civil servants' takehome pay was cut by as much as 30 per cent, while subsidics on water and electricity were reduced.

Payments 10 foreign contractors continued to be delayed and few major new projects were given the go-ahead. Inport revenues were raised from 2-4 per cent to between 7 and 22 per cent and charges on a whole range of government services were increased.

But there is still much and the government may at least consider taking policy Subaidies on food, clectricity and water totalled around \$1.5bn last year, while sub-sidised loans for housing, busi-ties totalled and busing.

ness start-ups and industrial projects totalled \$2.5bn.

 Defence expenditures con-tinue to make up what many belleve to be the single largest

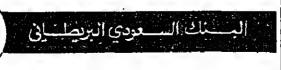
believe to be the single largest budget ttem, accounting for per-haps 30 per cent of spending in 1985/86.
 Most Sandl companies and individuals pay no income tax at all. They are merely obliged to meet their religious obliged to meet their religious obliged

tion of contributing 2.5 per cent of their income (zakat). Since 1958, when the IMF had to bail the country out, there has been no official foreign borrowing whatever. Ring Fabd is wary of taking

Any measures that might pos-sibly give rise to political dis-sent. Many subsidies are therefore likely to remain, while religious objections to direct traction might the direct taxation might make this a dangerous pill to swallow. Foreign borrowing by the central Government would Foreign central

appear to be recarded as imprudent and bumilisting. The Government may, bowever, be prepared to consider some from of indirect taxation such as VAT on non-essential items and perhaps encourage state corporations to go to the markets on their own behalf. For the moment, at least publicly it would seem that the government is holding tight in the bope that Opec "comes to its senses" and that the oil price begins to recover later this

year. If prayers are not answered a vast array of Saudi civil servants may well be obliged to bring some heavy red pens into action.





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Financial Times Monday April 21 1988

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SAUDI ARABIA 4

Payment delays may top \$8bn

Construction contracts

A FAST-SHRINKING construction market, fierce competition and delayed payments for completed contracts are taking their toll oo local aod foreign componies alike, as the Saudi economy struggles to make the painful adjustment from boool

tractors and sub-contractors have ceased trading altogether. while a number of large ones have run into serious financiat problems, and several foreign companies have felt obliged to leave the kingdom accepting heavy losses. In the public sector, which

over three-quarters of the construction market, Governmentproject expenditures are estimated to have fallen by over 60 per cent since 1931 from around \$50bn to \$19bn last vear.

sector construction contracts reveat even sharper declines. These are estimated to have fallen by around 80 per cent since 1982, from about \$20bn

business.

and bankers who have followed the problem in detail suggest payment delays by panies for work completed or goods delivered, currently totals between \$10bn and \$8bn. A substactial proportion of this, they claim, has been delayed for more than 12 months.

exact breakdown by country or company; but it is understood that South Korean companies. for example, are owed around \$2hn, US companies over \$2hn, Japanese upwards of \$750m, French companies over \$300m; and that substantial amounts totalling several billions are due West German, Italian, UK

lays, according to diplomats and bankers, has been the Govern-

The Saudi Health Ministry. biggest national construction for speeding up a bureaucracy and development programme whose "get it done at any cost" undertaken by any nation is the meritality of the boom years is denies that the company met its fuil commitments on a stim hospital contract in Jabail, or

on a one-scar operations and maintenance contract for two 100-bed hospitals at Midhnab and Guwaihes. Estimates of total write-offs made by the two Estimates of British companies range from fism upwards.

In July 1985, the Ali and Fahd Shobokshi group, one of the Kingdom's most distinguished merchant family concerus, called for the continuation of a moratorium on reparments of debt to 50 banks, esti-mated at around \$400m. Much of the debt is understood to or the dent is underland to have been incurred by its troubled contracting and trad-ing subsidiary, the General Agencies Corporation (GAC). In 1984, GAC found itself In 1305, that found there after facing serious problems after what is claimed to have been large payment delays by the Saudi Government and its agen-

· Soquer International, a major Saudi construction company. laid off about half of its 23,000 workforce last year in an The attempt to restructure. The company's turnover has declined from over \$1bn, at the height of the construction boom,

on rural electricity work in small rowns in the north of the country fied the kingdom. Losses or debts are not known. In January 1985. Intry. a companies Henry Boot and Sons and W. S. Try, put the venture into receivership, because of what they claim was delayed

and Commercial Projects Co (Sipes) claims that Intry left, whind debts to 127 creditors

bility gap." There is consider Ship between the Carlon Room able keenness by King Fahd in of the US and zeveral Saudi particular to ensure that investors, collapsed in 1984. Government departments because it claimed it was not honour their commitments paid for work on a \$134m hous-Earlier this year the King ing particular at King Sand Uni-ordered the setting up of a persity in Riyadh. Carlson says special ministerial commitment, it is ored in excess of \$21m by to review so-called "problem the maiwersity, which callson the company sett behand debts of Meanwhile the catalogue of over \$10m. Meanwhile the catalogue of over \$10m. company sett behand debts of Meanwhile the catalogue of over \$10m. company sett behand debts of over \$10m. Meanwhile the catalogue of over \$10m. company sett behand debts of meanwhile the suffered as tally well-publicised cases, a result of the pressures arising bundreds of small Saudi sub-out of the severe downturn in contractors have crased trailing the construction market, may how the shake-out in companies, field the kingdom industed most assential projects will be companies field the kingdom industed in 1985. because of what they claim was the state only, the non-payment for work carried of oil since December, if it is out by Laing, Wimpey, Alirem, has reversed, is likely to inof the US and several Saudi

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البنك السعودى العالمي المحدود Saudi International Bank AL-BANK AL-SAUDI AL-ALAMI LIMITED

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RICHARD COWPER

number of projects approaching completion.

Awards of major new public-

This sharp cootraction in the market has led to cut-throat competition, as companies battle to maiotain market share, or simply to keep themselves in

With profit margins pared to the bone, a number of com-panies have been dealt a severe blow by delays in paymentseither from the Government or its ageocies, or from main contractors which themselves have not been paid.

Saudi Government, for whatever reason, to local and foreign com-

It is difficult to obtain an

ed to cut expenditures

last 25 years. over. In addition, some ministries One diplomat, not ansympaor agencies are better managed thetic to Saudi Arabie over its cash flow dilemma, says: than others. The Ministry of Interior, Aramco, Petromin and "In the past, there were the Ministry of Defence are always some difficulties over widely perceived as being payments. But today we have the normal problems coinciding quicker in come up with the final 10 per cent guarantee paywith a sharp decline in revenues, and this is compounment (which is essentially where the main arca of contended by the fact that payments. tion lies) when a job is satis-factorily completed. The major are now coming due on e large

Cosmetic arguments Another, less tolerant analyst

"The Saudis say the project has not been completed accord-ing to specification, or they make it difficult to fulfil comin the often forlorn bope of attempting to get payments to mitments by delaying approvals. thus raising the issue of time penalties. Requests for pay-ments get unaccountably lost in their companies speeded up. The Saudi Government the bureaucracy, and so on. sppears to have recognised that Every kind of tricky subterfuge it has acquired what some

Shrinking construction market (Sbn)

New contracts was project czpenditure* Localf Koreat Frances 1985 19.0 1.5 1.64 6 2 1984 1983 25.0 4.0 3.2 9.5 2 8 45 0.5 1982 41.0 7.6 83 1.8 1981 50.0 5.0 7.8 2.8 1980 44.0 3.0 5.2 14 1979 27.9 2.0 14 4.7

Saudi Arabian Monatery Agency (Sama) estimate tures from 1975 to 1983. FT estimate for 1984, for 1985, Estimates by one Western embassy: Estimates by South Korean embassy. Estimates by French dibeasy.

There are no comprehensive official statistics which provide a raliable briek-wn of what has been one of the world's largest construction markets for down of what has been one much of the past decade. Source: Same, embergies and FT estin

has been used. Their arguments diplomats refer th as a "credibility gap." There is cousider able keenness by King Fahd in particular to ensure that Government departments are often only cosmetic. The truth is they lack the money." The Government strennously denies that it is operating an official policy of slowing down

dustry and Electricity.

"In the boom years, after the second oil price rise, contrac-tors made enormous profits, and in the rush to get things moving we let them get away with cutting corners to an extent that

The issue of delayed pay-

Govern

and Saudi companies. The main reason for the de-

would have been unacceptable. to any other government"

We are simply asking that contractors fulfil the specifications detailed in their contracts -no more or less," says one official in the Ministry of In-

to recession. Hundreds of small Saudi con-

has consistently accounted for

to roughly \$40n in 1985.

Estimates vary, but diplomats

navments.

problem areas would sppear to lie with ministries such as Education, Health, Public Works and Agriculture. In the last couple of years a stream of ministers, senior officials and top diplomats from countries such as South Korea, the US and members of the EEC have visited Sandi Arabia

cies.

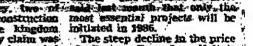
less than \$300m now.

Rural electricity

• In the spring of 1985, I. E. Myers, z US company working

payments on 2 \$29m roo project. in Riyadh. The Saudi Industrial

totalling \$4.5m. Carison Al Saudia, a partner-ship between the Carlson group



A Major Force for National Expansion

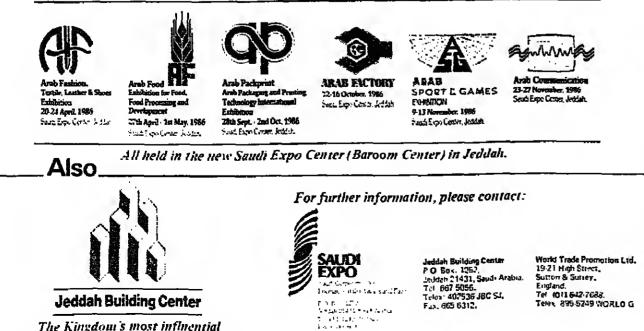


Saudi Expo has been expressly established to act as the Kingdom's principal organising body for international exhibitions and fairs of all kinds, both permanent and date-specific. Chairman of the Board is both permanent and date-specific. Chairman of the Board is H. R. H. Prince Fawaz Bin Abdul Aziz. Among the leading companies who directly support it are: Tihama for Advertising. Public Relations and Marketing: Saudi Research and Development Company (REDEC): Brothers Commercial Company: Al-Essai Trading Corporation; Ali and Fahd Shubokshi Group of Companies.

The aim of Saudi Expo is to enhance the Kingdom's economic growth, and to do so by focussing national and international attention on the industrial and commercial activities now taking place or being planned.

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come has come too close for commitments, while others may annual comfort, on the heels of what be victims of the lack of close have many describe as the singla high-level contacts---so essential £50m.

ments here to cut expenditures ments is a nighty controversian non-payment for work carried at on since December, if it is in the face of a steep decline in one. It is also exceedingly out by Laing, Wimpey, Alireza, and reversed, is likely to in-oil revenues. The fall in Government in- clearly have not fulfilled their venture company. LWA's Covernment to reduce expendi-come too close for commitments, while others may annual turnover is estimated to races, and many fear that the comfort, on the heels of what be victims of the lack of close have been in the region of average delay in payments many describe as the singla high-level contacts--so essential £50m.

Bad loans and more competition

Banking FINN BARRE

BANKERS IN Saudi Arabia are being obliged to learn the benefits of conservatism. Although the banks have reason to applaud the new realism with which the Government is talk-ing about the economy, they are struggling with an average of 25 per cent bad ioans in their portfolios, higher cost of funds, and more competition.

Foreign partners in United Saudi Commercial Bank (USCB), Saudi British Bank and Saudi Investment Bank (SAIB) did not earn dividends last year. Saudi British posted a 9.15 per

cent drop in profits. Saudi Arabla's largest bank, National Commercial (NCB) said profits fell 80 per cent. USCB lost \$4.65m. while SAIB lost \$4.2m. All other banks saw a decline in profits.

The most serious problem for bankers is bad loans. Saudi British Bank and NCB earned respect for posting large drops in paid-out profits to strengthen reserves.

NCB made provisions of S72.8m. It bad a ratio of pro-visioos to loans and advances of 3.2 per cent. In most of the world the ratio is around 1 per cent

A look at last year's NCB ratio - 2.1 per cent - shows how the problem has grown worse. Sandi British made pro-visions of \$26.2m for a ratio of provisions to loans and advances of 2.9 per cent. Last year. the ratio for Saudi British was 1.9

per cent. SAIB's provision this year gave a ratio of 3.3 per cent. Other banks made smaller provisions. Sandi American Bank (SAMBA) had a ratio of 1.9 per cent, while Al-Bank Al-Saudi Al-Fransi (Saudi French) set aside only enough for a ratio of 1.27 per cent. The question that most bankers have is whether Saudi French has that much better a portfolio of loans than everyone clse. Some ban-

economic downturn, but the utter inability banks have of taking collateral:

that the taking of interest is for-

hidden. Some Islamic scholars argue that God, through the Prophet Mobammed, was ban-ning Usury (the taking of excessive interest, not all interest), but that line of thinking is re-

but that line of thinking is re-jected by the Ulema. Because of this, the Sharia courts give banks short shrift, Court rulings vary, depend-ing upon the judge (there is no concept of prece-dent in Sharie law); but any attempt by a bank to collect ioterest is doomed, although collection of principal is posclauses in loan agreements bind-ing both parties to go before the board in the event of a dispute. The banks hope that, in this case, a Sharia judge will tell the plaintiff that he knew whet he. interest is doomed, although collection of principat is pos-sible. Bankers recall rulings where a Saudi taken to court for non-payment not only has won on the loan in question but has obtained a court order for the return of all interest paid on past loans as well. was doing when he signed the loan and must submit to impartial arbitration. This sounds good, but awaits the test under fire in court. In

the past the courts have norm-ally sided with plaintiffs who have knowingly signed non-Islamic loan agreements. Given New regulations

New regulations Bankers siso know that even a favourable ruling is hard to enforce. Seizure of assets is difficult and time-consuming, though new bankruptcy regula-tions issued by the Ministry of Commerce should streamline the procedure somewhat. Can-sequently, banks avoid courts, even though up to \$3.56hn of questionable loans hang in the balance. balance.

Arguments on this topic Arguments on this topic seldom connect. Saudis argue that bankers were happy to extract high interest while taking non - interest - besring deposits during the boom years, and should therefore accept a certain amount of non-payment. The banks complain that many Saudis are shirking their moral responsibility to repay loans. The bankers want clarifica-tion of their-legal status, but they are likely to remain in limbo. The Government is caught between its desire to strengthen the banks and the

between nearry and troubled companies is not how big they are, but how qnickly they ex-panded. Those that expanded rapidly, by taking on higher debt in anticipation of continued high revenues, are suffering. More conservative firms are weathering the storm rather

whether Saudi Firiton and backers say on the problem is not simply a managers usually come to the managers usually come to the managers may the problem is not simply a managers usually come to the managers may the problem is not simply a managers may the problem is not simply a managers usually come to the managers may the problem is not simply a managers usually come to the managers may the problem is not simply a managers usually come to the managers may the problem is not simply a managers usually come to the managers may the problem is not simply a managers usually come to the managers may the problem is not simply a managers usually come to the managers usually come to the managers may the managers usually come to the managers the managers managers the manager necessity of maintaining Islamic

This is due to the fact that, came, they would be gone. Their customers' religious qualms although 11 commercial banks successors would have to pick about accepting interest on operate in the Kingdom, their up the pieces. Add to this that savings accounts by offering off-interest-based business conflicts bankers were as guilty as other seting services such as no-cost wth . Saudi Arabis's Islamic businessmen of expecting the overdrafts, or concessionary (Sharia) Jaw. The Saudi rell-gious and legal establishment, did not consider that debt is considering a move into the Ulema, has repeatedly repayment would become a Islamic consumer finance by issued fatwas or rulings, stating that the taking of interest is fordid not consider that debt is considering a move into repayment would become a Islamic consumer finance by problem. Both the banks and the Saudi them back to customers on an Arabia Monetary Agency instalment payment plan. Profit

iid non repayment would problem. Both the banks and the Saudi Arabia Monetary Agency (SAMA) are adapting to the new situation. The price, not by interest. Saudi British Bank has un-enthusiastically made some Islamic Ioans. situation. SAMA appears to be trying to establish some sort of mech-anism for collecting debts. It has strengthened its arbitration board, which has a royal man-date that gives it legal status. SAMA is asking bankers to put clauses in han agreements bind-

Low-cost deposits

Drooping loan profits have a driven Sandi banks into comdriven Sandi banks into com-petition for low-cost deposits. Most banks opened branches to emphasize retail banking, which has led to criticism that some parts of the Kingdom are over-banked. USCB, when it began operations in 1983, rapidly opened 11 hranches to grab market share. Its subsequent losses have led critics to say it should have placed most of its money outside and earned a safe profit. SAIB and USCB benefit

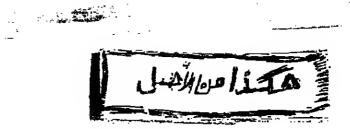
the past the courts have normally sided with plaintiffs who have knowingly signed non-ally sided with plaintiffs who have knowingly signed non-take experience. the banks are deposits. But one of the worry-playing this new legal ing developments during the manoeuvre very cautiously. SAMA, bas implemented other improvements. In 1985, it began verture banking partners. SAMA, bas implemented other improvements. In 1985, it began verture banking partners. SAMA, bas implemented other improvements. In 1985, it began verture banking partners. SAMA, bas implemented other improvements. In 1985, it began verture banking partners. SAMA, bas implemented other improvements. In 1985, it began verture banking partners. Is the absence of callable guarantees for bank loans, credit is becoming difficuit for which are sharehoiders in Saudi businessmen. The larger firms can go abroad. However, the dividing line between bealthy and troubled companies is not how big they verture was an contract is the countens are the middle size businessmen. The larger firms can go abroad. However, the dividing line between bealthy and troubled companies is not how big they verture was an countract is the status of state and uscent with no there was no compilation of bad-saudi British. USCB and SAIB, and USCB have gone without dividends for two years. The management contract is the management contract is the form and to the pear with no the management contract is the form and to the pear with no the management contract is the form and the pear with the pear with no the management contract is the form and the pear with pear with pear with the pear with the pear with the pear with pear with th

The management contract is up for renewal at Saudi French Bank. Other contracts will be up this year at SAIB, Saudi British and Al-Bank Al-Saudi Al-Hollandi,

Many joint-venture pariners would prefer to re-deploy personnel in more incrative mar-

Kingdom on limited numbers may to improve their position by even though the foreign bank contracts. Past managers may to improve their position by even though the foreign bank have made loans in the comfort offering Istamic banking pro- had wanted to move its people of knowing that, if a crunch ducts. All of the banks satisfy to other locations, #

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SAUDI ARABIA 5

Riyadh's multi-billion dollar poker game

Oil Strategy RICHARD COWPER

WHEN THE Saudi Arabian Supreme Petroleum Council. chaired by King Fahd, decided last June to alter radically its traditional international us traditional international oli policy by abandoning its former role as swing produ-cer the Kingdom set the scene for what has turned into multibillion dollar poker game in which Saudi Arabia still believes it holds most of the

The decision, which followed a growing slide in oil prices on the international market, heavy pressure from the country's four Arabian American Oil Company Araman American on company (Aramaco) partners and a loom-ing budget and balance of pay-ments erisis at home, was perhapa less a gesture of annoynething a less a gesture of annoy-ance with the country's "cheat-ing" Opec partners than an acceptance of economic reality. In a world where supply was in excess of demand by over 2m harrels a day (about 10 per cent. of internationally traded crude) it had become elear to Riyadh that it could not for-ever comtinue defending an official price of \$28 unless it was prepared to see its exports disappear altogether.

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Sec. 1. An externa (a)

The first netback deals for 850,000 b/d, negotiated to start last October for an initial period of six months, coupled Opec's leading producer and refiners together in a way that had real bear the even for ourse. had not been the case for over per cent last year. a decade

The deals were highly attractive to customers for three main reasons. First they ensured a market-related price for Saudi market-related price for output crude. Second they guaranteed supply for at least half a year. Lastly, and perhaps most enti-ing of all, they offered refiners a guaranieed margin of profit at the end of the day regardless of changing market circum-

stances. Needless to say there was an unholy rush to Sandi Arabia's door and the outcome was a whole string of additional net-back arrangements, the first of which have now been renegotia-ted for a further are months which have now seen renegotia-ted for a further six months. Sandi Arabia's decision to place an extra 1.3m b/d of erude on an already saturated world market and the manner in which it achieved it was an

per CENI 1255 year. To force Opec and at least some non-Opec exporters to limit production during the current period of oversupply in order to enable producers, not consumers, to remain in the driving seat. This would ensure that the oil producers continued to make extraordinary profits by comparison with other indus-tries or commodities.

• To revive world oll demand by ensuring a more "reason-able" price for a commodity world, demand for which has failed by all the second seco fallen by almost 15 per cent in the last six years. la the

published statistics 40 or 50 days In September Sheikh Yamani after the crude is lifted and had publicly declared that he was willing to see prices fall to basis to give a value for that between \$18 and \$15 to ensure far and how fast oil prices between \$18 and \$15 to ensure for that that Sendi Arabia achieved its would plummet when the refiners fee." It is doubtful, bowever, they are likely to be forced to be forced to be forced to that be ween \$18 and \$15 to ensure for that that Sendi Arabia achieved its would plummet when the refiners fee." It is doubtful, bowever, they are likely to be forced to be forced to be forced to the world's protein could bave predicted just how fast oil prices would plummet when the that sendi Arabia achieved its would plummet when the refiners fee." It is doubt the tanker trans- main policy objectives. These are:

ing in the same to the bitter end are at considerable vari-

be loosely referred to as Marke!

country's change of strategy like Kuwalt, Oman, Bahrain and guarter of the world's proven oil reserves and a production the UAE would seem to have oil reserves and a production the UAE would seem to have oil reserves and a production caracity of 12m b/d to play with has not been stung as hard as some might think. The 50 per cent or so interests and capacity of stay. For the moment at least the finish. For the moment at least the centre of the payers whose vital interests and capacity of stay. Soudt Arabia and what might interests and capacity of stay.

Ing in the same to the builter end are at considerable variance.
 Small stakes
 Highly indebted oil-exporting nations like Nigeria, Indonesia and Mexico have hands so poor and stakes so small that they run the danger of being knocked out in the early rounds as their capaeity to repay their debts disappears altogether.
 Others like Iran and Libya may hold a couple of wild cards in the form of a dangerous military adventure but in the event

Aramco Trims its Sa	1983	1984	1985	*1986
	\$m 43,351	\$m 35,290	\$m 25,908	\$m 22,240
ross revennest	4,578	4,297	3,781	3,313
perating costs	38,773	30,993	22,127	18,92
Gross profils:	35,340	27,466	18,500	17,90
jovernment onigations they	3,433	3,527	3.527	1,02
ncome	3 341	2,813	2,185	96
Capital expenditures Budget projection approved i fail in oil prices, though th partly taken into account by t Gross sales include earning	in Decemb	nanv'e fa	recasters	i.

Gross sales include earnings from sales of crude, outural gas liquids, refined products and dry gas.
 This does not take into account interest carned from sizable company reserves, or sale of company assets if any; nor does it take ioto account depreciation.

Reductions in	Arome	o Mai	noowe	5	
Reductions in	1982	1983	1984	1985	•1986
	33,067	34.226	34,822	33,382	32,533
Saudis	24,010	21,433	23,333	18,209	16,248
Expatriates		55,659	58,155	51,591	48,781
Total		22,022			
Man-hours on proje	et	2.75m	2.75m		250,000
* Budget projec	ction for 19	S6, made	in Dece	mber 19 Source	50. Alumco

Aramed Froduction	1985	1984	1983	1982
	3.3	4.4	S.0	6.8
Crude oil (m b/d1	316	356	329	430
NGL (000 h/d)*	7 901	1.623	1,445	1,582
Dry gast (bn btu a day)			co for ov	vn pur
 Dry gast (bn btu a day) Crude production includes cr poses, it does not include Size 	uge uscu i	a's half	hare of	produc
poses. It does not include Sa	Saudi side	e of whi	ch is wor	ked b

tion of the neutral zene, the Saudi side of which is worked by Getty Oil and the Arabian Oil Company (AOC). NGL (natural gas liquids). These comprise propane, butane and natural gasoline. Over 95 per cent of NGL output is

Scone: Aramia

Aramco faces up to lean times

exported.

The second is noticed in the source is an object of the source is and the source be forced to dip into its much depleted reserves to finance

largely gone. This is because of the high

should help to bring down cost of building the Master Gas Aramco's cost of producing a System (estimated at about barrel of oil from \$2.\$3 last year to show the comment that by come

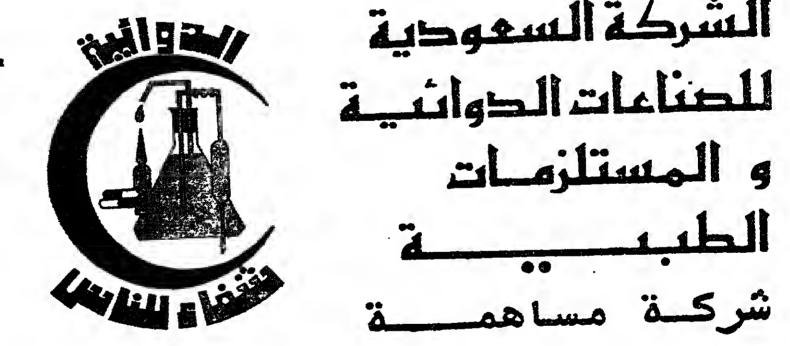
d ustrei of oil from \$2.53 last year to almost \$2 in 1986, These savings may not be e enough to prevent the company from recording a book loss this year, however. In December the company was forecasting income allowing for depreclation) on sales of \$220n for 1986, but this was before the sharp price slide

of just for depreciation. allowing for depreciation. sales of \$22bn for 1986, but this was before the sharp price slide which has seen returos on Arameo crude sales fall by 50 per cent in the past three months. As a result Arameo may well As a result Arameo may well areas for the for the formation of ployed by Aramco Delaware (a US-incorporated company owned by Mobil, Excon, Texaco and Cherront is like the rest depleted reserves to finance planned capital expenditures of S965m this year. Just how much Aramco has left in its coffers is a closely kept secret, hui insiders say the large reserves accumulated dur-ing the boom years after the second oil shock of 1979 bave largely gone.

Richard Cowper

SAUDI PHARMACEUTICAL INDUSTRIES AND MEDICAL APPLIANCES CORPORATION S.J.S.CO.

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The First Drug Company in Saudi Arabia

Established in 1405H., the company aims at setting up an advanced pharmaceutical industry in the Kingdom for supplying medicines and medical appliances which can be produced locally according to the Kingdom's industrialization plans. The Company is one of the fruits of the joint industrial development with participations from the Arab Company for Drug Industries and Medical Appliances (ACDIMA), the National

Industrialization Company and a number of Saudi businessmen working in the medical and pharmaceutical field.

The company has three (3) fields of activity: Production-Marketing-Research.

These fields are accompanied with the construction, acquisition and operation of factories, supplying the scientific and practical capabilities for the production of human and veterinary medicines,

extracts, drugs, bottling and packing requirements in addition to the marketing of such products as well as the acquisition and registration of trademarks, and establishing a large fleet of transportation vehicles. It also includes getting into agreements, and concessions for fulfilling the aspired purposes, with due concentration on training the appropriate technical personnel for the company's scope of work.

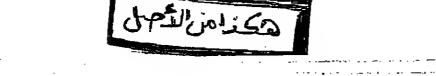
The Industrial Estate of AI-Qassim has been chosen to house the company's first PLANT on a total area of 150,000 square metres. The PLANT will produce different kinds of medical and pharmaceutical products.

Also, the company has future plans for development of more pharmaceutical and medical appliances projects designed to the highest international technological standards.

SAUDI PHARMACEUTICAL INDUSTRIES & MEDICAL APPLIANCES CORPORATION P.O. BOX 20001-RIYADH 11455 - TEL: 477 4481 - TLX: 206037 SPIMAG SJ - FAX 477 3961

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Financial Times Monday April 21 1986

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SAUDI ARABIA 6

Michael Field describes how the south-western provinces are suffering less from the recession and how irrigation and desalination schemes are helping agriculture

Business holds up in south-west

ASIR

Governor: Prince Khaled al Faisal al Saud. Chamber of Commerce: P.O. Box 722, Ahha. Tix 901125. Tel (07) 224. 9480/8.

 Hotels: Intercontinental, at Souda, 25 kms outside Abha. Thx 901201, Tel 224, 7777. Good view. Price of single room in winter SR 170, in summer SR 368 inc service. Bouhaira, in Abha. Thx 901006. Tel (07) 224. 6455/9/8L Good, friendly Lebanese hotel. Single room SR 230 in winter, SR 276 io summer. Khamis Frantel, in Khamis Mushait. Thx 906122, Tel (07) 223, 3466. Single room SR 220 As mod as the major hotels in Riyadh SR 220. As good as the major botels in Riyadh.

NAJRAN

Governor: Fahd bin Khaled Sudairi.

- Chamber of commerce: P.O. Box 1138, Najran. Tlx 921061. Tel (07) 522. 3739.
- Hotels: At present there are no good initels in Najran, though two are under construction. The existing hotel is the Najran, in o converted bouse. Tel (07) 522, 1750/1949. Single room SR 60. The botel is a hit rough, but not unpleasant.

JIZAN

- Governor: Mohammad hin Turki Sudairi. Chamber of commerce: P.O. Box 201, Tix 911065, Tel (07)
- Hotels: Hyatt, near the port. Tlx 911024. Tel (07) 322. 1055. Single room SR 200.

growing schemes one sees

around Kharj, Buraidah and Hail. In the sonth-west most

farming is still on an owner-

cultivator hasis, whereas in the centre agriculture is run

The main attraction of the

as big business.

duration of the rains vary greatly from year to year. Agriculture depends on shallow wells replenished by rain and operates on a much smaller scale than in the centre of the Kingdom. There

250,000 people, hnt Asir is thought to have nearly .2m and Jizan nearly Im. This region is a good mar-ket for foodstuffs, consumer goods and construction materials, in the towns and villages there is still much house-bailding. Bankers in house-bailding. Bankers in the area have far fewer had loans than those in the hig centres and estimate that they

southern provinces as markets

is that they have about one-third of the Kingdom's popu-

lation. Najran has noty about

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have five years' growth of husiness ahead of them. To some extent the region's trade is being stimulated by the new port at Jizan, com-pleted in 1983. So far the pert has not been husy. It is capable of handling 13 ships simultaneously hut at present it is receiving no more than

five or six a month. But it has encouraged businessmen in Khamis Mushait to begin importing directly from Enrope, while the hig Jeddah and Riyadhcar importers are based using Jizan to send supplies to their sonth-western distri-

What the port has not yet done is to enronrage the merchants of Jizan to begin importing to sell in Asir and Najran. They prefer to dn business only with their own province and with north

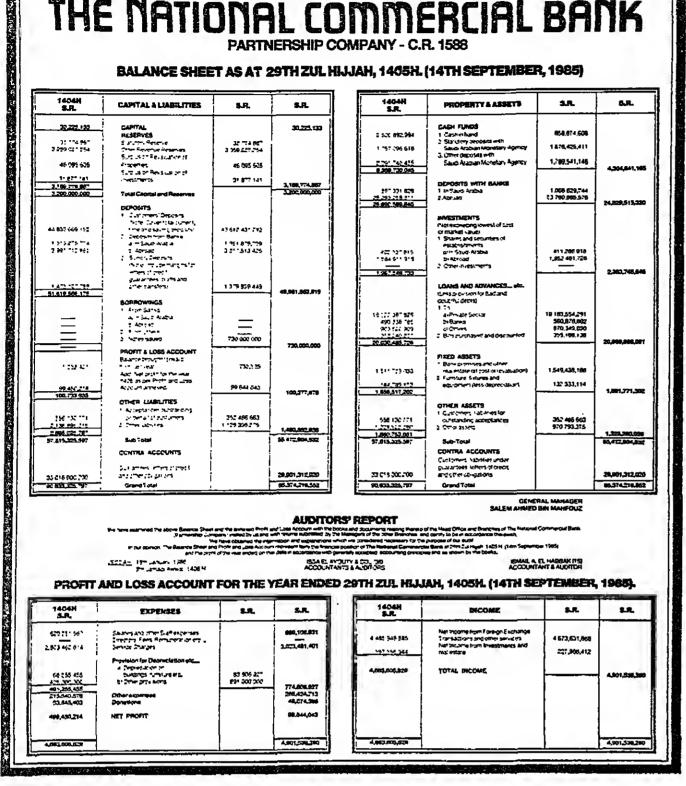


JIZAN is the most surprising part of Saudi Arabia. The province is flat sand and gravel terrain along the coast of the Red Sea.

It is more like part of Eritrea or Somalia than of the rest of Saudi Arabia. The people are black and, until they began moving into modern dwellings. they lived in beehive huts. The plain, covered with thorn hushes and acacia trees, hung with the nests of yellow weaver birds. stretches to the fool of the Asir escarpment,

From near the coast lherc is a beautiful view of pickish scrubland dominated by distant

hine mountains. Like Naran, Jizan is frontier country. Yemenis visiting the governor's offices have to leave their daggers in the entrance hall. (Their guns they leave in Yeman.) As in Najran the local merchants cocduct a lucative trade with Yemen, while Yemenis are allowed into the province, without passports, to huy domestic supplies, The most obvious develop-ment potential of the area is in tropical agriculture. The small farmers grow maize, sorghum, millet (in small quantities) and sesame. Experimental farms in the Wadi Jizan are growing tropical fruits, including pineapples, hananas, mangoes, pawpaws and guavas. It is hoped that when culti-vation hegins on a large scale processing and canning factor-ies will be started. Both the farming and industrial parts of the project may come under the auspices of the Jizan Agricultural Development Company, a public concern established with the support of the provincial governor. Traditional agriculture in Jizan relles on flooding, for a singlo watering of the fields provides enough irrigation for three cuttings of fodder crops. Fifteen years ago the Jizan dam was built to regulate the waters in part of the flood area. The dam, the second biggest in the Kingdom, has much the same purpose as the dam in Najran except that it releases water not just into the wadl but into a network of irrigation canals. Some of the major civil and industrial projects of Jizan-the port, airport, cement plant and eleven hospitals — are and eleven hospitals — are completed. Still being built are two major roads, a SR200m sports stadium, a village olectrification programme and a major desalination plant. at Shuqaiq. A project to move the entire town, which is built on salt domes, was abandoned twn years ago. Now the munici-pality is huying houses that are showing signs of collapsing and giving the occupants land to the north or south of the town. So far some 370 families have moved.



Moreover, the development boom began in the provinces in about 1981-six years later than in Jeddah, Riyadh and Dammam areas. Many blg construction projects are still under way.

SOUTH - WESTERN

provinces are suffering less

from the recession than the

big towns. Like the other

provinces they bave rela-

tively unsophisticated, partly

tribal populations which are

important constituants of the

THE

royal family.

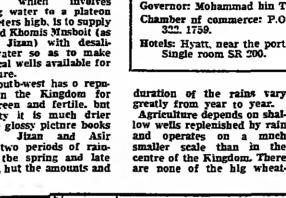
The electrification programme for the many villages of Asir bas ot least two years to run and, on a bigger scate the project to bring desallwater from the coast naled north of Jizan town to feed Khamis Mushait and Abha will not be finished until next year.

One purpose of this project, which involves pumping water to a plateon project. 3,000 meters high. Is to supply Abha and Khomis Musboit (as well as Jizan) with desalinated water so as to make more local wells available for agriculture.

tation in the Kingdom for being green and fertile. but in reality it is much drier than the glossy picture books suggest. Jizan and Asir receive two periods of rainfall. in the spring and late summer, hut the amounts and

The south-west has o reput





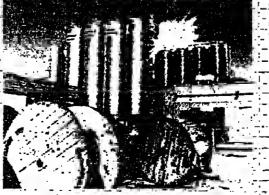
industrial development of the Kingdom - of Saudi Arabia. During the last 10 - years the company has recorded ______ a steady growth in many areas.

Sales capacity reached 700-- --- - 800 million Saudi Riyalsper annum. Fixed aseets grew from SR.50 - million-

> -SR.400 million. Its production output rose from 25:000 mt to 45,000 mt. The only copper rod -mill in the Middle East with a capacity ---of 55,000 mt. assures clean copper rodfor its cable plant.

Other units; like the PVC compounding plant and the wooden-reel plant, help---successful backward integration of raw materials in manufacturing cables.

Now, after a decade of successful service, the company is poised to branch out into telecommunication cables andaccessories, electronics, high voltage cables and fibre optics. ____



leader, a company that is going places.

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-- -- ----

Saudi Cable is going places.

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Asir

THE PROVINCE of Asir, a in the province are construction high, populous plateau broken and agriculture — fruit and by hills, is a provincial husiness centre on a scale almost com-parable to Qassim, the hig agri-cultural region 125 miles north more such joint-ventures would be welcome in the area he welcome in the area.

The provincial capital is Abha, which bas the Governor's offices, the regional headquarters of the hanks and ministries and the chomber of commerce. It is probably the cleanest and most attractive town in the Kingdom, with flowerbeds of geraniums and nastursiums and a backdrop of mountains. Just outside the town is the

ETHIOPIA

Asir National Park, the brainchild of the province's energetic governor, Prince Khaled al Faisal. The view over the edge of the escarpment towards the south-west, which is the prin-clpal feature of the park, is the most spectacular in Saudi Arabia.

of Rlyadh,

In summer Ahha ottracts many Saudi tourists. A few of them own houses in the town, though most stay in apartments and hotels. Despite the recent opening of an Intercontinental. hotel accommodation is still rather undeveloped.

Twelve miles Inland from Abha is the larger town of Khamis Musbait, which, like Tabuk in the north of the Saudi army. On the eastern edge of the town is one of the biggest military cantonments in the Kingdom. Khamis, which is not a par-

ticularly attractive town, is the business and light industrial centre of the provioce. Most of the big Asiri trading houses are hased there.

The main economic activities

TWENTY YEARS AGO, during the Yemen civil war, a British that of the Najranis, recom-mended that they dig a hig hole and drop the homb in it. When diplomat was sent from Jeddah he got hack to Jeddah he told the Saudi security service to send a team to hlow it up. Since this episode Najran has to Najran to report on the effects of the recent Egyptian bombing of the town.

He went to the majlis (council chamber) of the governor, the mighty Khaled bin Ahmed Sudairi, to inquire. "Bah!" scowled the amir. "The bomhs were of inferior Russian manufacture and half of them did not go off."

At this point the amir made a signal aod four sweating servants staggered in carryiog an unexploded 500 lh homh. They dropped it al his feet and to show his contempt the amir kicked it.

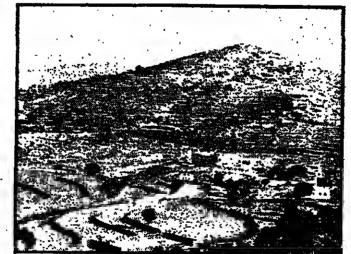
The diplomat, whose attitude area in the west of the province, where the land rises to bombs was less casual than

governorship.

eign companies, In the past three or four years many more small indus-tries have set up in Asir and there is a plan for the construction of an industrial estate of the type that exists outside the main cities and on a smaller scale near Hofuf, Buraioah

Asiri merchants have higger businesses and are more sophisticated than those in any more and Mecca. Land has heen allocated to other provincial area except Qassim, The leading local the estate and a construction plan bas been drafted, bul work firms, Yahya (in Abba), Mobty, Ghunim, Gbamdi and Mushait is not expected to start until As not expected to start with later this year. Meanwhile, the chamber of commerce is encouraging husi-nessmen who bave industrial (the family that provides tho town governors of Khamis Musbait), do much of their business directly with manufac-turers outside the Kingdom.

licences to wait until space on the estate is available and not The Mobty company, which is mainly in contracting, and one huild their factories in the mainly in contracting, and one worksbop areas outside the or two other concerns have towns or on land they have agency arrangements with for- purchased themselves.



Terraced hillsides in Azir, a centre of traditional small-scale agriculture

Nairan

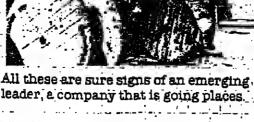
towards the Asir plateau. Yemenis from the frontier areas are allowed into Najran without passports, for medical treatment, and to buy limited amounts of subsidised Saudi petrol and food. Violence and lawlessness have declined greatly with the development hecome quieter, though it is still very much a frontier pro-vince. The present governor, Khaled's son Fahd, says that of the province over the past four years.

he had to be "quite severe' Most of the major projects in the early years of his scheduled for the province have heen completed. Najran There is still much smuggling has an excellent bospital, a hig of consumer goods into Yemen and a certain amount of arms and alcohol comes north. The smugglers' routes cross either the Empty Quarter "Sea of sand" or the wild mountainous

and slowly releases the water it stores to allow scepage into the bed of the wadi to recharge the farmers' wells.

Wadi Najran, the main oasis between the mountain and sand sea parts of the province, is where the bulk of the population lives. The fertile soils of the wadi — of silt brought down by centuries of floods — grow excellent fruit and vegetables. Farms are family-owned and assisted hy a co-operative.

The traders of Najran have has an excellent bospital, a hig new power station, a vocational training centre, dairy farms and mineral water plants and an extensive road network. The Najran dam, the higgest in Saudi Arahia, protects the Wadi Najran from flooding



المالية المتحوي تشريب

SAUDI ARABIA 7

FINN BARRE

programme in the first place.

rentures,

Tariffs, shipping costs and falling naphtha prices mean that the battle to obtain a market share Offset Investment "for Sandi petrochemicals, some of which account for 30 per cent of the world traded market, will not be easy

Dangers of a price war

Petrochemicals RICHARD COWPER

THE GLOVES are not yet off in Saudi Arabia's struggle to secure for its nascent world-scale petrochemicals industry a firm, foothold on international markets.

But with a new mood of aggression on oil policy in Rivadh, and continuing protec-tionism in Europe and the US, some fear that Sandi Arabia may feel obliged to launch a petrochemicals price-war. later this war so as to offload its this year so as to off-load its products on th an already saturated world market.

an industry capable of pro-ducing 4.2m tonnes of ethylene or ethylene-based derivatives and nearly 1.4m tonnes of chemical grade methanol.

Around \$50n went on the new city of Jubail, where all but one of the seven plants are simuted. Another \$200n bas been spent on the first two phases of the so-called Master Gas (MGS) collection system, which provides the industry which provides the industry with its gas feedstock, while the plants themselves are estimated to have rost, a total of up to

The Sandis could hardly have chosen a more difficult year to come on full stream, however.

ARAB EMIRATES EXHIBIT

sharp fall in the price of oil because of tariffs, which the has given producers in one of EEC was quick to impose on their main target markets— Saudi chemical products from Europe—a sharp competitive the very beginning of this year. boost that will make it con- Add to this the cost of short of the short of short of short of the short of Around \$8bn went on the new

this works through the system over the next few months this to have cost a total of up to

should translate into a 15 to 20 per cent reduction in overall costs for European producers. Even before the slide in maphtha prices Saudi Arabia was obliged to reduce its prices to Europe by around 13 per cent World market prices for many of their products are at their lowest level for years, while the

Add to this the cost of shipping the chemicals to Europe and it becomes clear that the battle to obtain a siderably easier to fend off a Sandi assault. Unlike the Saudi industry, which relies on natural gas for market share for Saudi petro-chemicals, some of which its feedstocks, European plants its reconcers, European plants depend mainly on naphtha, the the main ingredient of which is oil. The 60 per cent fall in crude prices since January has halved naphtha prices and when account for as much as 30 per cent of the world traded market, will not be easy. Nor bas Sandi Arabia much

scope for cutting costs. The gas feedstock is already provided at a rockbottom price of 50 cents per million British Thermal Units (BTU), while Thermal Units (BTO), while the industry's cost structure-almost the exact reverse of that of the EEC-is 70 per cent operating costs. For technical reasons most Saudi plants have to run at or near to full production (five of them are currently operating af

because of tariffs, which the EEC was quick to impose on Saudi chemical products from

near to full production (new of them are currently operating at 75-85 per cent of capacity, and two at 100 per cent) and because the only way to cut unit costs is to produce flat out, everyone in the industry agrees that Sandi Arabia is unlikely to limit content

That Sandi Arabia is unlikely to limit ontput. Perhaps as much as 50 per cent of production is finding a relatively attractive market in Japan and the Far East, where outdated plants have been closed down in anticipation of the Sandi arrival on the market. But this still leaves a vast quantity of products looking for buyers in the EEC, the US and closewhere.

Projects proving slow to get BOEING AIRCRAFT is finding to more difficult to launch the offset investment projects re-quired hy Saudi Arabia than introducing the Airborne Warn-ing and Control (Awac) jets that led to the offset investment off the ground

There is also some confusion avionics maintenance facilities. about whether any offset pro-Because of this careful selecgramme will spring from the British Tornado jet fighter deal. tion the Offset programmes are moving ahead. Most of them Part of the difficulty in get-

moving ahead. Most of them 1 have quasi-military applications 1 and involve high technology. It General Electric's project a way announced first. It is the 1 Sandi Propulsion Centre (SPC). an advanced jet engine main-tenance and repair facility. Originally GE joined with Pratt i and Whiney, the other major US jet engine manufacturer, 10 Supply technology for the plant. Customers would include RSAF, Saudia Airlines (the national carrier) and possibly neighbouring countries air Part of the dimension of the ground is their bigh-technology character. When a consortium led by Boeing won the \$1.2bm contract for Com-mand, Control, Communications

cent Guif Investment Co (GIC). SPC and three other Offset programme projects will be located at the King Khaled International Airport, according to Prince Fabd ibn Abdullab, assistant to the Minister of Defence and Aviation (MODA). Construction should start next

уеаг. The second big project, involving the BITG, is the Air-craft Modification Centre (AMC), a \$130m project in the construction and operation of a construction and operation of a major airframe maintenance facility up to and including rebuilding. Boeing will supply the tech-nology in this joint venture. Ownership will be 30 per cent Saudia, 10 per cent NIC and 10 per cent GIC. Construction

Advanced Electronics Center (AEC) is the final unit of the main programme. With of the main programme. With it the Saudis will have a com-plete aircraft maintenance plant. Using Westinghouse technology, it will service advanced avionics and controls. It is expected to cost \$100m and may be the first project in operation. Construction is expected to start later this year. Other projects in the Offert Other projects in the Offset programme arc not nearly as advanced as the aircraft maintenance investments.

VΠ

جمعت ومراجعت التكارين

An advanced biotechnology joint venture with an as yet un-specified international partner would be expected to cost \$10m. It could be floated as a fully public company.

A related high-technology venture is a medical products concern costing an estimated concern costing in estimated \$10m. No foreign technology supplier bas been named. Computer Science Corpora-tion (CSC) was originally expected to supply expertise to

the computer software invest-ment programme since it was part of the winning consortium. But Boeing, after it pulled out of BITG, assigned transfer of technology duties to its own Boeing Computer Services. The computer systems centre would cost \$18m.

maintenance facility in the world. Cost of \$117m The Saudi Propulsion Centre will cost \$117m by 1989, Owner-ship on the Saudi and in the Sub-units of an air-ship on the Saudi and in the Sub-units of an air-ship on the Saudi and in the Sub-units of an air-ship on the Saudi and in the Sub-units of an air-ship on the Saudi and in the Sub-units of an air-ship on the Saudia and the sub-units of an air-trialisation Co (NIC) and 5 per



and Intelligence (C31) for ground-based control system for the Awars jets it was required to offset the amount with in-vestment in Saudi joint All competitors for the contract were required to submit lists of joint venture project neighbouring countries' air forces and airlines as well. Saudia already operates the largest Rolls-Royce RB-211 maintenance facility in the studies along with their bids. Apart from Boeing there were Hugbes Aircraft-Rockwell In-ternational, and Latton-Bechtel-Western Electric. The Boeng group consisted of Westingbouse (US), ITI Federal Electric (US), Standard Elec-tric Lorenz AG (West Ger-many), Computer Science (US), Frank E. Basil Inc (US), BDM

Easier social regime

Eastern

province

MICHAEL FIELD

VШ

SAUDI ARABIA 8

Godliness before riches

Religion and politics MICHAEL FIELD

THE raison d'ètre of the Saudi state is not, as many Westerners imagine, the creation of the richest nation on earth or even the development of a diversified modern economy. It is the creation of a society that is Godly.

That, at least, is the theory. and despite a great many com-promises and not a little hypocrisy it conditions most of the Governmeut's policies.

One sees the ideal most clearly in the mass of rules and conventions designed to protect the family, which is of encrmous importance in Islam and the core of Saudi society. The preservation of family life is the reason why women are not allowed to work or drive cars or attend cinemas and other places their members in the Govern-of public entertainment where, ment as ministers. They are if unescorred, they might meet leaders of the religious and single men.

In more visible forms one sees the Kingdom's ideals in the routine of prayer five times a day, which brings government offices to a halt at midday and causes shops to shut two or three times during the afternoon and evening.

The original Saudi state, from religious establishment is based which these ideals arise, was on the teaching and legal profounded in the mid-eighteenth fessions. The more highly edu-century with the specific pur- cated ulema (religious scholars) pose of propagating, by per- are either judges, of various suasion or by force, the reform- ranks, or teachers at universiing views of a preacher in Nejd, ties and schools. The curriculum central Arabia, named Mohani-mad bin (son of) Abdul-Wahab.

society of lax morals, supersust religious studies, tions and the undue reverence that it was giving to scients. that it was giving to saintly figures. He said that people should live ascetic lives and return to the literal tenets of Islam according to which man must worship God alone, not the Prophet Mohammad or his relations and alleged descendants.

Sioce this time Mohammad bln Abdul-Wahab's followers have been called by Muslims "Muwahiddun" (Uniterians) though Europeans have referred to them as "Wahabis."

of the orthodox Sunni Islamic and the Condemnation of Vice, establishment from the un- a body that has its beadquarters

orthodox and mystical Shias, in Riyadh and branches in every who revere the members of the Prophet's family-their original leaders - and honour their

brightly decorated shrines. found support for his austere views in the person of Moham-mad oin Saud, the chief of a small community based on the oasis of Diriyyah, just north of modern Riyadh, The chief, aod

then his sons. embarked on a campaign of conversion which hy the early nineteenth century had won them all Arabia. Although the Sauds' fortunes have risen and fallen several times since then-in the late 19th century they had no state at all and lived in exile in Kuwait-their alliance with the descendants of the preacher has

remained. Married to Sauds

Today the descendants of Mohammad bin Abdul-Wahah (the Al as-Shaikh, the "Family of the Teacher"), have three of

are bound to the Sauds by numerous marriages.

Given these honds it could never occur to the Saudi royal family to ignore the country's religious leaders in the way that the Shah did in Iran.

The structure of the Saudi of a 13-year-old Saudi student requires about one-third of his

in the mosques on Fridays, issue fatwas-legal opinions on dayto-day questions, which often include business matters---and run various institutions for the pro-pagation of Islam.

At a much lower level each mosque has its own muezzin, who issues the call to prayer five times a day, and an imam. who leads the people in prayer. if he does not see a bettereducated person in his congre-

The emphasis that the Muwa-hiddun place on worshipping prejudices) but little learning only God is one of the features may work for the Committee that separates them and the sector

town in the Kingdom. The mutawa, as the Commit-

tee members are called, make Mohammad oin Abdul-Wabab shops and ministries shut at prayer times, that no Christian manifestations, such as carol musak" or Christmas decorations, appear in supermarkets, and that Western women walking about in public are modestly dressed.

The committees are not much respected by most Saudis, but they provide a convenient outlet for the enthusiasms of fun-damentalists who might other-wise become dissident.

The religious establishment brings its influence to bear on the Government in several ways. Once a week a delegation of senior ulema has a meeting with the King, though this is a short, formal occasion of limited

importance. If an 'alim (a widely recognised scholar) has something oressing to say he can lobby the Kine or a senior prince in his

mailis (council chamber). More often the ulenia will give vent to their concerns in their sermons. The two most popular themes are the need for good moral behaviour and the evil things, ranging from alcohol to AIDS, that stem from contact with Westerners, who, they believe, are conspiring to

undermine Muslim society. There is some debate in Saudi society as to how important is the political influence of the ulema. Members of the Saud family claim that the ulema hinder them in introducing re-forms, such as a freer press, which might shock the ulema by debating "immoral subjects," a consultative national assembly (Majlis as Shura) and more freedom for women.

They say that the ulema would preach against such inno-vations and incite the people to riot, which is what happened when girls' education and television were introduced in the early 1960s. Saudis who favour reform,

both those of relatively liberal views and those of an earnest and idealistic religious persuasion, claim that this is non-sense. They say that these arguments are merely excuses for the Saudis' own conservatism and that the ulema are in

the Saudis' pockets. The reality is somewhere between the two views. The ulema certainly have less direct political influence than they did in the reign of King Faisal (1964-75).

Shaikh." who was recently described by a devout Saudi as jected to Saudis wearing black having been "by all measures shoes on the grounds that the the second king of the country." great religious learning (his mother was a member of the Al as-Shaikh) did not alwars

وي المعادة

Al as-Shaikh) did not always agree with the Grand Mufti but he respected him. When the Shaikh died the King did not allow anyone else to be appointed to his post, mainly because there was no candidate of Mohammad bln Ibrahim's stature. This has remained the position since then.

The most plausible successor would have been Shaikh Ahdul-Aziz bin Baz, who is now the President of the Department for Religious Research, Litah (the giving or fatwas), Dawa (mis-siooary preaching) and Guid-

ance. Bin Baz is known as a good and honest man but he is not forward looking or as outspoken on important issues as the old Grand Mufti, and he is not of

the same intellectual calibre. He once quarrelled with King Faisal over his ruling that the Earth was flat. Present relations between the ulema and King Fahd, who does not have his brother's religious

knowledge, are not marked by vigorous debate. The royal family knows that it must take the views of the ulema into account and make periodic appeasing gestures, or the ulema will become discontented.

It also knows that if the ulema are not to make a nuisance of themselves, through inflamatory preaching and unin-hibited interference by the mutawa in people's daily lives, they must be carefully super-vised, with a mixture of argument and discipline. It an 'alim gives sermons that are too outspoken he will be prevented from preaching until his views

have mellowed. The way in which the Saud family and the ulema work to-gether seems to satisfy the mass of the Saudi population. including many of the religious bigots. The categories of people who are not happy with the situation are what might be called the "liberal" intellectuals, who by Western standards are rather conserva-tive, and the educated Muslim ideallsts.

Among these people the feel-

At that time the leading ing is that the nlema are ignor-alim was the Grand Muftl of ant and preoccupied with trivia. Mecca. Sbaikb Mohammad bin There is much evidence to sup-Mecca, Sbaikb Mohammad bin Ihrahim Al as-Shaikh, often port this view. Some time ago referred to simply as "the members of the ulema wrote a newspaper article which ob-

King Faisal, who was a man of sandals were red and yellow. When the ulema move on to

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more modern issues-such as banking, television, medical matters and all aspects of Western infinence on society-they are quickly out of their depth. The education they receive in the Sbariah colleges, religious high schools) and the universities of the Kingdom is concerned almost exclusively with religion and the curriculum has changed

little in the past 1,000 years. The liberals and Muslim idealists feel that the ulema should be better educated and that their sermons should address the major issues of the moment-corruption, social in-justice, the lack of political freedom and consultation by the

rulers of the ruled. In effect, they say the ulema sbould be seeking the reasons why Muslim societies as a whole have not become harmonious. economically successful and politically powerful in the past 40 yesrs.

"The ulema are useless," a rich and important Saudi remarked recently. "Our society is not run even 10 per cent on proper Muslim lines. If it were we Muslims would be happy and we would be the strongest people in the world." The perfect Muslim society

aspired to by such critics would bave as its leader a man who would be both its political and religious hean, as Mohammad was of the first Muslim com-munity at Medina. It would unite all Muslims.

because there is no logic in political divisions among be-llevers, and it would be run strictly on the lines of the Quran, which God dictated to the Prophet as instructions for the creation of a perfect society.

Clearly the alliance of the Sauds and the ulema in Saudi Arabia has produced a soclety which fails a long way short of this rigorous ideal.

But the religious and intel-lectual critics of the regime arc not men to challenge it. Mostly rich and well intentioned, they are aware that most of the Muslim regimes that surround Saudi Arabla, whether secular or religious, are much less pleasant than the Kingdom.

under new Governor famous for a vast commission which he took on the Telephone Expansion Project contract in A FEW months ago some mutawa --- members of the Eastern Province branch of the Committee for the Commenda-1978, when he represented the winning consortium of L. M. demnatice virtue and the Con-demnation of Vice-patrolling the streets of Damman, went Philips and Ericsson, Canada. Now there is a certain amount

into a shop which sold expensive glassware. The bearded zealots' attention friends that when Mohammad had been attracted by some stemmed glasses in the window. These, they believed, might be used for evil drinks of a type started in business towards the end of the reign of King Faisal, end of the reign of King raisel, his father was only the Minister of the Interior and there was no guarantee that he would ever become king. It is also known to destroy men's minds and to have been prohibited by claimed that the prince never made as much money as was

God. "What are these for?" they demanded of the frightened Pakistani shop assistant. They suggested to him that in theory it would not be impossible for the glasses to be used for drinkpopularly supposed. Officially the prince has handed his affairs over to one of his cousins, but unofficially he is known still to conduct a

The assistant duly told his and the shopkeeper reported the situation to the new governor of the province, Prince Mohammad bin Fahd, one of the certain amount of business and he has not entirely severed his

sons of the King. A few days later the prince former invited the leaders of "the Com-mittee" in Dammam to his associates. office and handed them orange juice in stemmed glasses. To juice in stemmed glasses. To their surprise be asked them what they thought of the glasses and what they had drunk from them.

accepted by his people. The mutawa said that they were indeed attractive and that the drink they contained was certainly orange juice. "Well ernor is that his predecessor. Abdol-Mohsin hin Jibuwi, was then, do not let your men Inter-fere with the glasses being sold," said the prince. "The sin or the virtue lies in what people do with them after they have so ineffective. Abdul-Mobsin was the third

Abdui-Mobsin was the third member of his family to have beld the post. For half a cen-tury from 1913, when the Saud family conquered the region, it had been governed by his father, Abdullah, and elder hrother, Saud. been bought." Whether this story is true in every detail or not it has circu-lated widely in the Eastern

Province. The enthusiasm of the pro-The enthusiasm of the pro-vince's Saudi and expatriate populations for their new governor is boundless. One bears no ill spoken of either Prince Mohammad or his deputy, Prince Fahd bin Sal-man, the eldest son of the Governor of Riyadh, who is a full brother of the King. Three or four years are

Tbree or four years ago Prince Mohammad was known who never speaks," which in as the most controversial and Saudi terms is a particularly one of the richest of the royal damning criticism. He did not businessmen. He was especially make himself available to his

subjects and he referred any dificult decision to Riyadh, Under his governorship the Bell

 Under his governorsum and
 Eastern Province became a
 scruffy region. His people felt
 that among the three big urban centres — the other two being
 Riyadh and Jeddah — the Damman - Alkhobar - Dhahran trianele was last in the detailing revisionism under way. It pointed ont by the prince's triangle was last in the development queue. Last year Abful-Mohsin retired on grounds of failing health.

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The young princes. Mohammad bin Fahd and Fahd stonammad on rand and rand bin Salman, in contrast, are energetic, extremely hard-working and in a position to bring their province's affairs to the attention of the top of the Government.

They make a point of being accessible to all their people; visiting the homes of their subjects, including the Shias. and encouraging them not take feel obliged to prepare encrimous meals on these occasions.

Prince Fahd says that he wants the Shlas to feel that they are Saudi citizens. But he they are Saudi chiefs, hay he warns them that if they help Iran or "encourage Khomeini to interfere" they will be punished "with an iron hand."

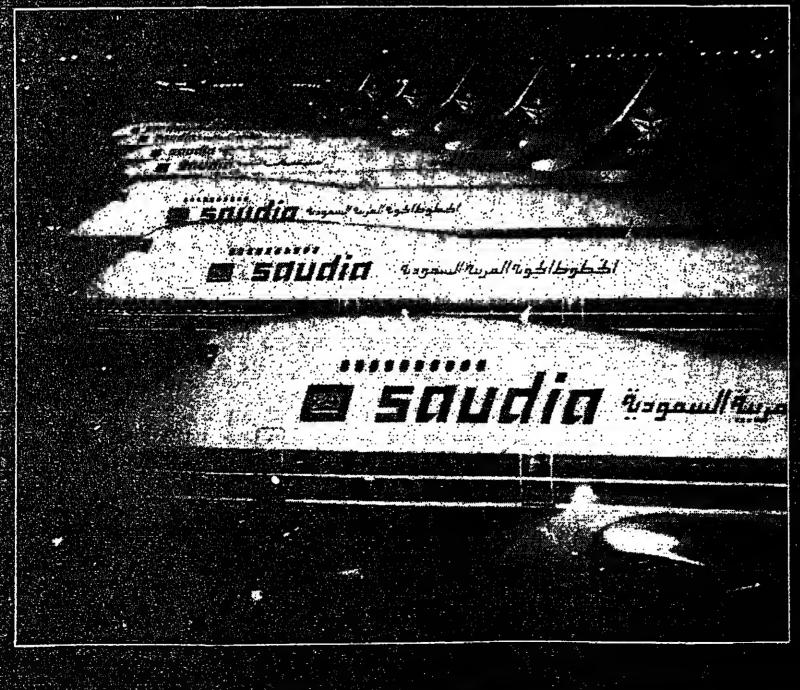
connections with some of his Quietly the princes seem to Lebanese business be allowing the regime for foreigners in the province to become more liberal. Under the None of this is controversial, however. The scope for anyone making large commissions in rule of their predecessor the local Committee for the Com-mendation of Virtue and the Saudi Arabia now is greatly reduced and whatever business the prince still may do is Condemnation of Vice, led by Abdullah Debaighi, 2. zeniola man of powerini character; im The main reason why the people of the Eastern Province posed a social régime on foreigners which was strieter are so pleased with their govthan that in Riyadh.

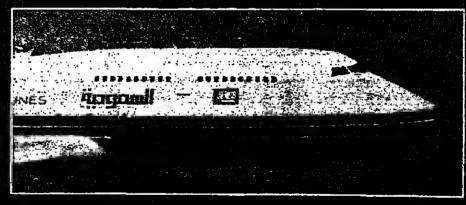
Among other measures, It insisted on the prohibition of mized bathing on the foreigners' favourite beach Now, to the relief of all Debaighi has to argue toth demand for the more godly supervision of society with the princes, and he has to control his intolerant subordinates.

Unlike his relations, who struck terror into the hearts of The princes are not intreducing social reforms. The basic rules and regulations that govern Saudi, society were established in the reign of King their subjects and in particular into the heretical, minority Shia sect, but at least were powerful and energetic persona-lities, Abdul-Mohsin was week. Abdul-Aziz, who died in 1983, and they are not to be changed. But in the classic manner of A few years ago he was described by a Dammen businessman as "a silent man rule by the Sand family, the princes are slowly making life easier for their subjects by who never speaks," which in allowing the rules he interpreted more feniently.

ing whisky. To their satisfac-tion the assistant agreed. "By God," exclaimed the utawa. "Then these glasses are not to be sold and must be destroyed. This shop must be closed."

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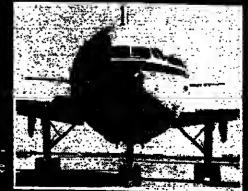
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SECTION II - COMPANIES AND MARKETS **FINANCIAL TIMES** Monday April 21 1986



McDonnell Douglas earnings plunge in first quarter

McDONNELL DOUGLAS, America's largest military contractor, which has enjoyed rapid profit growth over the last five years nn the back of the build-up in US military spending, bas reported a surprise one-third drop in first-quarter earnings to \$61.1m, or \$1.51 a share, writes William Hall in New York.

The decline primarily reflects "unanticipated" modification costs on its Apache attack helicopters and aharphy higher losses on its in-formation business - the area on which the group is concentrating its expansion plans to offset an expected slowdown in US defence spend-

ing over the next few years. The St Louis-based concern says the principal factor in the earnings decline was a pre-tax charge of \$47.9m to provide for the unanticipated cost of modifications to the AH-64 Anache.

The modifications are required by the US Army as a result of continuing production tests and initial operational use of the Apache. The first helicopter was delivered to the US Army in early 1984 shortly after McDonneil completed its \$470m takeover of Hughes Helicopters, one of the world's leading helicopter manufacturers.

A second factor in the earnings decline was a first-quarter 1986 pretax loss of \$41.1m in the company's information systems businesses. McDonnell Douglas has made no secret of its wish to reduce its deto be sustained throughout 1986

Weaker dollar lifts 3M

MINNESOTA Mining & Manufac- in the corresponding period a year turing (3M), the diversified US in- ago on sales which grew by 6.5 per dustrial group, managed to post a cent to \$2.07bn from \$1,91bn. 6.8 per cent increase in first-quarter

net earnings, mainly reflecting the Mr Allen Jacobson, chairman and positive impact of a pension ac-counting change and the weaker chief executive, said; "Results benefited from a more properly valued US dollar, good cost-control efforts and a slightly firmer tone of our US US dollar, writes Paul Taylor in New York. Net income grew to \$181m, or business in the latter half of the

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che Bai \$1.58 a share, from \$169m, or \$1.46, quarter."

remarked nne syndicate manager wearily nn Friday at the end nf a sbattering week which saw \$4.5bn pendence on US defence contracts redeemable vnlume in dnllars and However, efforts to expand into the fast growing but highly competitive information business have not so \$3bn equivalent in nther currencies, writes Clare Pearson in London. The Eurobond market is prone to far proved very successful.

nverkill, but this was a record. The latest loss on information The enthusiasm of issuing bouses systems compares with a \$17.3m setback in the first quarter of last for bringing new bonds to the mar-ket was not bard to account for, as year. Full-year 1985 insses nn this borrowers locked into yields in dolside nf the business totalled S109.3m compared with \$45.3m in lars and Ecu of below 7 per cent, the lowest since the early 1970s.

With traders' books full to the The 1986 loss resulted primarily brim, it is bard to see bow a volume of this order can be sustained. from a failure to achieve revenues the company says. First-quarter Traders bad speculated on the revenues registered their smallest increase since the formation of the Information System Group (ISG), a result parallelling the continuing **CREDITS AND EURONOTES**

slowdown in the whole informating systems industry, says McDonnell. The company says extensive costreduction actions aimed at improv ing results for the remainder of this BANKERS in the Euronote market year were taken towards the end of are bracing themselves for a large

the first quarter. facility expected in the next few While McDonnell's new acquisiweeks from Electricité de France. tions and diversification plans did not perform well in the first quarwrites Peter Montagnon in London. ter, the traditional businesses con-

tinued to generate substantial profcould total as much as \$1bn, the its and belped to push sales 11 per deal is bound to attract attention cent higher to \$3bn in the first quarbecause of the delicate issue of pricing. Still overshadowing borrowing Transport aircraft earnings for the first quarter of 1986 were approximately double those for the

for French state entities is last December's \$700m deal for Gaz de France which is widely regarded as first three months of 1985. This levhaving been difficult to syndicate el of improvement is not expected with its annual facility fee of 5 basis points.

> the one band, to arrange a deal with a higher commitment fee would involve an embarrassing loss of face; on the other, to risk a deal with a There are two conflicting signals fee of just 5 basis points might be

That puts EdF in a quandary. On

Quite apart from its size, which

INTERNATIONAL BONDS

bere. One is that the recent deal for unwise given the large amounts in-Ireland's telecommunications authority has been successfully com-SNCF, French state railways, got pleted despite some resistance to its round this problem two months ago terms. It bears the same fee, and by adopting a completely different the borrower is undoubtedly of lessstructure involving a backstop secuer standing than EdF. ritised as a floating-rate note. But that did not go down especially well

tight, too.

The other is that some backers detect signs of Japanese banks bein the market either. So should EdF coming hikewarm to standby back-

EUROMARKET TURNOVER Turnover (Sm)

Com

0.3 1.4

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3,509.1

3,729.8

1,827.0

Cadal

15,146.1 13,948.8

10,550.3

Week to April 17 1986

USS

Prev

FRM

411.8. 507.0

1,125.4

Other

133.0 318.5

363.0

"THE MARKET'S shell-shocked," scale of the sell-off that may occur focused on sovereign and state-remarked nne syndicate manager now the expected US and Japanese backed paper. Deals such as the wearily m Friday at the end of a discount-rate cuts bave been an-Kingdom of Sweden's two 10-year nounced. The expectation of a full 1 bonds in sterling and Ecus met a per cent cut in the US rate bad been built into prices for some time. Meanwhile, the party continues. Neanwhile, the party continues.

pricings being over-optimistic at the than did the 20-year dollar bond for least. These have included a 7% per Electricité de France, which incent 10-year deal for Associates Corporation, launched at a slim 57 10 years. Bankers note that the inbasis points over US Treasuries, and a 7% per cent five-year bond for Nippon Kokan. Exxon's 10-year 4% per cent deep discount bond looked

Investors, spoiled for choice, bave

Efforts to be competitive in borrow-ers' eyes bave naturally led to some backed Crédit Agricole. This issue fared noticeably better

Borrowers rush to lock into yields below 7%

cluded a borrower's call-option after creasing selectivity of investors has led to a dislike for call options. Citicorp's recent callable bond, for instance, is now trading at a margin of about 150 basis points over Trea-

suries, as against 89 at launch.

There was a crop of issues of have n three years' maturity. These instru-ments are designed to appeal to professional investors who are prepared to take a punt on the yield curve and who should be attracted by coupons scarcely below those on

longer-dated paper. Traders say, however, that the market is small given the volume of alternative, higher-vielding bonds on offer. IBM's \$100m three-year bond, with a barrier-breaking 6% per cent coupon, therefore, moved ssue price.

The D-Mark market has not seen proportionately the same volume of new issues as have the Ecu and dollar sectors. Many bonds, however,

The week has seen a ren nissed golden opportunities to take advantage of the market's firm of issuing activity in the sterling tone because of the tightness of market, which developed a more

21

positive tone with the strength of the same fastidious awareness of changes and the base rate cuts. quality as are other markets. Union Traders say most of the paper that Oil of California's issue bore a com-paratively generous compared with per cent, yet was quoted by the market may move ahead lead-manager at less 3% bid nn Fri-. Conspicuous by its absence . Conspicuous by its absence dur-

day afternoon. In contrast, BMW's ing the week's excitement has been 10-year bond, bearing a coupon of the Euroyen market, which has only 5% per cent, was trading near seen only one small issue, for tha City of Gothenburg. This pause

In the Swiss franc market, newly may have allowed outstanding pa-trading issues have gone down well per to be digested, and traders rewith investors, apart from the 10-year deal for News International. ported increased signs nf retail demand.

EdF in a quandary over pricing policy

up credits as their new financial year starts - such commitments are expected to be included in new capital requirements to be imposed by the authorities in Tokyo. Without a strong Japanese presence, such a large deal as EdF is believed to be seeking might be hard to assemble. Either way, the deal will bring some relief. Once it is out of the

be a benchmark, and the awkward problems it has posed for other borrowers will be out of the way unless, of course, EdF creates new Also due to be unveiled this week is the long-awaited standby revolv-

ellite telecommunications company which last week launched an Ecu 150m bond issue. This bond has reduced the company's demand from the credit market so that its new deal will be for just Ecu 200m. The 12-year deal is led and arranged by S. G. Warburg and will

be lead-managed and underwritten by Banque Internationale à Luxembourg, Banque Paribas, Credito Italjano and Svenska International. Elsewhere, Bankers Trust is ar-

ranging a \$300m, five-year bullet facility for itself to replace existing standby credit lines. This carries a facility of 1/4 per cent, and the maximum yield on Euronotes or bank advances under the facility will be Libor flat. There is a utilisation fee of up to 15 basis points depending on how much is drawn.

2m US Home shares between Rio Tinto-Zinc of the UK is to March 10 and April 17 and it has launch a Eurocommercial paper programme totalling up to \$250m with Barclays, Citicorp and Morgan Stanley as dealers. The programme is backed up with \$300m in bank been advised that the French company no longer owns any of its shares. Maison Phénix became involved with the Houston-based US. Home in January 1980 when it made a \$17.50 a share cash tender credit lines arranged bilaterally by the company late last year. offer for 1.5m shares or 15 per cent

Also entering the Eurocommerof the company. cial paper market is Televerket, Sweden's telecommunications authority, which has arranged a \$250m programme through Morgan Stanley and Enskilda Securities. Toshiba of Japan has appointed Citicorp sole dealer on a \$70m prostake in the company.

National Westminster Bank is arranging a \$50m multi-option revolv-ing credit for John Mowlem, the British-based construction group which last week offered £160m for

Maison Phénix sells interest in US Home MAISON Phénix, the big French in the housing market and was left

housebuilder, has sold its 11.2 per with a backlog of properties after cent stake in US Home, one of the the rise in interest rates. Many of biggest US building companies, writes Our New York Staff. these houses were sold to Equity Programmes Investment Corporation (Epic), the Virginia-based mort-gage syndicator which defaulted on \$1.4bn of mortgages last year. US Home, which has had an erratic earnings record in recent years, says that Maison Phénix sold

US Homa, which has undergone a major management shake-up since the problems surfaced, has been slimming down and reorganising its operations in a bid to restore profitability.

Last year its on-site housing operations delivered 8,800 new units compared with 12,811 units in 1984 and 22,855 units in 1983. Sales had

US Home shares, which have moved up from a low of \$5 last year, been running at over \$1bn a year in 1983 and 1984 but shrank to \$922m were trading at \$8% on Friday. Pain 1985. cific Realty, a Dallas-based investor

group, disclosed earlier this month The company has reorganised its mobile home operations and termithat it had taken a 6.3 per cent nated the production of mobile

US Home, which lost money in homes at its Salt Lake City facility, 1984 and 1985 and is expected to re- reduced the scope of its operations port a small loss in the latest quar-in the south by halting production ter, stopped paying a dividend in in a leased factory and completed 1984. The group ran into problems consolidation of the Texas operaafter it had expanded aggressively tions into a single operating facility.

All these securities having been sold, this announcement appears as a matter of record only

volved.

NEW ISSUE

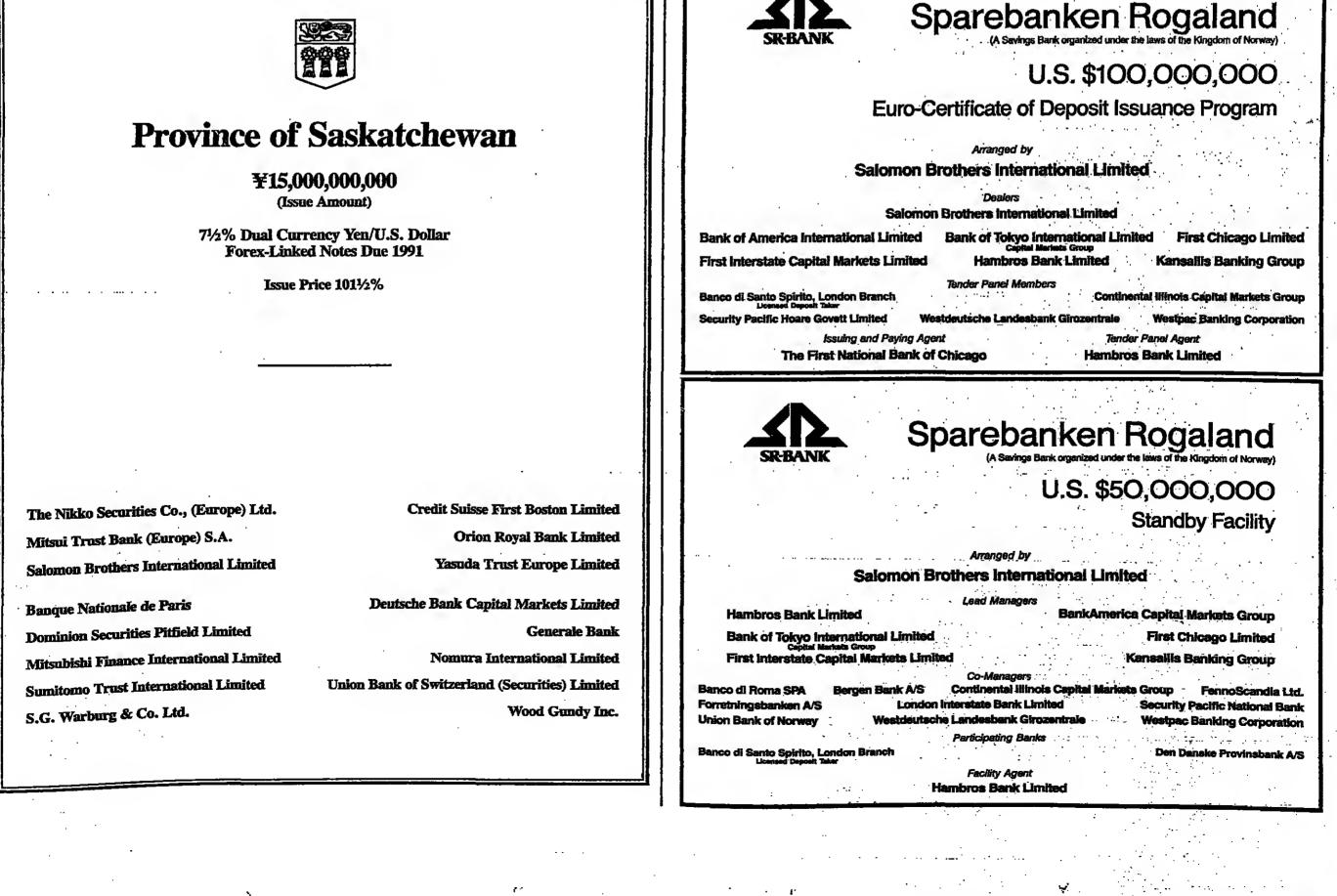
April 1986

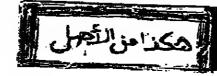
SGB, the scaffolding group. This announcement appears as a matter of record only.

April, 1986

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ing for Eutelsat, the European satjust brazen it out at the 5-point fee





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Financial Times Monday April 21 1986

Treasur, Yields

March 19, 198

الالاخصار وحمده

INTERNATIONAL CAPITAL MARKETS

US MONEY AND CREDIT

Fed move validates rally in bond prices

وي: امن العصل

5.78 5.79 5.42 5.38 3.25

LATE ON Friday the US Federal Reserve Board finally did what the markets had been anticipating for weeks and cut the discount rate hy half a perceolage point to 6.5 per cent. The reduction, effective today, brings the key rate down to its lowest level since May 1978.

The move, which is likely to result in an early reduction in the US banks' prime lending rate from the current 9 per cent. followed similar action by the French central bank earlier last week and was joined by the Bank of Japan which cut its lending rate by s half a point to 3.5 per cent, also effective today.

The US reduction was the second this year and the fifth since November 1984 when the discount rate slood al a peak of 14 per ceni. The Fed's action, although widely antici-pated, was significant for a number of reasons.

First, unlike the highly publicised internal Fed battle which preceded the last discount rate cut in early March to the resignation of Mr Preston Martin, the vice chairman-the vole this time appears 10 have been decisive with Mr Paul Volcker, the chairman, clearly back in the driviog seat. The the move as

UK GILTS

US MONEY MAR	KET R	TES (%	6)	
1.0	Last Friday	1 week • sgo	4 wks age	12-m9i High
ed Funds (weekly average)	6.90	6.99	7.39	9.91
hiee-menth Tiessury bills	5 87	S.96	5.43	7.88
ix-month Treasury bills	5.53	5.01	a 49	8.14
hise-month grime CDa	6.42	6.55	7.20	8.40
0-day Commercial Paper	8.38	6.65	7.15	5.20
O-day Commercial Paper	8.25	6.50	7.05	8.25
US BOND PRICES	AND Y	TELDS (%).	

AND	TIELDS	(%)	. •	
		Yield	1 week	4 wks • ago
102*	+ 15	6.86 7.28	7.13	(new) 8.1;
125-	+ 3	7.16	7.37	7.9
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Saur	ca: Salon	100 8:05	(estima	10:).
	Last Friday 102" 121's 125's N/A N/A N/A N/A N/A	Lest Change Friday on weck 102°s + 1°s 121°s + 3°s N/A + 7°s N/A + 7°s N/A + 2°s Source: Salon	Friday on weck Yield 102°, + 1 ¹ , 5.86 121°, + 3 ⁷ , 7.28 125°, + 3 7.16 N/A + J°, 813 N/A + 2°, 8.50 Source: Salomon Stos	Last Change Friday on wock Yield age 102", + 1 ¹ , 6,86 7.13 121's, + 3 ¹ , 7.28 7.48 125's, + 3 7.16 7.37 N/A + J [*] , 813 8.40 N/A

change designed to place the vote in favour of the cut was four-to-one with Mr Emmett Rice costing the only vote against. tMs Martha Seger and the outgoing Mr Martin were discount rate in more appro-priate alignment with the prevailing level of market rates." While that is a standard justifi-cation by the Fed, the additional advice that "the change in the both absent.) Second. the Fed's action took

place against the unusual back-drop of a sharply plunging dollar and was clearly not only part of a co-ordinated round of discount rate also appears con-sistent with international rate considerations " is not. Mr Volcker has on numerous interest rate cuts by the western industrial nations, but an ilmost unashamed effort to put occasions expressed concern about the effects of a sbarp plunge in the dollar. The fact pressure on a reluctant West

therefore that the Fed decided to go ahead at the end of a week in which the dollar had Germany 10 follow suit. The Fed's statement accompanying the rate cut described plunged by more than 9 pfg " a technica! against the D-Mark and to a

6.90

The Fed is likely to watch the market's reactions particularly closely when trading resumes this morning. It will probably take heart from the fact that the announcement late on Friday had virtually no further impact on the dollar and that bond prices, after being marked down by profit-takers, reversed direction trimming earlier losses.

Certainly the Fed's action had been widely discounted by the markets. Short-term interest rates had fallen sharply last week in anticipation of the week in anticipation of the move which had been clearly signalled by the pronounced decline in the overnight Fed funds rate. Despite a sbight backup in rates towards the end of the week, caused by the usual last-minute discount rate cut doubts, most short-term rates were lower by 10 to 30 basis points at the Friday close.

The six-month Treasury bill rate ended the week at 5.83 per cent, down from 5.97 per cent a week sgo and 6.43 per cent a US DOLLAR month earlier. Virtually all short-term rates continue at 12month lows. In the US Treasury market

record low against the yen, investors shrugged off alight highlights the international and jitters caused by the Libya polliceal dimension of the US bombing and pricea rose central bank's latest move. sharply despite conflicting economic indicators. On Wed-nesday the Treasury long bond soared by 31 points-the largest one-day advance since October 1982—as discount rate cut fever took hold. Over the next two sessions the gains were trimmed in time-hononred fashion but the Treasury prices

atill closed the week up by be-tween 7 and 37 points. The 30year long bond ended the Friday session at 1253, up three points and yielding 7.16 per cent compared to a low of 7.12 per cent in midwek

Last-minute market jitters had been compounded not only by the dollar's decline but also by the stronger than expected by the stronger than expected 3.2 per cent advance in the estimate of first-quarter real gross national product (GNP) announced nn Thursday morn-ing The GNP number provoked a herce debate among economists, many of whom argued

that it probably averstated the strength of the and was likely to be report."

Federal Reserve Monetary Target

As Dr Henry Kaufman. of Salomon Brothers noted, " the 3.2 per cent reported gain (in GNP) probably oversizes the current strength of the economy. Moreover the ineconomy. Moreover the in-crease relies importantly on cluding inventory growth. Ex-cluding inventories, final sales fell by 0.4 per cent. This unfavourable mix does not bode well for second-quarter economic growth and thus justifies the market's indifference to there is a possibility of another Fed easing in a lew woeks, and again this summer.

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In any event the Fed's latest more validates the recent remarkable ron-up in bond prices -a raily that has spurred an unprecedented flood of corporate refinancing and 200 issue activity. Last week corporate bond prices rose by between i points

and + on medium-term issues points on longs-constrained by the volume of new issues which totalled sround \$5.6ba.

Paul Taylor

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pelled this easing move argue for additional steps. There will be immediate follow-through cuts in the Prime Moreover

FT/AIBD INTERNATIONAL BOND SERVICE

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Lower base rates help consolidate gains

incidence that Barclays Bank Friday, despite a liquidity short-announced its cut in UK base age initially forecast at £1.2bn. rates on Friday only 10 minutes after the publication of better loss to the level of interest miles inflation figures than even the than to the pace at which they Chancellor of the Exchequer gave the impression of hopiog half percentage point cut on for. Yet it was welcome reassur. Friday they may have won ance for investors, some of themselves enough rope to whom had begun to wonder if dolay for a fow works the move the markets had not over to 10 per cent base rates that

reached themselves. the money Lower base rates helped the demanding. markets 10 consolidate gains made earlier in the week on the of Wall Street's charge. and longer dated stocks ended the week with gains of over a point. Yields fell by 14 h2515 points over the course of the week, with the FT Actuarles high coupon scries ending at \$.73 per cent for five-, 10- and 15-year stocks

The Bank of England was not willing to lead the cut in base rates, but it acquiesced in the end. It resisted the money end. It resisted the money by tender of £500m of Treasury next manth, does not plerce the markets on Thursday—though 5 per cent 2009. Offered at a 31 per cent barrier. less vigorously than it had the minimum of £96, the payments Rises totalling 1.21 percent-previous week, and did not offer are well spread out, with £25 age points are alredy known for

IT WAS, perhaps, mere co- an early round of assistance on payable on tender, another £25+ index components such as rates The authorities' resistance is are dropping. By accepting the well as the longest dated new conventional for some time. While the Bank is now winning applause for the prudence with which is is approaching lower interest rates, there are the money markets are already who feel that the Chansome cellor is being too cautious

Mr Malcolm Roberts of Sala-moo Brothers suggests that moving too quickly to the next In his Budget a month ago, Mr Nigel Lawson projected an annual rate of increase in the retail price index of 31 per cent cut in base rates might take some of the steam out of the by the fourth quarter. Early last week he shortened his timecilts market and make it harder for the Government Broker to sell new stock in May, when two scale and suggested 31 per cent might be reached in the next issues totalling £1.9bn are to be redeemed.

few months. With mortgage rates, oil prices and index arithmetic on. The lack of urgency in the. Government's funding pro-gramme was, however, under-lined on Friday with the issue by tender of £500m of Treasury its side, however, there will be cause for disappointment If the RPI for April, to he published

on June 9 and the balance on and tobacco. offset he a drop July 14. of 0.3 resulting from the April At an Initial 8,39 per cent it is the lowest yielding stock the allowing for a good deal of Bank has issued since 1972, as general inflation not specifically anticipated, the overall rise is unlikely to come close to the 1.1 per cent rise between March aud April last year.... Mr Keith Skeech, chief cconomist at stockbroker James Capel and Co. forecasts a rise

of 1.1 per cent in April, giving an annual inflation rate of 3.2 per cent. If the next round of innrtgage rate cuts expected this week comes into effect in time, the annual rate could drop as low as 2.7 per cent in May.

Whether this rate of inflation can be sustained in the medium term depends in a great extent on wage settlements in the next six months. But with sterling's effective index above 76 there is still room for the pound to weaken significantly and keep an anti-inflationary effect from the exchange rate.

George Graham all the start

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current economy revised downwards.

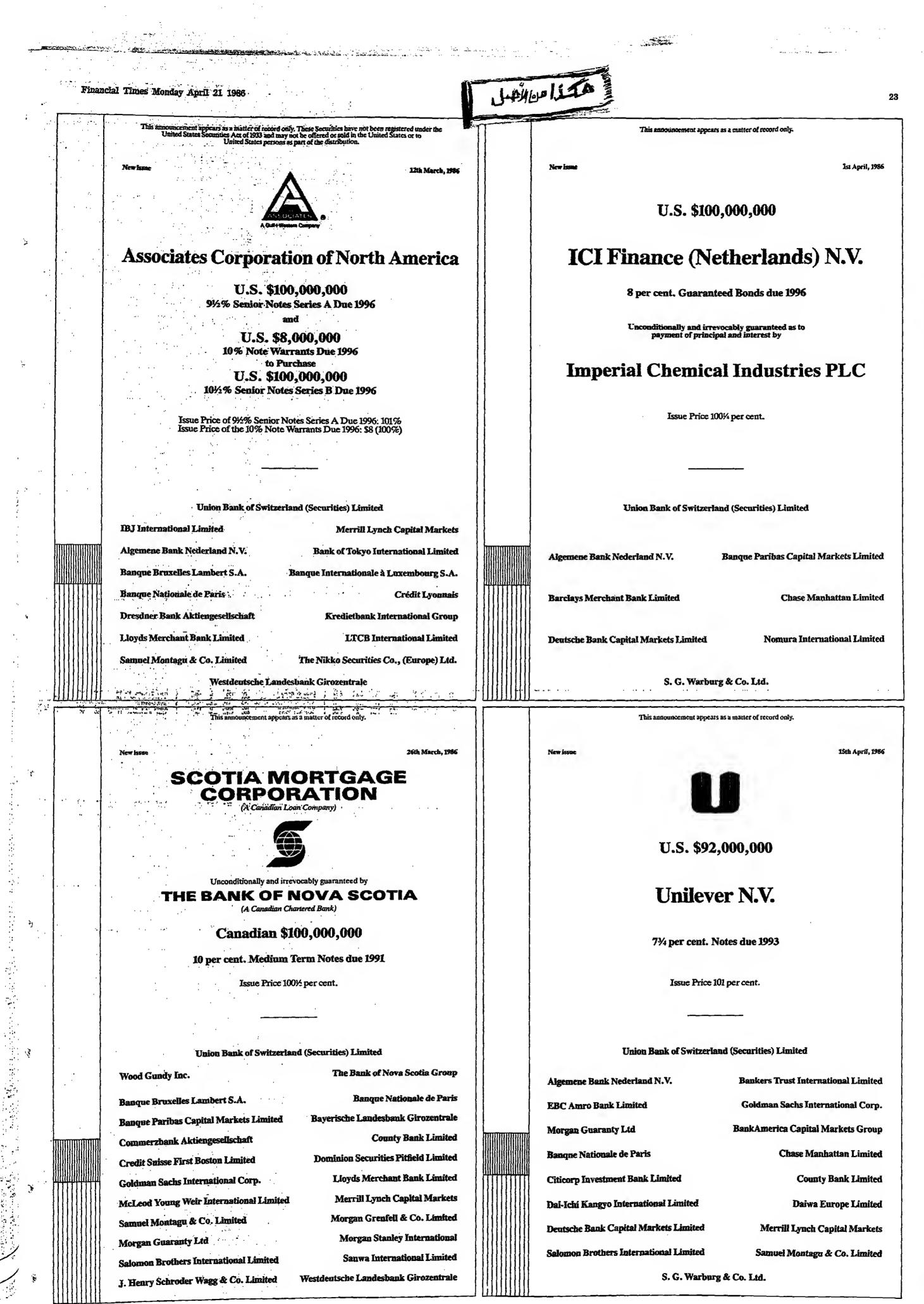
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the unexpectedly strong GNP Indeed while

most Fed watchers believe that the Fed will pause before easing further, some economists, like Mr Philip Braverman of Irving Securities, are already looking

for another discount rate cut. "The market mistakenly fears that this may be the last Fed tasing, and that the profittaking will continue. However, the various factors that com-

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2nd August, 1985 All of these securities have been sold. This announcement appears as a matter of record only.	offered rate (i three month: § above mean rate) for US dollars. C.con current coupon. CONVERTIBLE SONDS: UB dellars unless indicated. Prem spercentage premium of the current effective price of buying shares vis the bood over the mean recent share price.



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We know how hard it is for a growing business to raise money.

Despite what some of their advertisements might have you believe, banks and other financial institutions are not in the habit of handing out money ad lib.

Many ambitious businessmen, who are convinced they have the market to expand, are frustrated because they can't raise the cash.

And of course, there are others who simply-

prefer not to drag themselves through the whole painful procedure.

It's a pity because so many small and medium sized companies could capitalise on their success if they were to benefit from better financial planning.

Let's assume that as one of our clients you needed to raise money.

Firstly, we'd arrange a free consultation to look at your case in detail.

The next step would be to help you prepare the material you would need: a concise business plan. cash flow forecasts and profit projections.

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Finally, since as one of Britain's largest accountants we're not short of friends, we'd also

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business relationship the longer you work with him the more valuable an ally he will become.

If you'd like to know more about how we can help you, phone or write to Christianne Rostant and she'll send you full details of our advisory services.

You might find it easier than talking to your bank manager.

Financial Times Monday April 21 1986

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INT'L CAPITAL MARKETS

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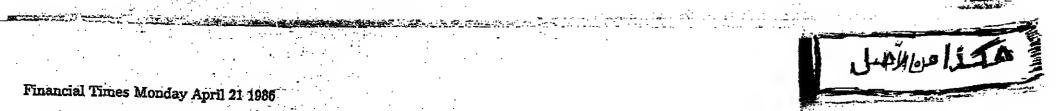
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INT'L CAPITAL MARKETS AND COMPANIES

CORPORATE FINANCE

Flick flotation to make winners all round

BY DAVID BROWN IN STOCKHOLM

sales-far beyond the figure it

agreed to pay. However, the bank also pledged to hand on to Mr Flick an extra sum if the sales proceeds markedly ex-ceeded the purchase price. So Mr Flick, already one of the world's richesi men. can salely look forward to a comfortable "bonus."

As for Deutsche, even after allowing for this commitment to Mr Filck and for its exten-sive costs, it will surely net hundreds of millions of D-Marks in profit from the trans-sections.

Rising yen

hits TDK

earnings

was rightly judged puny and dull, things have picked up a lot in recent years—not least through R flood of new issues. Not only will the issue rolume of FeldmOchie Nobel easily surpass that of the big-gest single slock market newcomers so far — Axel Springer (DM 558m) and Nixdorf (DM 547m). It might even exceed the total volume of DM 1.8bn raised by all new issues together last yesr.

••

The highly diversified pro-duct range of the new company -from iron and steel through sillcon and industrial ceramics to paper-makes its longer-term prospects hard to assess. But

GOODBYE FLICK, welcome would not hang on to the Analysts expect that the issue Feidmuchle Nobel. Three key holdings it thus acquired. In price for each DM 50 nominal companies of the former Flick the meantime it has disposed share will be between DM 250 come as a single unit to the bourse in one of the most spectacular events in West Germany's stock market history.

with the current ball trend on the stock market. Ihere is little doubt that the new shares will eagerly be gobbled up. Last but not least the com-pany's employees will be winners from the current trans-oution. The marks of Much haraction. The name of Flick has been identified for years not so much with pretty successful in-dustrial enterprises as with a notorious polltical payoffs scandal which continues to make headines. It will clearly be a relief for many of those working for Feldmüchle Nobel to heat that link backer

to have that link broken **Jonathan Carr**

Poclain reduces loss but foresees difficult year BY DAVID MARSH IN PARIS

By Yoko Shibata in Tokyo

POCLAIN, the French hydraulic able exchange rate movements. Mr Bigelow forecast a 10 per cent rise in volume sales of excevators this year. But turnexcavator company, substan-tially reduced its group nct deficit last year to FFr 65.7m (\$9.3m) from FFr 234m in 1984, but still faces an uphill struggle to break even after years of beavy losses.

main, made clear that this year would be difficult because of strong competition in a narrow-ing worldwide excavator market. Although he expected Poclain would continue to make a net improvement, he declined to forecast whether the com-

The fall in the dollar against the franc was making Poclain's US export efforts more difficult but Mr Bigelow said his com-pany would not be the first to raise prices there. Poctaln—owned 44 per cent by Case Tenneco of the US— is making increasing efforts to attack the American market. in 1986. Last year's loss was registered on turnover of FFT 3.2bn, up 10.7 per cent from 1984. The deficit was inflated by For Paclain this now ranks FFT 18.4m in provisions struck roughly equal in importance on staff departnres and early with West Germany and the retirements, and on unfavour-UK.

BHP lifts payout by 64% BY OUR FINANCIAL STAFF

marked and a second

BROKEN HILL Proprietary registered on May 2. This com-(BHP), the Australian resources pares with 15 cents for 1984-85, group which last week secured and comes on capital increased a protective A\$1,22bn by a one-for-five scrip issue in (US\$875.4m) cross-holding in February.

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FORD INTERNATIONAL FINANCE CORPORATION

Notice of

effective date for adjustment of Conversion Rate for 5% Convertible Guaranteed Debentures due 1988

The Board of Directors of Ford Motor Company ("Ford") has declared a 3-for-2 stock split in the form of a 50% stock dividend on Ford's capital stock. Certificates for whole shares resulting from the stock dividend will be distributed on about June 2, 1986 to stockholders of record at the close of business on Mar 9 - 2020. May 2, 1986.

In connection with the stock dividend, the conversion rate of the 5% Convertible Guaranteed Debentures due 1988 (the "Debentures") issued by Ford International Finance Corporation will be adjusted, effective as the close of business on May 2, 1986, from 26.68 to 40.02 shares of Common Stock of Ford for each \$1,000 (C.S.) principal amount of the Debentures, parsuant to Section 3.04 of the Indenture dated as of March 15, 1973 (the "Indenture") under which the Debentures were issued.

Any Debenaurcholder converting on or after May 3 but before June 2, 1985, the stock distribution date, Will receive a certificate for the number of whole shares to which the Debentureholder would have been entitled upon conversion prior to May 3 in addition, the Debentureholder will receive a Due Bill issued by Ford International Finance Corporation certifying that the registered holder of the Due Bill, or his assigns, will receive the additional number of whole shares to which the Debentureholder is entitled as a result of the stock dividend (and the consequent adjustment in the conversion rate), upon presentation and surrender of the Due Bill to a Conversion Agen. Such presentation and surrender must be made on or after the distribution date (June 2) but on or before June 9, 1986. Debentureholders converting on or after June 2, 1986 will receive from the Conversion Agents directly upon conversion the full number of abares of Common Stock at the adjusted conversion rate.

Fractions of shares will be paid upon conversion in U.S. dollars at the value computed in accordance with Section 3.03 of the Indenture

Debenturebolders should contact the Conversion Agents for further information. The names and addresses of the Conversion Agents are:

Citibank, N.A. **Corporate Trust Services Administration** 111 Wall Street, Fifth Floor New York NY 10043, U.S.A. Citibank, N.A. Neue Mainzer Strasse 40/42 6000 Frankfurt/Main GERMANY Citibank, N.A. Herengracht 545/549 Amsterdam, THE NETHERLANDS Citibank, N.A. 19 Le Parvis, La Defense 7 Paris, FRANCE

April 21, 1986

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Citibank, N.A. P.O. Box 78 Citibank House, 336 Strand London WC2R 1HB. ENGLAND Citibank, N.A. Avenue De Tervuren, 249 B-1150 Brussels BELGIUM Citibank, N.A. Piazza Della Republica 2 Milan, ITALY Kredielbank S.A. Luxembourgeoise 43 Boulevard Royal. Luxembourg In the Grand Duchy of LUXEMBOURG

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director. The group, which and platform building com-supplies southern Sweden, will pany. Earnings have since hecome the country's second improved considerably, as has largst power company after the the value of its shares. **Coleco suffers from slide**

(36) / A (1) (4)

and 1923 and 12 18

Asea sells one-third share

ASEA the Swedisb electrical Vatenfall group. eogineering and electronics Asea also announced it will group, has agreed to sell a one-third share in the electricity sell the bulk of its holding in bird share in the electricity the Aker engineering group of generating and distribution net-work held by its subsidiary Skandinaviska Elverk to per cent of its shares hnt will Sydkraft, in a deal worth SKr 1.5bn (\$209.9m). The deal will nermit a better Asea also announced it will sydkraft in a deal worth sea acoultred the Aker stake

SKr 1.5bn (\$203.9m). The deal will permit a better Asea acquired the Aker stake geographical organisation of the in 1984, from the Fred Olsen Sydkraft network, said Mr shipping group, as part of a Anders Bjorgerd, its managing capital restracturing of the ship

in electricity network

in Cabbage Patch sales BY OUR NEW YORK STAFF

BY OUR NEW YORK STAFF COLECO INDUSTRIES, the US toy group, has reported a 70 per cent decline in first-quarter net trevenues and earnings. These earnings which it blamed on the lumited availability of new pro-ducts and a silde in sales of its Cabbage Patch Kids dolls: The "substantially lower" sales of Cabbage Patch Kids is the latest indication that the doll craze which swept the US and led in some cases to street and isfore riots. is on the wane, The homely Cabbage Patch doll has been the mainstay of colleco's turnround and accounted for about 75 per cent of the group's sales last year. The group has recently intro-tower for the full year, they the latest indication the water to be colleco's turnround and accounted for about 75 per cent of the group's sales last year. The group has recently intro-

THE YEN'S appreciation has cut deeply into earnings of. TDK, the world leader in magnetic tapes. First-quarter consolidated net profits plunged by 44.7 per cent to Y4.26bn (\$24.5m) on sales which declined 12 per cent to Y90.4bn. In addition to a 20 per cent rise in the value of the yen, weak demand for electronic components was a major cause of the setback. The company said it had increased the price of some of its products and had achieved considerable econo-mics by reducing production THE YEN'S appreciation has

mies by reducing production and distribution costs. These measures did not, however, compensate sufficiently for the negative impact from the strong yen.

During the first quarter, volume sales of magnetic recording tapes grew satisfac-torily, although prices have tended to stabilise at a lower level than the average regis-tered in the same period in the versions war. This combined previous year. This combined with the negative currency effect resulted in a 7.8 per cent decline in the value of tape

"Island of Asia ..

sales. Sales. For the remainder of the year. TDK foresees difficulty in raising prices of tapes due to loverseas competition. Margins in the electronic component division may be squeezed assemblers which are also being hit by the yen's rise. group which last week secured a protective A\$1,22bn to every a one-for-five scrip issue in Personal of the secure and comes on capital increased a protective A\$1,22bn by a one-for-five scrip issue in February. On a per-share basis, the total distribution for the years is up 10 cents to 37,5 cents. Mr John BHP said in Melbourne that share would be paid to holders of BHP.

excavators this year. But turn-over could rise by less than this because of fierce price-cutting in the excavator sector. Mr Bigelow said he had scen no evidence yet of Japanese companies raising their prices in the key US market in reaction to the rise in the yen. The fall in the dollar against the frame was making Pachain's Mr David Bigelow, the chair-man, made clear that this year

pany would be back in the black in 1986.

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29th August, 1956

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13th December, 1955

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26 **UK COMPANY NEWS**

Woolworth scorns Dixons bid terms and strategy

BY ALICE RAWSTHORN

attacking Dixons' plans for Woolworth and Its diversification record.

In a letter to sbareholders. Woolworth's chief executive, having disposed of or closed 16 Mr Geoffrey Mulcahy, empha-retail businesses in the past 10 sises the disparity between years and of closing or selling Dixons and its "simple busi-ness of small High Street elec-ness of small High Street elec-set period. trical shops" and Woolworth's larger and more diverse husiness with over eight times the fleor space."

The Woolworth Holdings board has fired another salvo in its defence against the fl.6bn takeover bid from **Dixons** by sendiog a letter to shareholders attackiog Dixons' plans for Weither the sending of the Comet electrical of the Solution of the Comet electrical of the Comet electrical of the Solution of the Solution

chain. The letter describes Dixons' Stanley Kalms, that " there's not a retailer in the whole outfit " diversification record as " disas-trais." It accuses Dixons of hy claiming that the boards of Woolworth companies bave "400 years of relevant retail experieoce" compared to 100 years for Dixons' boards.

The Woolworth boerd intends The substance of Dixon's offer to issue a full defence document is also criticised. "The value to shareholders as soon as it to shareholders as soon as it receives the formal hid docuof the offer depends on the value of Dixons' shares. Dixons' ment from Dixons.

Access Satellite in US dispute

BY TERRY POVEY

SHARES IN Access Satellite International, the USM quoted manufacturer and distributor of work platforms, are heing hit by a legal row between the com-pany and two US distributors, said Mr John Hicks, managing subscribed. director, over the weekend

In the curren: year ASI has felt it necessary to set aside some £200,000 for legal and other costs arising from the two disputes, said Mr Hicks. This had been accepted by the company's auditors as prudent, ne added.

The cash position bas also deteriorated over the last year. According to Mr Hicks, increasing lumpioess in the order position has meant that the film net cash position in April, 1985. has turned round into an overdraft.

market with a hare two-year trading record, the striking price on the tender offer was 160p and the issue 21 times

In April 1985 the price reached 310p hut concern over the dependence on sales to companies with which the directors were connected pulled it back sharply. More recently, in the shadow of the two legal disputes, the shares

have fallen to a 65p low. According to Mr Hicks, the US market is the key to growth for the group as readily mobile platforms are in demand as alternatives to the more costly and time consuming fixed scaf- vice president) of the group's folding in many uses. "The US subsidiary at the time of the two disputes could be damaging flotation in November, 1984.

When ASI came to the to our reputation in this market as well as our share price," he claimed. The first dispute is with Mr

Julian Dunlop, whose dis-tributorship was hased in Boston. ASI has taken Mr Dunlop to court seeking to re-posses 20 of the \$60,000 platforms and money owed. In response, Mr Dunlop has filed for court protection under

the US bankruptcy code. Meanwhile in Texas. Mr Bob Leach is sueing ASTs US sub-sidiary for \$15m claiming damages for breach of contract guaranteeing exclusive distribu-tion rights that state. Mr Leach was marketing director (sales vice president) of the group's

Scottish Heritable acquisition

Scottish Heritable Trust, the ance and partly with £250,576 York-based land and property in cash. group, bas acquired OCM, an Together the two companies orieotal carpet manufacturer and distributor, from Bowater Iodustries for £1.5m.

OCM, which was established in the 1870s, manufactures lodian carpets and rugs, and distributes Indian and other oriental carpets in the UK, US and Canada. The company pro-duced turnover of £16m last year, but operated at a loss of Hammerson UK £504,455 hefore an exceptional

f504,455 hefore an exceptional provision for stock losses of £250,000. After the acquisition it will he merged with Scottish Heritable's floorcoverings sub-sidiary, Eastern Kayam, which distributes Chinese and other oriental carpets in this coun-the commany, a subsidiary of

oriental carpets in this coun-try and overseas. Scottish Heritable paid for ment of £1273m of interest bearing loans to Bowater Fin-tion, took account of £2.62m of function for the function of for the function of function for the function of for the function of for the function the function of for the function of for the function of for the function of function of for the function of t

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After returning to profit of will cover almost every area of oriental carpets, with Indian. Chinese, Nepalese. Turkisb and £701,000 in the second half of last year, Campari International says currect trade is in line with hudget and the volume of Persian carpets. Some cost sav-ings will be effected by pooling facilities. for example, hy Eastern Kayam's using OCM's new washing plant. forward orders for the second half of this year is highly encouraging.

In line with indications in the statement last month regarding the offer for the company by Mr Aake Nordin, a Swedisb husinessman who owns

Hammerson UK Properties, 47.5 per cent of Camparl, the loss by this sports equipment group for the year ended November 30 1985 came to f494,000, after f1.2m in the opening six months. For 1983-1954 the loss was £2.85m in-cluding an exceptional £2.7m

absorbed on reducing stocks. Loss per share fell to 6.17p (33.51p) and the dividend is held at 1p net with a final of

Hanson in waste disposal deal

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By Alice Rawsthorn

JUST FOUR days after completing its takeover of the Imperial Group, Hanson Trust expects to conclude negotiations today to merge its London Brick waste disposal division, Landfill, with the privately owned company, Shanks & МсЕwan. The merged company will

become the largest waste dis-posal group in the country and the first publicly quoted com-pany in the sector when it floats on the USM early next year.

Hanson has negotiated a com-plex deal with Shanks & McEwan in which it will receive payment for Landfill partly in cash and partly in retaining a 20 per cent stake in the merged

20 per cent stake in the merged company. Negotistions with Shanks & McEwan began several months ago and should be concluded at a meeting in Edinburgh today, subject to the approval of Shanks & McEwan's share-balders holders.

holders. No company in the waste dis-nosal sector has sought a public listing before, "so this will be an exciting development for us," said a Hanson Trust spokes-man. "At Landfill we have sub-stantial assets. While Shanks & McEwan has an excellent management team."

Shanks & McEwan is reported in have financed the deal through a placing of shares with institutions, by its stockbroker, Hoare Govett,

British Empire

In the half year ended March 1, 1986 British Empire Securities and General Trust has lifted earnings from 0.17p to 0.21p and is holding the in-terim dividend at 0.2p net per share. Net asset value per share stood at 37.1p, against 28.6p at March 31, 1935.

comprise the major part of the company's portfolio, In the first half, dividend and interest received totalled £512,000 (£67,000), with other income at £70,000 (£37,000). Revenue was £339,000 (£53.000)

Share Stakes

week include:

British Island Airways for USM

BY RICHARD TOMKINS

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Britlish Island Airways, a Dan-Air is a subsidiary of small carrier part-owned by its Davies & Newman Holdings, the pilots, has pipped the giants of shipbroking and aviation the industry at the flotation post group, and the rest are either by becoming Britain's first subsidiaries of tour operators independent airline to seek 6 or privately owned. stock market quote.

BIA's pilots became part owners of the company in 1982 The distinction falls to BIA when it was acquired from British & Commonwealth Shipfollowing delays to the flota-tions planned by British Air-ways and British Caledonian. ping in a management buy-out They now hold 20 per cent of the shares, with another 10 per Both had hoped to come to the market this year but their flotations ran into difficulties cent owned by the directors and the remaining 70 per cent by Mr Peter Villa, the chairman. and have been postponed indefinitely. Most pilots are thought likely

BIA will be coming to the to hold on to their shares as long-term investments, although their stakes would be valued USM next month at a value of about £10m through a placing of shares with institutional in-vestors. Brokers to the issue at over £50,000 each. Since the huy-out BIA has will be Hitchens, Harrison. donhled its number of aircraft

The company has eight BAC 1-11 jets and operates uon-scheduled services between Britain and Europe. 1t does increased passengers carried from 184,000 a year to 371,000 and seeu pre-tax profits rise from £50,000 to £1.2m. In March last year it also acquired a small tour operator called Island Sun which offers package holidays in Corsica, Sardinia, Sicily and Greece. not sell seats individually but charters its aircraft to tour operators, companies and clubs.

Most of its flights are regu-lar services to the Mediter-ranean for holiday companies, but it also undertakes ad hoc to give the company access to capital for expansion. Details charter flights and leases its aircraft to customers. of the issue are yet to be fixed but Hitchens Harrison will be There are other British air-

lines ou the stock market but alming for an historic price, none is quoted in its own right. earnings multiple nf about 13,

Newarthill pays extra 5p

Shareholders in Newarthill, tion tax dramatically altered the Sir Alfred McAlpine build- the efficacy of that investment. As anticipated, the group picked up in the second half of the year to produce an almost unchanged pre-tax profit ing and civil engineering group, are to heuefit from the group, are to hencent from the extraordinary gains made by the group in the year ended October 31 1985, through the receipt of a special 5p dividend, When added to the main-tained dividend of 11p net being paid from the year's profit, the total distribution this time is 16p. of £16.5m, compared with £16.36m. But a substantially higher tax charge of £7.84m (£5.03m) reduced the net profit to £8.66m (£11.33m) and earn ings to 49.5p per share (55.7p). Turnover rose to £274.43m (£240.55m) and trading profit to £8.87m (£7.99m). Property time is 16p. Below-the-line extraordinary credits this time came to \$17.07m (£1.4m) and principincome was np to £4.8m (£2.03m), hut related companies share fell to £960,000 (£1.59m) ally comprised the profits on disposal of investments and the and investment income to £5m (£7.53m), while interest charges were up to 3.16m (£2.77m). finance leasing interests. The

Berry Trust

AFTER trimming its first-half Net asset value per 25p AFILE trimming its first-half losses from £79,000 to £33,000, J. E. England & Sons (Welling-ton) ended 1985 with pre-tax profits up from £17,000 to £28,000, No dividend is again being paid. ordinary share at the Berry Trust improved from 194.5p to 230.8p in the six months to February 28 1986. Assuming full conversion of loan stock, it

Turnover of this produce sup-pller and convenience food merchant fell from £6.15m to £4.88m. No tax was payable and stated earnings per 5p share improved from 0.3p to 0.51p. It is the board's intention that a dividend of not less than 1.05p per ordinary share will be naid

would have been 229.Sp against 193.5p. -As has been the general policy in the past, no interim dividend has been declared, but it is the board's intention that

The object of the flotation is

per ordinary share will be paid

Financial Times Monday April 21 1986 **RECENT ISSUES**

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Resunctation data assettly last day for desiling fras of stamp duty. & Figures, based on prospectus estimates, g Assessed dividend and yield. F Forscen dividend cover on exclusion or other efficient particulation assesses. H Dividend and Yield based on prospectus for other efficient particulations for 1980. R Paragen annualized dividend, dower and tris or other efficient paragents for states affidient estimates, 5 Indicated dividends; cover relates to provious dividend; p/s, rete based on latent enumai samings, a Forscent, or estimated annualized dividend holders of ordisary shares as a "rights." I insued by tunder. I Offend holders of ordisary shares as a "rights." I insued by tunder. I Offend holders of ordisary shares as a "rights." I insued by tunder. S Offend holders of ordisary shares as a "rights." I insued by tunder. S Offend holders of ordisary shares as a "rights." I insued to consection with reorganisation, warger of takeover. If Automet in consection with reorganisation, usager of takeover. If Automet prices, if Unileted securities merket, 22 Desit is under Ruis 205 (2). Wilself is under Ruis EXE (4) (s).

PENDING DIVIDENDS

Dates when some of the more important company dividend Statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announce-ments, except where the forthcoming bound; meetings (indicated thus?) have been officially notified. Dividends to be declared will not necessarily be at the amounts in the column headed "Announcement last year."

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Investment trusts continue to

subject (£17,000). to tax £128.000

Changes in company share stakes announced over the past

week Include: Systems Designers—Sales by directors as follows: P. E. Swin-stead 4m shares: C. A. Lennard 250,000; J. L. Platt 208,000; I. M. Scoggins 40,000. Apricot Compoters—Director S. A. Hunt has acquired 25,000 ordinary at 87p and holds 59,000; director L. C. N. Bnry acquired 100,000 at 87p and holds 3.304.750.

holds 3,304,750.

Campari profit in second half

J. E. England

1984 Finance Act changes in capital allowances nad corpora-





Global Investment Banking

If we can't do it, it can't be done.

SEK Swedish Export **Credit Corporation** US\$150,000,000 5- and 10-Year Interest Rate Swaps Prudential **Global Funding_** Nordiska Investeringsbanken US\$112,352,576 Interest Rate and Asset Based Swaps Prudential: **Global Funding** The Mitsubishi

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Financial Times Monday April 21 1986

Interest rate and currency swaps are possibly the most complex of all banking transactions.

Consequently, only a small number of sophisticated financial institutions deal in swaps, most offering only a limited number of solutions to solve a wide variety of client problems.

Understanding this, Prudential Global Funding was formed in mid-1985 with a philosophy and structure that permits unlimited flexibility in customtailoring any swap that best suits a client's need.

The response from the market? Unprecedented. Sovereigns, financial institutions, multinational corporations --some of the most prestigious and sophisticated borrowers in the global capital markets quickly turned to Prudential Global Funding.

The result? Over two hundred transactions totaling almost eight billion dollars in just nine short months. Suddenly, there was another player among the handful of giants who had been at it for years.

How did this happen? And more importantly why might it matter to you?

And P-B Trade Corporation offers trade financing internationally.

This combination of services gives Prudential Global Funding, and its clients, instant access to the global capital markets.

The rarity of a "AAA" market-maker.

"While most banks are prepared to take swaps on their books for short periods, the number who can always be relied upon to make a market remains very small." --Euromoney, April, 1985

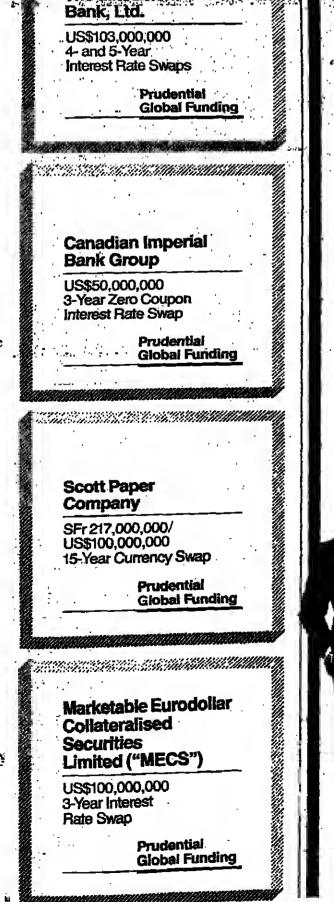
You can count the "AAA"-rated swap market-makers on the fingers of one hand. Within this select group, there are even fewer, like Prudential Global Funding, who maintain a portfolio of swaps, acting as the ultimate principal counterparty to every swap they make.

The portfolio approach allows maximum flexibility in structuring any deal, speeds transactions by eliminating the need to find the matching side of a swap at the time of execution, and lowers cost.

The swap specialists other swap specialists turn to.

"And if none of the conventional swaps fill

	The British Petroleum Company p.I.c.	
	US\$375,000,000 Current and Forward Interest Rate Swaps	
	London Global Funding	
il and		
	Ford Motor Credit Company	
	US\$250,000,000 5-Year Interest Rate Swap	
	Prudential Global Funding	
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The makings of a global merchant bank.

"More than any other factor, say swappers, the secret to their success is being able to assemble a wide variety of technical, trading and sales skills into a single welloiled machine."

-Institutional Investor, October, 1985

As part of the more than one hundred billion dollar corporate family of The Prudential Insurance Company of America, Prudential Global Funding, and its clients, enjoy extensive global resources.

Prudential-Bache Securities and its international subsidiaries provide investment banking services, including worldwide securities origination and distribution capabilities.

PruCapital makes direct financing available to clients in the United States.



the bill, a good swapper needs to custommake one on the spot." —Institutional Investor, October, 1985

With the freedom of a portfolio approach, the creativity born of experience, and the authority to make decisions, Prudential Global Funding's market-makers can structure and commit to most deals within minutes--the more complex within an hour or two.

Which helps explain why after just nine months, the Prudential Global Funding team has become the swap specialists other swap specialists are turning to in increasing numbers.

Do you have enough weight behind you?

Who should you turn to for your next swap transaction, or your first? To your commercial bank? To your investment bank? To us?

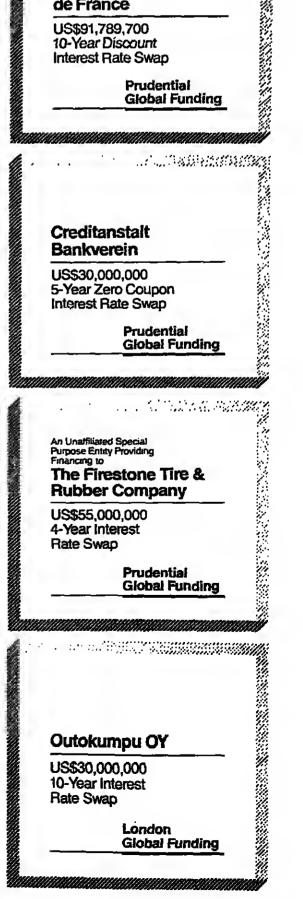
Frankly, we believe there is too much to lose (or gain) for you to accept anything less than a swap team with as much weight behind it as Prudential Global Funding. That is why we encourage you to speak to a member of London Global Funding at 01-283-9166, or Prudential Global Funding in New York at 212-214-1547.

Prudential Global Funding

From left: In New York: John H. Copenhaver, Senior Vice President; Bennett M. Goldstein, Senior Vice President; J. Dickson Brown, President.

London Global Funding From right: G. Edwin Smith, Senior Officer; Stephen Farrier, Senior Officer.

Bache Securities



Razini Andrew Securities is a subsidiary of Prudential-Bache Securities, New York, New York.

EDITED BY CHRISTOPHER LORENZ

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THE MANAGEMENT PAGE

VOLKSWAGEN-AUDI has still to complete the formalities or its takeover of Seat from the Spanish Government but aiready some of its motor industry rivals are asking whether the West German group has over-reached itself. On the face of it, the omens seem far from favourable.

The motor industry's previous major takeover dates back to 1978 wheo Peugeot-Citroen of France acquired Cbrysler's European operations. That proved a near disaster for Peugeot. It sent the French group plummeting into the red and for some years there were even questions about its very survival as an independent organisation.

Those fears have been laid to rest only in the past year. Mean-while the Peugeot-Chrysler debacle belped change the motor industry's mind about "bigger being better." European companies in particular started to consider other ways of surviviog to an environment plagued by excess capacity, low

prices and severe competitioo. Closer to home, so far a VW-Audi is concerned, the group's previous major acquisition-the Triumph-Adler office equipment company which it is now tryiny to sell to Olivetti-also turned into a corporate

nightmare. Early in 1979 VW-Audi lavisbed DM lbn (£292.4m) on the move into the totally unrelated busicess of office equipment—seen then as one

of the boom markets of the decade. But two years later VW-Audi

found itself baving to pump persuade the German group to money and management go to the altar, agreed to cover resources into Triumph-Adler, the Pta 155bn needed to put its which had plunged into losses car company oo a sound finanalmost immediately after the cial footiog. In the circumstances it is Triumph-Adler rao up a not surprisiog that there has takeover.

Triumph-Adler rao up deficit totalling more than DM hardiy been a more carefully-soom by the end of 1984. At the calculated or cautious acquisame time VW's car busioess was also diviog into the red, malnly because of the severe recession in the US car market. oo which the group relies very

heavily. The financial stakes are high once again with the Seat acqui-sition, VW will have to find DM 1.3bo to buy the Spaoish company, starting with a 51 per ecor stake in May and the pbased purchase of the rest by 1990 at the latest

by 1990 at the latest. There will also he a DM 5bo investment programme for Seat to the years to the early 1990s for new models and to rebuild or replace the factory at Barce-

Seat ls a pereonial loss-maker—since 1978 losses have totalled Pta 160.6bo (2741.4m) io spite of the exceptionally creative Spacish accounting and Ital Design in Italy, it has used to brighten the balance launched a family of engines sheet. VW is willing to accept and three new cars which can be

five more years of losses from Seat even though the Spanish Government, as a dowry to help persuade the German group to go to the altar, agreed to cover tooling. Seat's Pamplona factory has

sat models, mainly for sale io Spain but also for the VW dealer network outside Spain,

calculated or cautious acqui-sition than that of Seat by

It started two years ago with a technological agreement. VW stepped in to fill a gaping hole left when Seat's 30-year associatioo with Fiat of Italy,

Fiat said bluotly at the time that it would oot pot any more cash into Seat and that the Spanish company was in such a mess that neither would anybody else — except perhaps the Spanish government.

Seat was forced to move fast to revamp its Flat-based model ponents. range. With engineering help from Porsche of West Germany and Ital Design in Italy, it has

mainly produced from the old management will not be over-

also heen reorganised to produce the VW Polo, Santana and Pasincluding the US.) Hahn insists that VW is "not

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which last year took about 50,000 Polos. Living with Seat before the suffering from any hangover from the Triumph-Adler venture. We have to learn from marriage has given VW an ex-ceptionally thorough knowledge experience. Sometimes It takes time to get an acquisition profitable." While there might of the Spanish company. For the past two years over 100 VW em-ployees have been studying Seat be risks for VW in the Seat deal, the rewards could be high, at very close quarters, helplog oo the production lines, in quality control, product engloas the first fruits of the asso-

ciation already show. Seat has opened up its dealer network in Spain to VW, which before 1980 sold very few cars in a market heavily protected from imports and which will redering aod purchasiog, Dr Carl Habn, VW's chair-man, poiots out: "Usually when you buy a company the only people you get to know beforemain so for several more years, even though Spain has now joined the European Communhaod are the president and the doorman. "But we have had people

ity. working from shopfoor to director level for the past two years. We know the Spanish By penetrating what was the last substantial "closed" mar-ket in Western Europe, VW-Audi in 1985 sold nearly 50,000 supply system, we know the prices Seat pays for its comcars in Spain to give the West German group a 6.8 per cent market share. This played a " Of course we will still get some nasty surprises, you considerable part in always do. But we don't expect VW-Audi West Europe anythiog substantial." market leader last year And, emphasising that VW's first time in its history. considerable part in making VW-Audi West European car market leader last year for the

stretched, Hahn adds: "Remem-stretched, Hahn adds: "Remem-ber we are dealing with one company in ooe country." group attempts to keep pace hrand) will make more than (Triumpb - Adler had sub-sidiaries in several countries, is a good place to have that Hahn says VW has been makextra capacity.

Seat will also add a third string to the VW group's bow. The Spanish company will pro-vide high quality but relatively inexpensive cars to attract those customers who are less well-off, particularly in southern Europe. Seat will have a range of small and medium-sized cars but coocentrate mainly on the "supermini" models as cur-rently represented by the VW

Polo. At the other end of the market, VW is developing Audi as a separate, up-market, sporty brand. Compared with the Seat models, VW braoded cars will have much more engineering huit into them and will cost

more as a result. Hahn claims his company already has estab-lished a distinctive image for the VW brand "through engineering and technology, not created by an advertising agency.

There is no doubt that VW, particularly with the Golf, has managed to escape being classl-

Hahn insists VW needs extra fied as "just another producer

ing efforts to "cultivate a dis-tinct niche in the market based on our image as a mass pro-ducer-but not of cheap automobiles. Our marketing efforts aim to project Polo, Golf and Passat as classiess vehiclesthat is we aim to circumvent consumer hias hy capitalising on the Beetle image and establishing a validity for our vehicles equally among rich and poor. For example, a Porsche owner would not be embarrassed to be seen in our. Ment to start with." Although the Seat deal should strengthen VW's posi-tion in Western Europe, the group has not been content to Golf GTI while he might be-come decidedly sheepish if he place all its eggs in that one hasket. VW has been driving were discovered in some rival models.

hard to become Europe's only credible multinational. Hahn suggests that will be enough for some time. "We have bitten off a great deal. "We are increasing the tech-nology in the Volkswagen cars all the time. An important Now we must chew it. After taking over Seat it will be a time of consolidation-consolielement to our philosophy is that oor cars might cost slightly more but customers get value dation with expansion. for money."

"Once we have entered a venture as big as the Seat ven-ture it might be an idea to forgo other opportunities, how-However, as Hahn also points out, about one-third of the ture it n 10.5m cars a year sold in forgo othe western Europe each year are ever gold in the market segments below We don't the Golf and those sectors will ourselves."

Business

grow if Europe becomes more prosperous and customers move prosperous and customers move up from used cars. "We nave only a lukewarm presence in these classes with the Poio. The courses purchase of Seat changes that Developing Business in China, Fontainebleau, May 28-30. Fee:

sime -- Jul He expects the cheap Seat founder and sponsor members FFr 8,000; partner members FFr 9,000; non-members FFr cars to provide new customers for the Golf and other VW FFr 9,000; non-members FFr 10,000. Details from Professor Jean-Pierre Lehmann, Euro-Asia Centre, Boulevard de Con-stance, 77305, Fontainebleau Cedex, France. Tel: (1) 60 72 40 40. Teiex: 690389F. Management buy-outs-the key Issues, London, June 10. Fee: 5190 - VAT. Details from Lisa Hamilton-Price, Legal Studies & Services, Bath House, 56 Hol-born Viaduct, London ECIA 2EX. Tel: 01-236 4050. Telex: SSSS70. models as buyers trade up-just as a satisfied stream of former Beetle customers used to move to the Golf.

Seat, since the divorce from Fiat, has built up its own dis-tribution and dealer network throughout Europe and other parts of the world (with North

America still to come). This separate network will be continued and encouraged although steps will be taken to ensure that customers know that Seat is part of the VW "family." There will be a gradual shift

from Fiat-based technology to that provided by VW as new Seat models come along and the Spanish company will be able to plug into VW's enor-mous purchasing power when the provide for comproments

Rewards and risks in licensing. Dublin. June 16-18, Fee: before April 16 LES members Irf.360: non-members Irf.360: after April 16 LES members Irf.330. non-members Irf.380. Details from LES Conference Secre-tariat, 12 Pembroke Park, Dublin 4, Ireland. Tel: Dublin 685152. Comparete finance. London. shopping for components. J. A. Diaz Alvarez, Seat's president, helieves, however, that Seat cars will continue to be built mainly from Spanish

Corporate finance, London. June 30-July 4. Fee: £650 + VAT. Details from D. C. Gard-ner and Company, 8-9 New Street, London EC2M 4TP. Tel: 01-283 7962. be built manify from Spanish components. In the medium term, Seat's car production should rise from last year's 320,000 to about 400,000: two-thirds of them branded Seat and the rest for VW in Spain and elsewhere. Since 1981 Seat has been puching through a rationalisa-01-283 7962. Management of research, devel-opment, and technology-based innovation, Massachusetts. June 9-20. Fee: \$3,500. Details from Office of the Summer Session, Room E19-356. Massachusetts Institute of Technology, Cam-bridge, Massachusetts 02139. Tel: (617) 253 2101. Telem 92. 1473. pushing through a rationalisa-tion programme designed to take its workforce down from 31,000 to 20,000 by 1989. Much of that has been achieved 92.1473. already, leaving nnly 200 to 309 a year to gn via natural wastage in the next few years if car Information centres. Stockholm, May 28-30; London, June 24. Fee: 2745. Details from OGS

ontput targets are met. Diaz Institute, Russell House, Russell Street, Windsor, Berkshire SLA 1HQ. Tel: 0753 858811. Telex: 849105. Alverez suggests. Neither does he expect any senior management changes except that VW will strengthen the Seat management in some Introductory computer work-shop for managers (limited to specialist areas for three to five years — "so we will have a mixed Spanish-German manage-

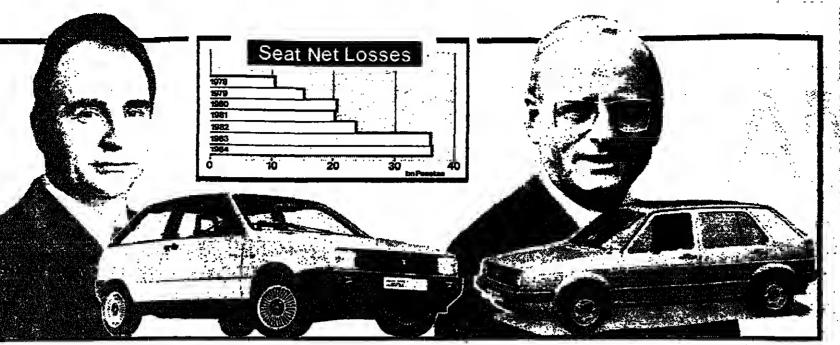
shep for managers (mmited to six people), Watford. June 23, Fee: 11M members £195+VAT: non-members £215 + VAT. Details from Short Course Dept. Institution of Industrial Managers, Industrial Management House. Cardiff Road. Luton LAU-IRO. Tel: 0582 37071.

888870. Rewards and risks in licensing,

Banking and financial activities of the City of London, London. May 19-30, Fee: £1,050. Details from the Marketing Manager, Management Development Centre, The City University Business, School, Frobisher Crescent, Barbican Centre, Lomion EC2Y 8HB, Tel: 01-920 0111, ext 284.

PE-International ture it might be an idea to Sir Nigel Foulkes is chairman forgo other opportunities, how-ever golden they might seem. Bot former chairman, as was We don't want to overstretch stated in Monday's article on PE International.

Kenneth Gooding examines the West German company's controversial takeover of Seat



A Diaz Alvarez (left) and Carl Hahn: living together before the marriage has given

VW takes a rough Spanish road







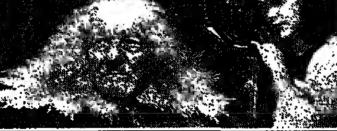
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Financial Times Monday April 21 1986

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FINANCIAL TIMES SURVEY

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Monday April 21 1986



Malta has to make economic and political decisions that will shape its future as an independent Mediterranean nation

An island ready to build bridges

By Richard Evans

MALTA, not for the first time in its colourful history, is at a crossroads. Economic and political decisions must be implemented in the next year or two that will shape the island's position both in the Mediter-ranean and in the wider world. Economically, the traumatic changeover from an economy largely dependent on Britain's naval presence to one of inde-pendence has been completed, but trading circumstances are now changing fast and a fresh strategy is required.

strategy is required. Politically, the island is badly divided between the ruling Labour Party and the opposition Nationalist Party. Tensions are high and mucb will depend on the outcome of the general elec-tion to be beld within the next

year. Malta — the country includes the smaller islands of Gozo and Comino as well as Malta itself —lacks natural resources and a solid agricultural base and its population of 330.000 depend on trade and tourism for its

prosperity, For more than 150 years the faos, Romans, the Gotis, Arabs, Maltese economy depended Knights of St John, the French developed with near neighbours largely on earnings and under Napoleon and finally the in North Africa such as Libya, employment provided by the British, the country gained its British armed forces, and political and economic indepen-tion of the second arequility of Malta's trade in 1954 was the growing pressure after Commonwealth. Independence in 1964 for Nato..., The Government, by taking European. Comunity, and the troops to withfraw, created an into public ownership key sec., government has decided that prosperity.

•

economic crisis. economie crisis. The last British troops left in 1979, leaving a substantial hole of £28m a year in Malta's coffers — £14m paid on behalf of Nato for the use of navai and barbour facilities and an additional £14m spent by Bri-tish servicemen and their families on the island. This meant that Walta had to This meant that Malta bad to stand on its own feet and Mr

bom Mintoff, Prime Minister from 1971 to 1984, set about diversifying the economy fast, primarily by developing light industry and tourism. Mr Mintoff, whose name became symptomy with

became synonymous with Malta because of his high-promaita because of his high-pro-file confrontational politics and abrasive style, made many enemies at home and aboard, but by a series of interven-tionist moves domestically and an international policy of positicity and pone-lightment

neutrality and non-alignment, be severed Malta from its colonial past. After centuries of domination by the Phoenicians, Carthagin-ians, Romans, the Goths, Arabs,

1000

tors of the economy, took the lead in launching export-oriented industries to make Malta more self-reliant and initially things went well. Investment came from Europe, particularly West Germany but also from the UK, US and Italy, and earnings from tourism and earnings from tourism

Hit by recession

The economy grew rapidly in the late 1970s but from 1980 growth was hit severely by the recession in Western Europe. Malta became uncompetitive as labour costs rose and other developing countries with lower costs moved into the same markets, The upsurge in costs also had

a disastrous impact on tourism, which had grown too fast for the infrastructure to cope. Things looked bleak and the government sought new markets to the South and the East. Bar, ter deals were clinched with the Soviet Union and others in the Eastern bloc, and trade was demolored mith near neighbours

this is where attention must be redirected. The change of tack coincided pendence of trade unions, the with the surprise decision by medical profession, the judici-Wr Mintoff in December, 1984 to ary, teachers, and most recently quit as Prime Minister. After the Roman Catholic Church, 13 years in office he handed Malta is probably the most over to Dr Carmelo Mifsud Catholic country in the world Bonnici, 52-year-old lawyer be and conservatively Catholic at had bend profession to follow him that had hand preked to follow him. The new Prime Minister owes

This all makes Malta seem like a peaceful little place where

changes in leadership go smoothly because there is nothing much to quarrel about. That could bardly be more mislead-ing. Mr Mifsud Bonnici took over a bitterly-divided island with politics that were alarm-ingly nolarised

that. The dispute between church and state over fee-pay-The new Frime minister owes courch and state over ree-pay-everything to Mr Mintoff: a seat ing schools has created especi-was found for him in Parlia-ment and he has never bad to seek election to any post. In all bappened with apparently effortless ease, power in a year's time unless This all makes Malta new introduction and state over ree-pay-ing schools has created especi-ally deep divisions. In addition, Nationalist leaders are convinced that their party could again be robbed of power in a year's time unless In addition. Nationalist leaders are convinced that their party could again be rokbed of power in a year's time unless electoral reforms are intro-duced, but the Prime Minister shows no signs of agreeing to this. He regards the electoral system, based on proportional representation, as sound and the 1981 result as a freak im-likely to be repeated.

t over a hitterly-divided island with politics that were alarm-ingly polarised. Matters bave been clouded, in typical Maltese fashion, by last year's discovery by police of softguns at the Nationalist party headquarters. The gov-ernment regarded this as evi-dence of a plot to overthrow it by force, but the opposition ousting Labour by what they regarded as gerrymandering. It is not yet clear whether the

regarded as gerrymandering. Two other issues that have It is not yet clear whether the caused potentially dangerous

biased, and the Foreign Inter- Office, visited Valletta last fear is that Malta could be misference Act, a measure intro-duced after the last election in an attempt to block support for the Nationalists from European Christian Democrats and others. The law in future will be applied only during an election campaign.

Substantial progress

In contrast to these intract-sole domestic difficulties, the new leadership of Dr Mifsud Bonnici has made substantial progress on the economic and international fronts, however. He is a much more calm, retir-ing character than the charisma-tic Mr Mintoff, and he has rapidly put into reverse many of his mentor's confrontational policies. Instead, there is con-sultation and conciliation and the offerie are already heing the effects are already being felt in many aspects of Maltese society.

Bridges are being built fast, abroad with Western Europe and the Commonwealth, and at bome with private industry which took a back seat when Mr Mintoff was in power.

Relations between Malta and the United Kingdom, which ranged from poor to abysmal under Mr Mintoff, are greatly improved. Mr Derek Thomas, a

month, the first such visit for used many years, to discuss ways in the which Britain might help with technical assistance and increased trade.

One running sore from the Mintoff years that was des-patched swiftly was the clearing of Valletta's Grand Harpatched swiftly was des-the Knights of Malta and now patched swiftly was the the seat of government, Dr Mif-clearing of Valletta's Grand Har-bour of wrecks sunk by German and Italian hombing during the siege of Malta in 1939-45 War. The UK Government sent a clear the hazards and contribut. The the hazards and contribut. clear the hazards and contributed £1.7m towards the costs.

Similarly, an ald deal of 29.5m Ecus (£17m) has been struck with the European Com-munity (Malta bas free access to EEC markets except for tex-tilles), and strained relations with Italy because of the trade imbalance bave been healed.

But closer ties with the United States have proved har-der to achieve. Britain accepts the need for close commercial ties with Libya, but the US State Department still feels that Malta's stance of non-alignment

has gone too far against the interests of Nato, and that the links with Libya could be poten-

tially very dangerous. It is not yet clear whether the caused potentially dangerous under Mr Mintoff, are greatly Libyans can visit Malta with-investing in Malta. It is not yet clear whether the caused potentially dangerous under Mr Mintoff, are greatly Libyans can visit Malta with-island lives in a h change in government leader- conflicts are broadcasting, which improved. Mr Derek Thomas, a out passports (3,000 a month petitive world and ship...will ease, the internal is government-run and accord- deputy under-secretary at the do so mainly to buy car parts be easy but the si potitical conflicts which plague ing to, the opposition grossly. Foreign and Commonwealth and consumer durables) and the -creasingly bopeful.

used. But the authorities insist the screening process is adcquale.

In an interview in Valletta's splendid 16th cenury Auberge de Casulle et Leon, build by the Knights of Malta and now

"In the case of the UK there is now no difficulty, but in the case of the US we cannot say that. There are positive signs but the change will be slow. We feel there is still a lingering mistrust of our non-alignment policies." policies."

The emphasis of the Maltese government, however, remains firmly on the need to attract more investment from the West and to develop an infrastructure that will be better able to cope with the high technology pro-ducts that Malta wants to manufacture.

The question is whether Dr Mifsud Bonnici will be able to, switch the emphasis of Maita's economy by persuading foreign companies of the advantages of investing in Malta. The tiny island lives in a harshiy com-petitive world and it will not be easy but the signs are in-creasingly honeful.



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MALTA – Successfully Industrialised

Its sound economy, stable political climate, well developed infrastructure, and geographical location at the centre of the Mediterranean have helped Malta in establishing exporting industry as its main economic activity.

In fact 30% of Malta's working population is already directly employed in Industry.

British companies such as **Dowty** De La Rue Valor General Electric Hawker Siddley Stainless Steel Co (Lonhro) Smith & Nephew

have found Malta a profitable location for their offshore investments due to the combination of:

- an educated, flexible and productive English speaking labour force;
- the most competitive wage structure in Europe;
- services and promptly available factory space at 50 pennies per sq. foot per annum;
- Association agreements with the EEC for duty

and quota free entry of Maltese manufactured products;

- preferential customs tariff entry to the USA and Commonwealth countries;
- excellent trading opportunities with African and Eastern countries;
- generous fiscal allowances on depreciation and re-investments.

Malta and the U.K. are also joined by Double Taxation and Investment Protection Agreement (in the offing) to make U.K. investments in Malta more profitable and secure.

For further information contact:

Mr Paul Xuereb Chairman **Malta Development Corporation** House of Katalunya Marsamxetto Road VALLETTA or P.O. Box 571, Valletta, Malta) Tel: 221431 Tlx: 1275 DEVCOR

Financial Times Monday April 21 1986

MALTA 2

Development plan sets out three aims

TODAY MID-MET MID-MED BANK Malta's largest bank trouble with 41 branches cround the Islands, provides the most comprehensive banking service. Correspondent banks throughout the world. Conference organisers choosing Malta as their venue can certainly rely on the Bank that understands all their requirements. Mid-Med Bank Limited Head Office: 233, Republic Street, Valletta, Malta, Telex: MW1370/MW1435 Tel.: 625281. Cables: Midhead. Mid-Med Bank Limited



Economy RICHARD EVANS

THE TWIN pillars of tha economy of Malta, which lacks natural resources and a solid agricultural hase, ara export-oriented manufacturing industry and tourism. Both have suffered severely in recent years from the impact of the recession in western Europe, hut both are now showing signs to attract industry requiring bigher skills; and to develop tourism. The whole package will cost between fML80m and hut both are now showing signs f recovery. Malta experienced heady

Politics

economic growth during most of the 1970s, but difficulties set EMLSOm. "The primary purpose is to make sure that Malta has a workin following the withdrawal of the Nato bases in 1979. The need for a speedy transition from heavy dependence on British forces to a much more make sure that Maita has a work-force ready for the introduction of the latest technology." Dr Mifsud Bonnici says. His inten-tion is to steer Maita away from low-cost manufactured and semi-processed goods to pro-ducts where maximum use could he made of a highly-trained. technically-orientated self-sufficient economy coincide with the recession and by 1980-81 Malta was in deep trouble.

trained, technically-orientated workforce. Spiralling wage costs and an overvalued currency made its industry uncompetitive com-pared with the emerging nations of North Africa and the Far East, investment from Western Europa dried up and tourist in need of overhaul, hreak-teuropa dried up and tourist in need of overhaul, hreak-downs in electricity, and an ary manufacturing industry, textiles, was particularly badly in thy competition from cheaper profucers. A raoge of measures was In-ment of Mr Dom Mintoff, parti-cularly counter trade arrange-ments and the search for new markets in the Eastern bloc and Spiralling wage costs and an

summer

various ideas have been dis cussed at rounds of stop-go talks involving both parties. The

negotiations have yet to pro-duce crystal clear proposals on

how to face the votes with a new set of rules; and with the discussions again at a standstill there is little prospect of a deal heing reached hefore the

A plan which temporarily promised to break new ground

was submitted last year to both

parties hy the former Fremier Mr Dom Mintoff, who nowadays keeps a keen eye on the country's political performance.

Ris suggestions were simple and shrewd, hut neither party,

in the end, cared much for the idea of having its future pre-scribed by Mr Mintoff.

The Mintoff plan would have

North Africa. These helped, hut only marginally, and there is now to he another switch of strategy for Malta to meet changing trading patterns. A new three-year develop-ment plan has just heen launched hy M Mintoff's succes-sor, Dr Carmelo Mifsud Bonnicl, with three aims: to improve with three aims: to improve Malta's infrastructure so that foreign companies will find it more attractive to invest; to change the education system radically so that it will be easier

ahout 40 per ceot of the country's gross national product and employs nearly a quarter of the workforce. Directly or indirectly, the government controls the country's utilities, airline, ship-roing line ship renait, variance of the work of the sector generates About 100 foreign companies are currently operating in Malta, 35 of them with some West Ger-man capital, and foreign in-vestors are free to make equity arrangements as they wish, companies, usually hased in fac-

the country's biggest single em-ployer), and many factories and hotels. The state also controls

Glyn Genin

companies, usually nasco in fac-tories provided hy MDC, can be wholly or partly owned and profils can be repatriated. Prospective foreign investors can apply for incentives that in-clude the government-leased fac-tories at concessionary rates

hotels. The state also controls clude the government-leased fac-hankiog, insuracce, telecom-munications, radio and televi-tax exemptions for imported sion. This ceotral control has materials, graduated tax reduc-meant that the government can tions on reinvested profits and provide a wide range of incen-tives to attract foreign investors, ances. mostly through the Malta De-velopment Corporation, and a the availability of relatively very pragmatic foreign econo-inexpensive English-speaking,

in the second second

cerning its behavour are due to

he heard-and the closure for 18 months of Malta's. Constitu-

easily-trained and productive the island, most of the money labour-Maita has the mast is invested in London, to the strike-frea record in Western benefit of the UK economy Europe-substantial local financ-rather than Malta. Currently ing currently at 7 to 5 der cent interast, and favourable actess to European. US and North African markets. A prices and wages freere was introduced four years ago in an attempt to keep costs down and curb inflation. The result bas been no increase in retail was been no increase in retail well in the background by Mr prices between 1982 and 1985. Sought to improve Malta's infra-structure hy developing am-hitious projects such aa the much better than it was since \$180m transhipment port at marsarkick, the new shipbuild ing yard at Marsa where aight intention is to expand Malta's role as a transhipment and regional services centre for the Mediterranean. Malta now faces the challenge of switching from a cheap labour

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regional services centre for the Malita now faces the challenge Mediterranean. of switching from a cheap labour There are also plans in hand economy to that of a semi-to amend local hanking regula- industrial nation. In recent tions in order to develop Malta years new manufacturing jobs as a centre of off-shore banking have not compensated for the and financial services. Maltese loss of old ones and a concer-

and financial services. Maltese loss of old ones and a concer-officials are particularly im-ted effort is heing made to pressed by the way Cyprus has developed in this field. Malta's official foreign ex-change reserves have generally but there are signs of growing been high. The Government cur-optimism, underlined by Dr Noel rently holds reserves valued at Zarh Adami of the Malta more than US\$1bn, enough to Development Corporation. "We pay for about 18 months of im-feel that tha remainder of tha ports and a ratio that is among the World's most conscientious vestors to come to Malta and we savers but because of the lack feel the mood is improving," he of investment opportunities on says.

A new shipbuilding yard at the

crossroads of the Mediterranean THE MOST UP-TO-DATE SHIPBUILDING AND STEEL-FABRICA-TION FACILITIES HAVE BEEN DEVELOPED AT THE NEW SHIP-

YARD IN MARSA WHICH IS LOCATED WITHIN MALTA'S MAIN

A BRIEF INDICATION OF THE MAIN FEATURES OF THE YARD.

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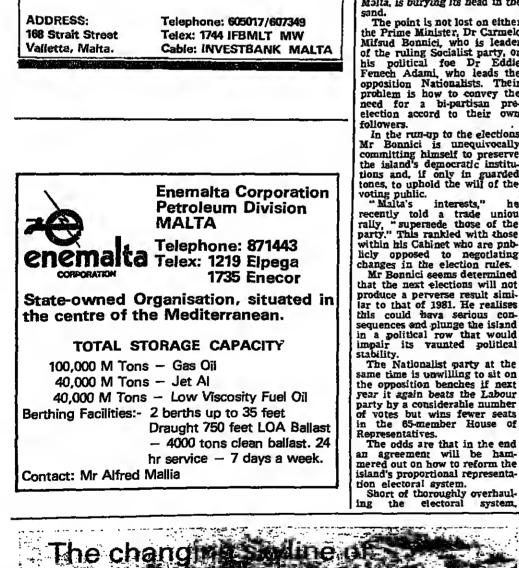
HARBOUR

IS GIVEN BELOW: -

- Offshore Projects



government controls the country's utilities, airline, ship-ping line, ship repair yards (Malta Drydocks, using the former Royal Navy facilities, is



efficiently without the tacit the mainly figure-head president consent of the other, in an with increased authority, in-acutely polarised country like cluding discretionary powers Malta is burying its head in the traditionally exercised by the Prime Minister.

sand. The point is not lost on either the Prime Minister, Dr Carmelo Mifsud Bonnici, who is leader of the ruling Socialist party, or his political foe Dr Eddie Fenech Adami, who leads the The possibility of Malta heing ruled, as in France, by a president and a prime minister from opposite camps seemed likely to relax political tensions in the island. But the plan took In the island. But the plan took in government in projects, and en-too much for granted, includ-ing an assumption that the joy widespread popular back-president and the prime mini-ster would enjoy a harmonious A future Nationalist govern-relationship transcending ment would find it difficult to Malta's parish pump politics. A future Nationalist govern-ment would find it difficult to privatise the banks, given their Many suspected Mr Mintoff dominant role in the amount of preparing the ground to of current development. Install himself as president, Broadcasting, acquired from and this urged some governopposition Nationalists. Their problem is how to convey the need for a bi-partisan preelection accord to their own In the run-up to the elections Mr Bonnici is unequivocally the island's democratic institu-tions and, if only in guarded tones, to uphold the will of the and this urged some govern-ment ministers and then the Nationalist party to shoot the

voting public. "Malta's interests," he recently told a trade uniou rally, "supersede those of the party." This rankled with those within his Cabinet who are pub-Nationalist party to shoot the plan down. During his 13 years as Prime Minister, Mr Mintoff became renowned for radically re-forming Malta's political, social and economic institutions. Most institutions reflect still his rime in news licly opposed to negotlating changes in the election rules. Mr Bonnici seems determined that the next elections will not time in power. The hanks were roped into

electoral

system,

THE PRIME Minister of Malta, Dr Carmelo Mifsud Bonnlei, owes everything to his predeces-sor, the all-powerful, autocratic Mr Dom Mintoff, who ruled the

island pugnaciously for 13 years.

To universal surprise, Mr

Mintoff stepped down in Decem-her 1984, handing over to the man he had picked, promoted and proclaimed as his heir. In many ways it was a curious choice. Dr Mifsud Bonnici, an escate lawar and payer stood

ascetic lawer, had never stood for public office, had none of Mr Mintoff'a charisma, and was not a senior figure in the ruling

The choice has never been fully explained, hnt many ob-servers say that Mr Mintoff's

aim was to avoid an internecine battle for succession within the ranks of the Labour Party. Dr Mifsud Bonnici was not

viewed as a possible leader until 1983, when Mr Mintoff found him a seat in Parliament, gave

him a seat in Parliament, gave him the Education Ministry — a key post hecause of the run-ning hattle with the Roman Catholic church over fee-paying schools — and designated him as deputy prime minister and his chosen successor.

his chosen successor. In the 1960s and early 1970s, Dr Mifsud Bonnici was legal ad-

Lahour Party.

of current development. Broadcasting, acquired from thet Rediffusion company of the UK in 1975, again appears unlikely to leave the public domain. There is evidence that

fared

commercial banks, Bank of

Valletta and Mid-Med Bank, fared hadly after being

domain. There is evidence that the island's radio and TV stations do the government's political bidding and many Maltese would like to see hroadcasting as free from state control as it is in the UK.

The judiciary, to its credit, The hanks were roped into The judiciary, to its credit, the public sector to fit an has kept its distance from the ideology which conceded executive. Complaiots hy the nothing to private sector con-trol of sensitive economic transfer of judges from court aectors. to court—a favourite govern-Nelther of the two major ment ruse whenever cases con-

PROFILE: DR CARMELO MIFSUD BONNICI

nationalised, as things developed. Both show healthy profits, participate massively in government and private development projects, and enits powers than the court's impropriety. Some changes were, dictated by a need to improve the island's cultural institutions. However, many people saw the remedy as excessive—as shown hy the way the 300-year-old university was reformed.

Dr Eddie Fenech Adami, leader of the opposition Nationalists in front of the party's headquarters

> Believing that the university was too much concerned with training people for the "wrong" professions, Mr Mintoff tried to turn higher education into a utility asset to serve the industrialisation programme, which reduced the university's status to that of a polytechnic.

Mr Mintoff no longer

the henefits of past reforms if his party is re-elected and to ensure a smooth transfer of power if it loses next year's political hattle.

Ar Minton no longer exercises any great influence, however, and Mr Bonnici shows little taste for sweeping changes. His concern is to reap

Relaxed conciliatory leader

fewer votes than their Nation-alist Party rivals.

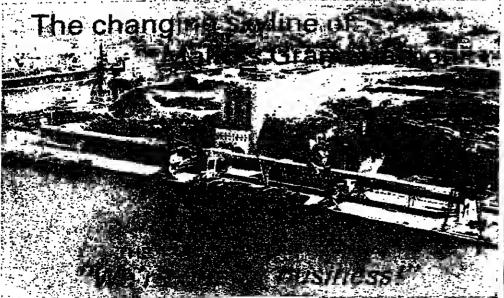
Since taking office, he has, adopted a very different style: from his predecessor, without essentially changing any of the Mintoff policies. The essential plank of Malta's foreign policy remains neutrality and non alignment and a wish to con-duct trade with anyone. This has involved close links with the Eastern bloc, particularly Russia, and with Libya.

Russia, and with Libya. But where Mr Mintoff adopted aggressive tactics of playing East against West. Mr Mifsud Bonnici's tone is moderate and conciliatory. Links. have been repaired with tradi-tional trading partners in the European Community, and the relationship with Britain. strained to breaking point by Mr Mintoff, is now more re-lazed. laxed.

Prime Minister Dr Mifsud Bonnici: his tone is relaxed and conclliatory On the domestic front, the country remains bitterly divi-ded between the Labour Party and the Nationalists, but Mr Mifsud Bonnic; shows himself much more willing to consult political opponents as well as-friends. He has had productive talks, for example, with leaders of the private sector of industry who had been out in the cold for years under Mn Mintoff; On the domestic front, the trolled General Workers Union. His breakthrough came later, however. when he endeared himself to Mr Mintoff hy master-minding the Lahoor Party's election victory of 1981. Dr Mifsud Bonnici was legal ad-viser to the Malta Yonng Chris- of houndary changes just hefore tian Workers movement, and the vote, Labour narrowly won later to the Governmeot-con- victory in spite of securing Mintoff:

Richard Evans





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Financial Times Monday April 21 1986

MALTA 3

Dominance of Western deals accepted

Trade

RICHARD EVANS

MALTA HAS to import virtually everything but rocks, said one government official philoone government oncial philo-sophically, and the comment sums up the country's problems. It is utterly dependent on trade and in order to pay for its imports it has to have an export-orientated economy.

This has not been easy because of the small domestic market and the absence of natural resources.

Malta runs a perennial trade deficit but this has usually been brought into balance by income brought into balance by income from tourism and nther invisible foreign exchange earnings, to-gether with aid from the Euro-pean Community and elsewhere. The pattern was badly dis-torted, however, when after unprecedentedly rapid growth in the late 1970s, the economy went sour in 1980. The recession in Maltz's principal markets meant that investment dried up and export markets became increasingly hard to find. increasingly hard to find.

A determined effort was launched to expand Malta's trading base in order to generate exports and create jobs. Mr Dom Mintoff's govern-ment juggled with more and more barter deals, particularly with Russia and other Eastern European countries, and trade controls were introduced.

Japanese imports were banned after Japan refused to buy more goods from Malta and restrictions were imposed on Italian and French imports, It was an unhappy and divisive

. . . 122 . The depressed state of most of Malta's main trading part-ners, coupled with an inflated exchange rate for the Maltese lira, caused a substantial fall in exports in 1982 and 1983. The search for new markets might have helped, but only margi- Seviet Union nally.

Trade has now returned to a more normal pattern, partly because of the ending of the re-cession in Western Europe, and partly because of the more re-laxed policies of Mr Mintoff's successor, Dr Carmelo Mifsud Bonnici. He follows a very pragmatic foreign economic strategy. The balance of trade

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and others are still actively en-couraged — the Prime Minister But in 1984 a new agreement pursues a policy of neutrality Soviet Union to spend \$265m and non-alignment and wel-over three years on goods and comes trade with any country ship repair services on the — the continuing dominance of Island. The most important deal Western Europe in Maltese tone so far with the Soviet trade is accepted more readily Union has been for the building than under Mr Mintoff. In 1985 European Comunity

countries supplied about three quarters of Malta's total imports and bought 66 per cent of its exports. Italy supplied about one-fifth of imports (excluding oil), followed in order of volume by the UK and West Germany Germany.

Primary exports West Germany was Malta's primary export market, taking almost a third of exports, fol-lowed by the UK. By far the strongest element of Maltese sales to West Germany which account for almost half the EEC total were clothing and footwear.

Wear. UK exports to Malta last year amounted to £101m, consisting mainly of capital machiners, transport equipment and con-sumer goods. Imports from Malta totalled £52m, mainly clothing and processed textiles, but the deficit was virtually covered by Maltese carnings from tourism.

The Maltese Government's sttempts to expand trade by barter deals with Eastern Enrope and elsewhere have met with mixed success. A 1981 trade agreement with Russia

Trade in 1985 Lira (m) Imports Exports Енгореан 258.0 124.3 Community 20.8 . 11.9 US 5.1 10.2 Italy 81.8* 17.4 14.5 5.1 France 4.2. 9.3 Japan West Germany 63.1 57.4 UK 65.7 29.9 * Includes £24.4m-worth of fuel Source: Central C Statistics, Mate.

currently shows a deficit of did not raise exports to the about ML 150m. Although barter deals with Eastern Europe, Libya, Iraq and others are still actively en-

new Marsa shipyard. Mains imposed a new, wider hased counter-trade deal with Russia for \$365m. It has its sights set on increased orders for ships, ship repair and locally assembled product.

China gave Maita a soft loan in the early 1970s and later built dock No 6 in the Valletta drydocks complex, a huge re-pair dock capable of taking ships of 200,000 dwt. But hopes of a major increase of trade with Ching have not been fulfilled

Libya is the island's largest

Libyz is the island's largest non-European trading partner and Malta wants to encourage its nationals to work there in order to ease the serious un-employment problem at home. About 800 Maltese work in Libyz at present hut it is not popular because of separation from families and difficult social conditions.

Following an improvement in what was an unstable commer-cial relationship with its near neighbour, Malta, has now re-gained its substantial share of the Libyan market. In 1954 Malta Exported ML17m worth

Mairs Exported ML1/m worth of goods to Libya compared with direct imports of only ML 175,000. In addition, there is the counter trade agreement under which Malta produces textiles, medical products, shoes textiles, medical products, shoes

and electrical goods and in ex-change receives oil, coal and cars from the Soviet Union and crude from Libya.

To balance these counter trade deals Dr Mifsud Bonnici is pushing for economic and co-operation treaties to be signed with the US and Italy. Apart from the commercial benefits, the Prime Minister bebeneats, the Frine Minister be-lieves such deals would help to redress the balance of the last few years when Malta appeared to have cultivated the Eastern

bloc and others to the apparant exclusion of its traditional trading partness in the West.



beginning to be visible. Exporters surveyed recently by the Island's respected Federa-that order books are filing up and that machine utilisation is exceeding 80 per cent. Short working weeks are declioing while there are prospects of new tobs later this year. Linion included, purchased ML14m worth. Sales to Linya. A 16 per cent exports growth last year indicated costlier than more sales. Concert for the tent of tent of the tent of the tent of the tent of the tent of tent of the tent of tent

jobs later this year. Feedback reaching the Maltese Government's Develop-ment Corporation (MDC) show

attract overseas investment have been cost-effective, "Confidence is picking up all round. There's no douht about that," asserts Dr Noel Zarb Adami, the head of MDC. No one should expect from these results that Maltese events will scop reach the

exports will soon reach the heights achieved in the 1970s

technology two generations out

of date. Europe, by snappiog up each year an overwhelming propor-tion on Malta-made semimanufactures, is vitally impor-tant. From exports reckoned at ML187m (£108m) in 1985,

In sharp contrast, the whole of Eastern Europe, the Soviet Union included, purchased ML14m worth. Sales to Lubya.

Several factors lie behind

jobs later this year. Several factors be benind Feedback reaching the Mala's poor export perform-Maltese Government's Develop- ance. One of them is a strategy, ment Corporation (MDC) show launched in the 1960s, which that recent campaigns to nourished industrial expansion attract overseas investment on a diet of cheap labour and low technology. For two decades

low technology. For two decades this gave gratifying results. By 1978, when British military installations were per-manently closed down losing the island an annual ML28m, it seemed nothing could seriously bandicap Malta's manufactur-ing activities Factories were

competition in West Euro-pean markets from South East Asia and North Africa are impeding factories producing an

could have sumulated exports further. Instead, the former premier Mr Dom Mintoff ran for shelter under a series of The change, a year ago, hegan countertrade accords with a new phase which promises countries like the Soviet Union, higher exports and renewed Libya, Poland and Czecho- foreign investment, sioralita. Soon after taking over,

The deals helped some major Mifsud Bonnici began relaxing the impositions on industry and allowed the value of the Mallese textile and other concerns out of their distress hut provided no relief for mainstream producers. Investments ran dry pound to fall. To regain lost terrain in sterling territories he pledged subsidies for expor-tors who found the Maltese at the same time as exports lost their thrust in the early pound too hard. 1980s.

pouod too hard. This has encouraged the island's exporters, whose opti-mism, according to an F.I. survey of the past six months, is now at its highest for years. Dr Mifsud Boonici may well The decline is blamed on The decline is blamed on This has encouraged the controversial election results. island's exporters, whose opti-Having won a clear popular mism, according to an F.I. mandate and 4,000 votes more survey of the past six months, than the ruling Labour party, is now at its highest for years. the opposition Nationalists, ted Dr Mifsud Boonici may well hy Dr Eddie Fenech Adami, satisfy exporters' further expec-dug their heels in with a claim to rule. This gave the impres-sion Mr Mintoff's government could be toppled.

turning out MI.215.8m worth of assembled goods, half of which were exported. Suddenly, in 1962, exports 220 firms with investments flagged and then dropped from Britain, the US, West also blamed on an unrealistic incomes and prices policy. Exports were burdeced with assortment of garments, plas- dramatically. The downturn is Germaoy, France, Haly, Lioya than the production of tax-tics, metals, chemical products also blamed on an unrealistic and Czechoslovakia collapsed. added computer components if and footwear-mainly from a incomes and prices policy. Survival for many concerns high-tech industry could he retechnology two generations out Exports were burdeoed with meant trimming their workforce attracted to the island.

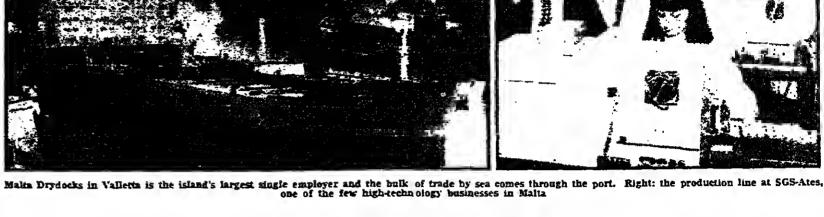
annual wage increases often as down to a hare minimum, which much as 15 or 17 per cent, sent unemployment up. Others to counter imported inflation, modernised their producus, the value of the Maltese pound moving into markets where the was propped up to misjudged levels. Inevitably, export prices goods from Taiwan and jumped to an uncompetitive Morocco was less fierce. As exports and investments dwindled, Mr Mintoff's clear doublet and the idea of the Mediter stimulated exports option was to reverse his policies. Instead he resigned, for shelter under a series of the change, a year ago, hegan

says Dr Zarb Adami, create a demand for quality control and a highly trainable labour force. They also would want to be close to their markets.

Malta's economic advantages also include cheap cash with interest rates perged down to 7.5 per cent, an agreement which allows its exports to enter the EEC duty-free, a pre-ferential tariff accord with the US, and access to vast markets like the Soviet Uoron, China and some countries in the Middle East.

High-technology ventures which have begun to trickle into Malta find the Island profit-able enough. An Italian com-pany whose offshoot employs 700 Maltese, says the rejection rate is much lower than from South Fact Acia South East Asia.

Dr Mifsud Bonnici claims that attitudes have changed. This could mean anything from an immioent revival of effective industrial inceotives to scrap-ping "disiocentive legislation " enacted in the Mintoff years in deference to FOI demands.



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Confidence returns to the sector

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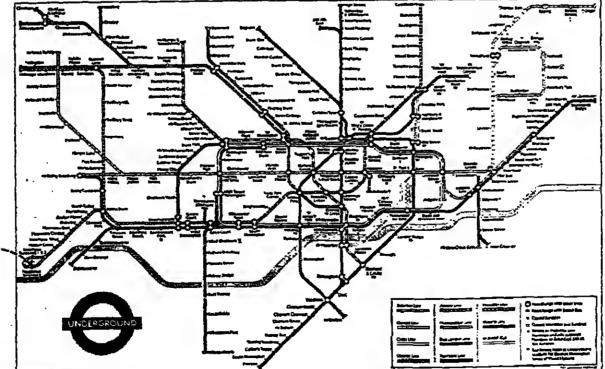
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Financial Times monday April 21 1866

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Mgarr harbour on Gozo, Malta's sister island. Below: One of Valletta's carefully restored buildings — The Maison Demandols — now the beadquarters of Mediterranean Insurance Brokers



MALTA 4

Campaign to attract more tourists is beginning to succeed Spring-cleaning the holiday house

Tourism RICHARD EVANS

THE MALTESE anthorities have launched s big publicity campaign throughout Western Europe, but especially in the UK, and the reason is clear. Tourism used to contribute well over a quarter of the island's foreign exchange earnings, and the loss in recent years of some of its popularity as a holiday destination bas had severe impact on the

The high point for arrivals and receipts was reached in 1980, when over 728,000 visited Malta or its sister islands of Gozo and Comino. Numbers Slipped bsck in 1981, fell sharply in 1982 (down 28 per cent) and continued to fall at more moderate pace in 1983 and 1984.

The reasons were not bard to find: the currency bad become over-valued, costs were too bigb, standards had slipped because of the over-rapid expansion, and the then Prime Minister, Mr Dom Mintoff, appeared to relisb offending the countries on whom Malta relied for tourism. The Britisb and others found better value or more congenial

The Maltese authorities rea-

them. An ideal Mediterranean climate with some of the cleanest wster in thet variable

sea, marvellous historic sites like silent Mdina the old capital, and fortified Valletta, the new capital built after the Great Siege of 1565 by the Knights of St John. And, if such things are important, an English-speaking population, London newspapers on the day of publication, and traffic that drives on the left. What was lacking was competitiveness.

was last. Wages and prices were peg-ged, and the Government gave the go-ahead for a series of major projects to improve the is perimine to succeed at an in-creasing pace. Arrivals rose last year for the first time since 1980, with an overall increase of 8 per cent to 517,000, although country's infrastructure which had been overstrained severely by the explosive growth of tourism in the late 1970s. the total from the UK was down

There were frequent cuts in electricity supply, because of excess demand in the peak season; the telephone system could not cope; and worst of all, there were frequent water shortages resulting in lengthy cuts. Most of the essential improvements, including extra power and more desalinisation water from plants, will be in operation hy

the summer. There is also a programme aimed specifically at the blgher quality market. Some areas, especially around Sliema, the island's largest town, are being zoned so that better facilities can be provided to attract bigger spenders.

operators in Britain forecast an increase of around 38 per coar in tourists to Malta, and advance bookings to the island are well up on most competitors. day house had to be put back in A new terminal is being built order. They had a lot going for at Luqa airport and plans are them. An ideal Mediterrower will a large a built out of the well advanced for a belicopter connection between Luga and Gozo, which at present is a tir-One proposal is to seek to make Malta, with its historie ing coach-and-ferry journey after a three-hour flight from

and archreological sites and its London or Northern Europe. mild climate, a wheter resort for Germans, leaving the British dominant in the summer when Specifically for the UK, a differential exchange rate has been introduced for tour oper-ators, and aircraft fuel costs the German's prefer hotels on the beaches of Spain, Greece and Yuroslavia. The latest have been reduced so that holiand Yugoslavia. The latest statistics show this is working days can be more competitive. Malta should be 15 to 18 per well, with 23 per cent of West cent cheaper this year than it Germans visiting Maits bytween November and February, and The signs are that the campaign to attract more tourists is beginning to succeed at an in-

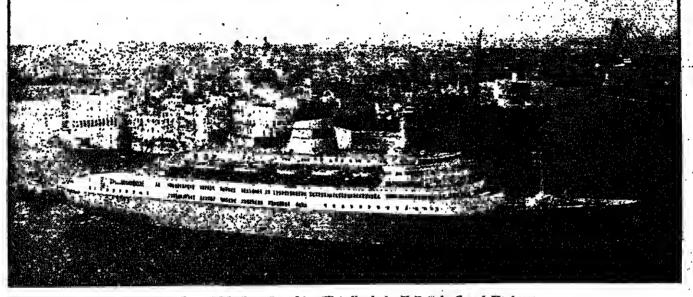
November and rentary, and 54 per cent in the shoulder months of spring and autumn. Goue are the days when Malta could rely on its George Cross image of beroism and sacrifice in the war to attract the older British visitor. If the older British visitor. If has to compete on the same

now has to compete ou une same basis as its competitors to attract the younger generation. But a fundamental choice remains: should Malta sock to go up-market, with more yacht marinas and first class hotels, and for the particular to go for or should it continue to go for Spain and the rest? The authoritation

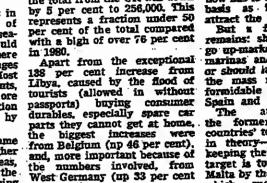
the former prospect countries' tourist authorities do in theory-but appear to be keeping their options open. The target is to get 1m tourists to Maits by the end of the decade, which suggests that mass market appeal will continue to

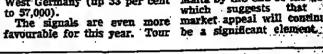
destinations in Spaln, Portugal

and Greece. lised that lessons had to be learned, and that their own holi-









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Flag carriers see better times

Infrastructure GODFREY GRIMA

TWELVE YEARS ago Malta tried to challenge the domina-tion of foreign airlines and which was irritating for the foreign rivals but secured busi-ness for Air Malta.

shipping companies handling its air and maritime traffic by launching its own flag carriers, Air Malta and Sea Malta. Malta's changing trade pat-"We would much prefer to compete on our own merits. The laws of business dictate that if we get to the market in time with the right product at the right price we should do well," says Mr Mizzi who still puts in a 16-bour day at Air Malta headquarters. terns in the 1970s called for a rapid expansion of the air and sea links which foreign com-panies were not providing.

Tourism needed to diversify its markets deeper into Western To its credit, the company bas never had to rely on the exchequer and its profits bave never gone below film in the 12 years it bas been in Europe while manufacturers wanted regular salkings at competitive freight rates to ports in Western Europe, the Middle East and to a lesser extent, Eastern Europe and the US. 12 years it bas been in business.

"We score by making people feel that their boliday starts immediately they step onto our aircraft. We are a tourist There bad also been a chorus of complaints against foreign sbipping lines whose surcharges were causing the island's im-ported inflation to rise out of airline, not a major commer-cial airline, which means that we bave a specific product to sell," says Mr Mizzi. runs.

Misgivings about the future of Air Malta and Sea Malta and changes in their start-up dates were widespread. Air Malta,

The ability to maintain a proper perspective earns Air Malta worthy dividends. Air-craft makers' and industry journals' awards gracing the walls of Mr Mizzi's office testify to passenger load and aircraft utilisation achieve-ments. with its two Boeing airlines leased from Pakistan International Airways, took off in the middle of an oil crisis and a price war that was grounding stronger airlines. meats.

Sea Malta, competing for business sgsinst hetter financed and connected European ship-ping lines, was finding it difficult to survive.

To run both organisations the government named as executive chairman Mr Alhert Mizzi, a talented entrepreneur whose sbarp business prowess years ago gave him a repotation of ing a cut above the average

Velletta businessman. At Air Malta the scene changed with each passing year. New routes were opened and traffic built up sufficiently from 207.906 passengers in 1975-76 to 400,000 five years later. Last year it settled down at 360,000. A proper fleet of aircraft was bought, including three new Boeing 737s purchased in 1984. Scheduled services were inaugurated to capitals never before served directly from Malta, including Amsterdam, Csiro, Frsnkfurt, Rome and Tripoli. These were traditionally run by British Airways, Alitalia end Libyan Airways. Char-ter flights began to pick up an ever-incressing number of pas-sengers from 24 other cities from Aberdeen to Toulouse. Air Malta's fortunes are still

dictated mainly by those of the developing tourist industry. But the airline now makes every effort to stand on its own feet. A stand on its own f Sea Malta, in sharp contrast, cargo service to Libya every On average the company For example, It no longer insists

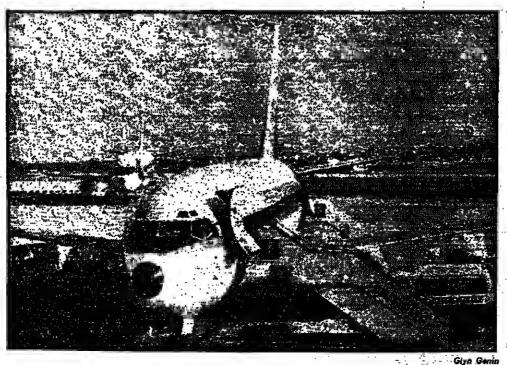
handles a turnround of 4,000 northern European routes, containers a year on the UK ronte and another 6,000 on the on sharing passenger loads on Malta's husiest, proved un-a 50:50 basis with other air economical and the competition lines flying regularly to Malta, with bigger lines almost ruined South Italy run. Little short of with bigger lines almost ruined the company. a calamity is now likely to reverse Sea Malta's fortunes.

In 1980 the Maltest Govern-ment stepped in with protec-tive legislation insisting that competing lines partner Sea Malta in liner conferences set up to cover the UK and northern European routes. Sea "The 1980 legislation belped us to wind down unprofitable sailings, but we now generate a good 85 per cent of our own income. The pooling agreement brings in only about 15 per cent of our business," says Mr Jobn Borg, who took over as company chairman from Mr Malta was also given the right to carry 50 per cent of cargo from or bound for Malta. Mizzi in 1981.

Seeking profits while trying to support the island's manu-This gave Sea Malta an opportunity to dismantle its costly Northern European ser-vices and carry charter freight facturers often lands Sea Malta between two stools. But Mr with its conference partners. The company immediately sought lucrative ro-ro opera-tions on Maltese export routes Borg denies that the company is insensitive to exporters demands. "To belp manufacturers get

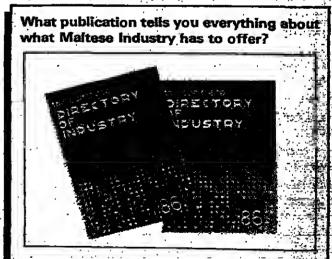
into Europe. Soon it began making profits in the Marseille, into the US and Middle East markets we bave waived freight Livorno and Reggio Calabria rates for the Malta-Livorno-Marseilles leg," be says.

Todsy the company sails once a week to Marseille and Livorno, where containers and Having won a leading role in transport business generated by the island's tourist and trailers can meet ships hound manufacturing industries Air Malta and Sea Malta are unlikely to grow much bigger. It would be a mistake for either for the US and the Middle East. It also operates three times a week to Reggio, runs a Northern European service every 10 days, another service company to consider playing a role disproportionate to its to the UK, again every 10 days, and a container/conventional



Boeing 737s of Air Malta at Luga Airport





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Financial Times Monday April 21 1986

INTL. APPOINTMENTS

Gencor elects new chairman

BY JIM JONES IN JOHANNESBURG

as chairman of Gencor, Sonth Africa's second largest mining bouse, in August. His position is to be taken by Mr Derek Keys, who is being appointed

At that stage he

مكذا من المهل

at Moeller

A. P. MOELLER, the shipping, oil and industrial group, has made two senior management appointments following the recent death of one of the partners in the business, Mr Harme Foch are Diaming Bjarne Fogh. Mr Flemming Jacobs is appointed manager in charge of both the group's liner and container traffic, which in future will be operated together future will be operated together under the name Maersk Line. Mr Michael Fiorini becomes manager in charge of gronp finances. Mr Jacobs is aged 42, and Mr Fiorini 33. They are responsible to Mr Maersk McKinney Moeller and the four partners in the shipping part-nership, Mr Leif Arnesen, Mr Karsten Borch, Mr ib Krusse and Wr Jess Soederberg. Mr Jess Soederberg.

Reorganisation

for Aegon

By Our Financial Staff By Our Financial Staff AEGON, the Dutch Insurance Group, plans as an initial step to reorganisation of insurance activities in the Netherlands, to set up an Aegon Nederland executive. Members of the executive will be Mr K. J. Storm, president, also member of the executive board, Mr A. I. M. Kool, currently a member of the executive board, Mr G. F. Dippel and Mr P. van de Geijin, who are, in the existing set-up, regional managers of Aegon Nederland North-East and South-West, respectively, and Mr H. Witvoet, at the moment manager Group Life Aegon

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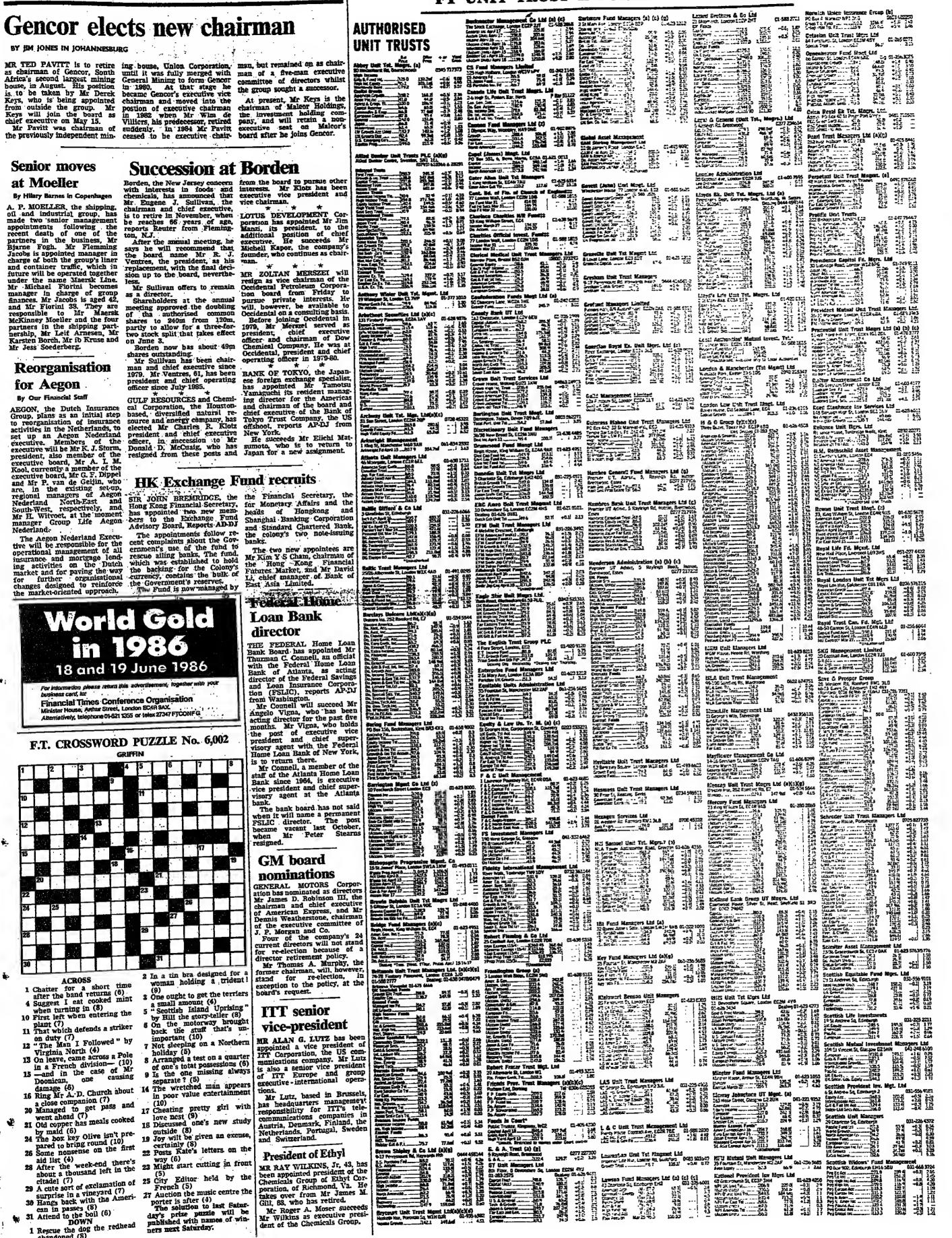
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and Standard Chartered Bank, the colony's two note-issuing

The two new appointers are Mr Kim Y S Cham, chairman of the Hong Kong Financial Futures Market, and Mr David Li, chief manager. of. Bank of



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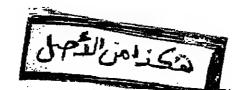
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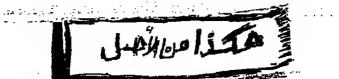
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MINES—Continued Financial Times Monday April 21 1986 Lest Bri File Price at Bat Car Gris INVESTMENT TRUSTS-Cont. Paid Stock 148 912 15:17 29 737 - 23165 - 13 170 728 015 11 29 700 14:0255 0:6 123 250 211 075 31 97 750 977 056 19 448 133 72560 11 159 448 111 0234 10 1173 **Diamond and Plalinum** Plainum [54::]4 (22)2 (4 :4.9 502 (4 : 255. 4 :35 400 2312 (2307: 4 :6.2 600 113 (137:19 6 h 530 (27)2 (27)2 (2 :38 700 162 1990; 14 :42 Finance Agril Aler Corp Sa 51 50... 75 13.3 07 5c 4.4 (6.8) Agril Aler Corp Sa 51 50... 75 13.1 17 (2.9% 3.1) 74 Jan Ang Aray Carp Sc 7... 800 21.2 0.35 2.2 24.4 14.6 May Neg Aray Ara Sci0 P: FW 14.0 14.2 14.5 14.9 May Neg Aray Ara Sci0 P: FW 14.0 14.5 14.9 14.0 14.5 14.9 14.0 14.5 14.9 14.0 14.5 14.7 14.0 14.5 14.7 14.0 14.5 14.7 14.0 14.5 14.7 14.0 15.2 12.1 14.0 14.7 14.0 14.5 14.7 14.0 14.7 14.0 14.5 14.7 14.0 14.5 14.7 14.0 14.5 14.7 14.0 14.7 14.7 14.7 14.7 14.7 14.7 14.7 14.7 14.7 14.7 14.7 14.7 14.7 14.7 362 13 6 7:9500 19122 1922 11111 SHOES AND LEATHER 414 -185 -1212 -8 -62 -SHOES AND LEATHER

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£10m work for Tarmac

Contracts worth about £10m have been awarded to TARMAC CONSTRUCTION. Heading the list is a £2.4m contract for a retail store, discotheque and external works, for Urban Land Properties at Romford, Essex. Other projects include management contract for refurbishing a house in Upper Grosvenor The GLENLION GROUP has won contracts worth £8.5m for new huild and refurbishment works in the South East and East Midlands. Work has com-menced on a £611.093 adult train-ing centre for the London Barough of Croydon, a GLC/ ILEA primary school at Thames-mead worth \$718.371 and a £517.131 infants school at Orping-toe for the London Brough of Street, Mayfair, London, for Sepia Overseas Inc (11.4m) and extending and altering a nursing bome at Sheffield, for the Sisters of Mercy (Sheffield) Trustees

Contracts also include a swim-ming pool complex a: Barnsley, for Barnsley Borough Council (£\$\$0,000); an industrial and (2880,000); an industrial and office building at Heme! Hemp-stead, Hertlordshire, for Gran-wood Holdings (2878,000); road-works at Amble, Northumber-land, for Northumber-n Kwik Save Discount Group (1350,000) and a workshop and stores at Bolton, for British Gas (£329,000).

Tarmac Construction's contract housing organisation has three awarded to BALFOUR ember. contracts: modernising Ca homes for Leicester City Council (1549,000): repairing and refurbishing two multi-storey blocks of flats for Birmingham City Council (1452,000) and City Council (£452,000) and modernising 30 homes at Long Eaton. Nottinghamshire, for Erewash Forough Council (£346,000).

ELLIOTTS OF READING. a Trafalgar House Group company, has been awarded a sub-contract by Sir Robert McAlpine & Sons worth nearly firs. The refurbish-ment involves the fitting out of the Presidential suites on the 12th and 13 floors of Sea Con-tainers House on the South Bank. The extensive package requires Ellions to have management responsibility for the co-ordina-uon of all activities within the sub-contract, under project managers PMI. **Redeveloping Oxford Street** contracts, the largest of which contract commences this month is for a scheme at the former Bouroe and Hollingsworth Store and is unusual in that it utilises for what is believed to he only in Oxford Street. To he known the second time in the UK a as the Plaza on Oxford Street Tornhorg SS00 mini tower crane. the building will be totally transformed internally to provide over 29,000 sq metres of modern shopping facilities which will incorporate fully finished pedesance Co has awarded an office

and shop refurbishment at 64/66 Oxford Street worth £710,000. The reconstruction of the rink pad at Queensway W² is to be undertaken for Queens Ice Skating. The project will cost 5734,900 and is scheduled for trian malls on four floors. The well known facades will he renovated. Costing over £15.5m the refurbishment, which has heen awarded by Kumagai Gumi of Japan, will take \$4 completion in 19 weeks.

At City House, Croydon, weeks to complete. Guordian Assurance has placed refurbishment of offices for a ft.5m contract for the refurb- Philips Electronic and Asso- of Ba ishment of a terracotta faced ciated Industries is underway tract.

WATES SPECIAL WORKS has six-storey office building at No 1 on s 14-week contract worth secured f22m of refurblshment Dean Street W1. The 50 week £470,000.

CONSTRUCTION CONTRACTS

Wates Special Works has also secured the office refurhishment at 5 and 6 Raymond Buildings from the Honorary Society of Grays Inn. The contract is valued at £949,000 and is scheduled for completion within London and Manchester Assur-11 months.

Public sector contracts totalling over £2m include work for the Metropolitan Police at the Lamheth Support HQ in Lam-heth Road SE1 which will take one year to complete, while at Watling Estate, Barnet, external

repairs to houses is being undertaken for the London Borough of Barnet on a six-month con-

Local authority work for Glenlion The GLENLION GROUP has to the elderly at Gillingham for the London Borough of Sutton. the Guardian Housing Associa- The group is also building a tion, a £581.769 scheme of 24 £734,000 industrial unit at

non, a 1981,769 scheme of 24 sheltsred flats at Crayford for the CDS Co-operative Housing Society, 11 houses at Ockley. Surrey, worth £321,979 for Thames Valley Housing Society and eight flats worth £246.225 at Swanley for Sevenoaks District Council. 2133,000 Industrial unit at Leatherhead for developers Canynge Bicknell. In the East Midlands Glenlion has started work on a new build scheme of 28 honses at Sapley Park for Huntingdonshire Dis-trict Council (£551.360), a con-tract to refurbish 29 existing Learnerhead for developers Canynge Bicknell. In the East Midlands Glenlion has started work on a new build scheme of 28 honses at Sapley Park for Huntingdonshire Dis-uriet Council (£551.260), a con-tract to refurbish 29 existing houses at Coddington for Newark and Sherwood District Council (£338.471) and two similar refur. Contracts in the public leisure sector include a £521,612 (£338,471) and two similar refur-bishment schemes of 22 and 31 dwellings at Sileby, Leicester for Charnwood Borough Council (£440,368). design and huild multi purpose sports hall at Isleworth for the West London Institute of Higher

South Shields

road project

PARLIAMENTARY DIARY The week's business in Parliament

to prolact innocent persons. Unstarred

to prolact innacent persons. Unstarted question on the Forestry Commission. Select Committees: Trade and Indus-try. Subject to be annoanced (Room 15. 10.45 em). Energy — Subject: The coal Industry. Witnessos: Representatives from the Coalifolde Community Cam-paign (Room 8, 11.10 arr), Employment —Subject: Discrimination in corploy-ment. Witnesses: Representatives from the TUIC (Room 8, 4.15 pm). Home Affairs—Subject: Rules for the redis-urbutund of seats. Witnesses: Home

TODAY Commons: Education dobate on en Opposition mation tabled by the Liberal and SDP leaderskip. After 7 pm, remaining stages of the Animats (Scientille Procedures) Bill, Proceed-ings on the Stature Law Repeals Bill and on the Soetal Security Bill. Lords: Arrports Brill (Second Read-ing). Debais on EEC correction and Larm prices. sports on cersals, mile, procession and tarm prices. Select Committee: Public Acounts. Subject: Areers of work at tae chices. Witness: Sir Lawrenen Alrey, Charman, Inland Revenue (Room 16,

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Chairman. 5.15 pm). TOMORROW

Commons: Housing and Planning Bill, remaining atages, bords: Gas Bill, Committee, Child feastent Peckaging (Seloty) Regula-tiona 1985, motion for sporovel, Sur-rogocy Arrangements (Amendment) Bril (Committee).

5. 4.30 pm). WEDNESDAY FRIDAY Commons: European Communities (Ameridment) Sill (Second Resding). Lords: Debsts on the senous increase n violent chmo and need for measures Commons: Priveta Members' Bills. Lords: Dockystd Services Bul (Second Reading). Housing (Multiple Occupation) Bill (Second Reading).

WEEK'S FINANCIAL DIARY

TODAY

BOARD MEETINGS-

Plasis. Edieburgh invest Trust Folker Group Hensare Honoa Motor Jritz Rubber Plantations Microlesare Morgan Crocibia Polymerk lathi Snowdon and Bridge Trava and Arnold Enterning des Term

Interims: Allied London Props Hoogett Dowers Klerk-Teknik Lyles (5 i

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TOMORROY

The following is a record of the principal business and financial engagements during the week. The board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interims or finals. The sub-divisions shown helow are based mainly on last year's timetable.

Ladies Pride, Allen House, Newarke St., Leicester, 11.45 Pacpic Asysts Tst., 1 Charlothe Square, Edinourph, 12.30 Rovel Instructor, Bathlen Centre, 2.C., COMPANY MEETINGS-Berisford 15. and WJ. Baltic Exchange, SL. Mary Are, E.C., 11.30 Mount Chariothe leviss, Mount Royal Hobb, Oryanstoe Street, W., 12.00 Barbican Centre, I.C. vel lasorance. Barbican Centre, Z.C., 1.30 P. Ramads Hotel, Oxford Road, Read-9. 11.00 ing, 11.00 Sedgwick, Sedgwick Centre, E., 12.00 United States Obeventore, 8 Devenshire Square, E.C., 11.45 Vickers, Millbank Tower, Millback, S.W., 12.00 12,00 Natmosphs, Low Hell. Celverlay Lane, Horsforth, Leeds. 10,00 Modhouse and Rosson, Tapton Hait, Shore Lane. Sheffield, 71,45 BOARD MEETINGS rampian Television IraRed Associates InfraRed AtSource Lilieshall Nell (James) Office and Electronic Machines Upton 1E.1 Whatmas Rever Angel Interims: Caster J S1 Low IWm.1 Low IWm.1 OIVIOENO & INTERTA PAYMENTS-

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TRIDAY APRIL 25

Financial Times Monday April 21 1986

May 18

May 29-24

Alexandra Palace

Chelsez Flower Show (01-834 4333) Royal Hospital, SW1

BUSINESSMAN'S DIARY UK TRADE FAIRS AND EXHIBITIONS

Antiques Fair (01-883 7061) April 21-25 International Brewing, Bottling and Allied Trade Exhibition-BREWEX (021-705 6707) NEC, Birmingham May 29-22 RoSPA International Safety Exisbition (021-780 4171) NEC, Similarian

April 21-25 April 21-23 International Packaging Exhibi-tion—PAKEX (021-705 6707) NEC, Binningham

April 29-May 1 British Electronics Week (0799 01ympla Olympla Leisnre Show — LIFESTFLE (01-222 9341) NEC, Birminghein May 23-June 1

May 11-14 Business to Business Exhibition May 29-June 7 (01-729 0677) Barbican Centre Fine Art and Antiques Fair (01-385 1200) Olympia

Jone 35 Chemical Engineering Industry Exhibition (01-855 1777) Eacis Court May 11-18 London International Furniture London Internation Show (01-385 1200) Earls Court

May 13-16 Communications Equipment and Systems Exhibition—COMMUNI-CATIONS (021-705 6707) NEC, Birmingham NEC, Birmingham

OVERSEAS TRADE FAIRS

April 29-22

April 21-25

(0376 62262)

April 22-23

Current Third Saudi OI Show (01-438 cation Exhibition - BEE/OFEX 3741) (until April 24) Al-Khobar (01-855 7777) Hong Keng May 12-15 April 22-26 International Packaging Exhibi-tion-PROPACK (021-705 6707)

Production, Organization and Technical Aspects of Shows & Meetings, Trade Fair and Con-gress - SHOWTECH (01.740 4444) Bertia Brusseis April 22-25 International Traffic Engineering Trade Fair (01-437 2175)

International Traffic Engineering Trade Fair (02-437 2175) May 28-Jane 4 Amsterdam May 2-15 International Printing and Paper Fair-DRUPA (01-433 3893) May 5-8 Business Efficiency, Office Anto-Table Products Exhibition International Printing and Paper Fair-DRUPA (01-433 3893) May 2-15 Dusseldorf Business Efficiency, Office Anto-Table Products Exhibition International Printing and Paper Fair-DRUPA (01-433 3893) June 3-6 Tool & Products Exhibition International Printing and Paper Fair-DRUPA (01-433 3893) June 3-6 Tool - RETAIL EUROPE (0724-794161) Amsterdam

BUSINESS AND MANAGEMERT CONFERENCES

May 5-7 RIA Management Consultants: The Economist; Entrepreneur-Gaining a competitive advantage -developing successful strategies in service industries (01.267 0231) Serille the Economist. Entrepretent ship in practice-developing and managing innovation in large corporations (01-839 7000) Ettington Park Hotel, near Stratford upon Avon

Aven May 6 The Institute of Territion: The Finance Bill 1986 (01-235 8847) Hiltor Ekstel, WI April 21-23 Airfinance Conferences: The Annual Airfinance Conference (0376 40902)

May 15-16 Plaza Hotel, New York City FT Conferences: Retailing 101-621 1355)

April 2243 Institute for International May 22 Research: Cashing in on plastic Standard Hall Associates: Guide-card evolution (01439 1017) times for company plans and Intion (01-494 1017) lines for company plans and 22 Portman Close, W1 budgets -- the UK sconomy to 23 end 1987 (01-359 6054)

April 22-23 FT Conferences: The prospects May 22 for tourism in Britzin (01-521 May 22 The Institute of Directory: How

1355) Rotel Inter-Canilmental WI April 23 Institute of Directors: Copins with success (01-839 1233) 116 Pail Mail, SWI April 23-24 Westminster & City: Regulating the marketing of life assurance and unit trusts (01-582 7245) Hillon Hatel W

Banking Association of Ticino and City of Lugano: Infer-national banking symposium (01-251 9321): Lugane

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Education and a £337,385 sports pavillion at Rosehill Park for and build sheltered scheme of 40 flats and hungalows for sale **Balfour Beatty to** build motorways Two motorway contracts with a the M20. Work commences

special projects unit. On the A35 Saltash by-pass, the contract involves the construction of 2.2 km of 10 metres wide single carriageway, 1.4 km of dual two lane carriageway a 340 metres long tunnel bored in soft rock.

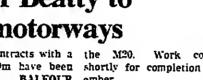
too for the London Brough of Bromley. New housing contracts include a f1.5m scheme of 52 sheltered flat; at Hersham for Elmbridge

Borough Council, a \$1.1m design

\$W0 retaining walls and associated works. The project is scheduled to be finished by July 1985. The M20 Maidstone by pass maintenance contract has been awarded by Kent County Council for the reconstruction of carriageway and hard shoulder



in flexible pavement together with cutting, stabilisation and drainage. The work is in several sections totalling 1.7 km over the 4.5 km siretch of motorway between Junctions 7 and 8 of

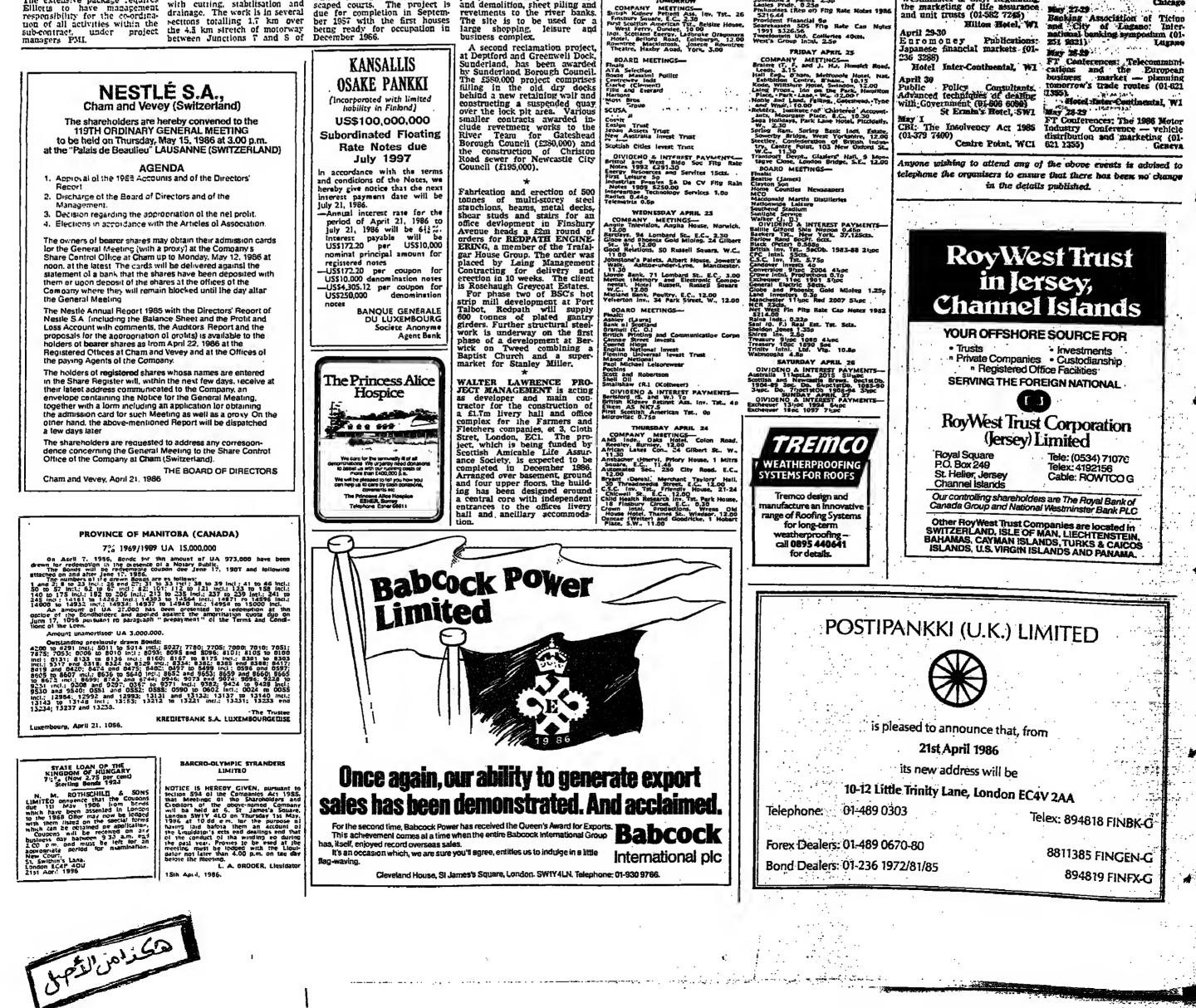


total value of f9m have been shortly for completion by Nov-

SHEPHERD CONSTRUCTION

Association. The contract is for the Leazes Development of 110 apartments and five houses. Located off Leazes Park Road,

the deviopment is adjacent to Newcastle's Eldon Square shop-ping centre. The scheme pro-vides for three and four storcy blocks of one and two bedroom apartments and three bedroom linked houses set round land-scaped courts. The project is scaped courts. The project is due for completion in Septem-ber 1957 with the first houses



Five civil engineering contracts together worth £5m have been won by the Gateshead office of MOWLEM NORTHERN. On the western approaches to South Shields Mowlem Northern has started work on a 1.9 km dual carriageway which will run from

Tyne Dock to Laygate. It will be partly new road and partly dualling of existing single car-riagcway with roundabouts, a footbridge and extensive retain-ing walls. Valued at £2.7m the contract is due for a completion in contract is due for completion in spring 1955. The client is South

Tyne Borough Council, In Newcastle-upon-Type Mowlem is working on a fim con-tract for the reclamation of Vickers Elswick factory site (phase 2) for Newcastle City Council. The work, which will be completed by the end of the year, includes major excavation and demolition, sheet piling and revelments to the river banks. The site is to be used for a large shopping, leisure and business complex.

The IDC (noom 6. 4.15 pm), Hone Affeira-Subject: Rules Ior the redis-tribution of sents. Witnesses: Home Office officialse (Room 5. 4.15 pm). Public Accounts-Subject: Redundancy payments to university staff. Wionesses: Sir Bould Hancock, Department of Education Eod Science; Sir Pelai Swinnerton-Dyor, chairman, Uoiversity Gasnas Committee, and Professor E. Marsland, committee of Vicn-Chancellors and Principals (Room 15, 4.15 pm), Transport — Subject: Finnscing of Isil servines: Witnesses: British Rail officials (Room 17, 4.15 pm), Environment-Subject: Property Services Agancy's mein estimates 1965-88, Witnesses: Property Services Agoncy officials (Room 2, 4.30 pm). Unopoosed Silln. Subject: Guil Island Protaction; Ipswitch Port Authonity (Room 9, 4.00 pm). TOMORROW Commons: Until 7 pm sn Opposition debato on housing, Iollowed by onn on transport. Lorde: Land Registrotion BiH (Third Reading) Fomity Law BiH (Second Reading), Ingai Aid (Scotland) BiH (Third Reading), Pstients, Itssigns and Merks Bill, Rhoori, Select Committees: Education, Science ond Arts. Subject: Education supenditum; This public expenditure White Paper and Estimatism, 1986-87. Witnesses: Doparment of Education and Seince official (Room 15, 10,30 omt. Parliomentary Commissioner for Adminiatration - Subject: Reports of the Health Service Commissioner, Witnesses: Sir John Wolton, Genemi Medical Court, Paperatives thom the Medical Piotection Societies and 5, 4.30 pm). m 9, 4.00 pm). THURSDAY

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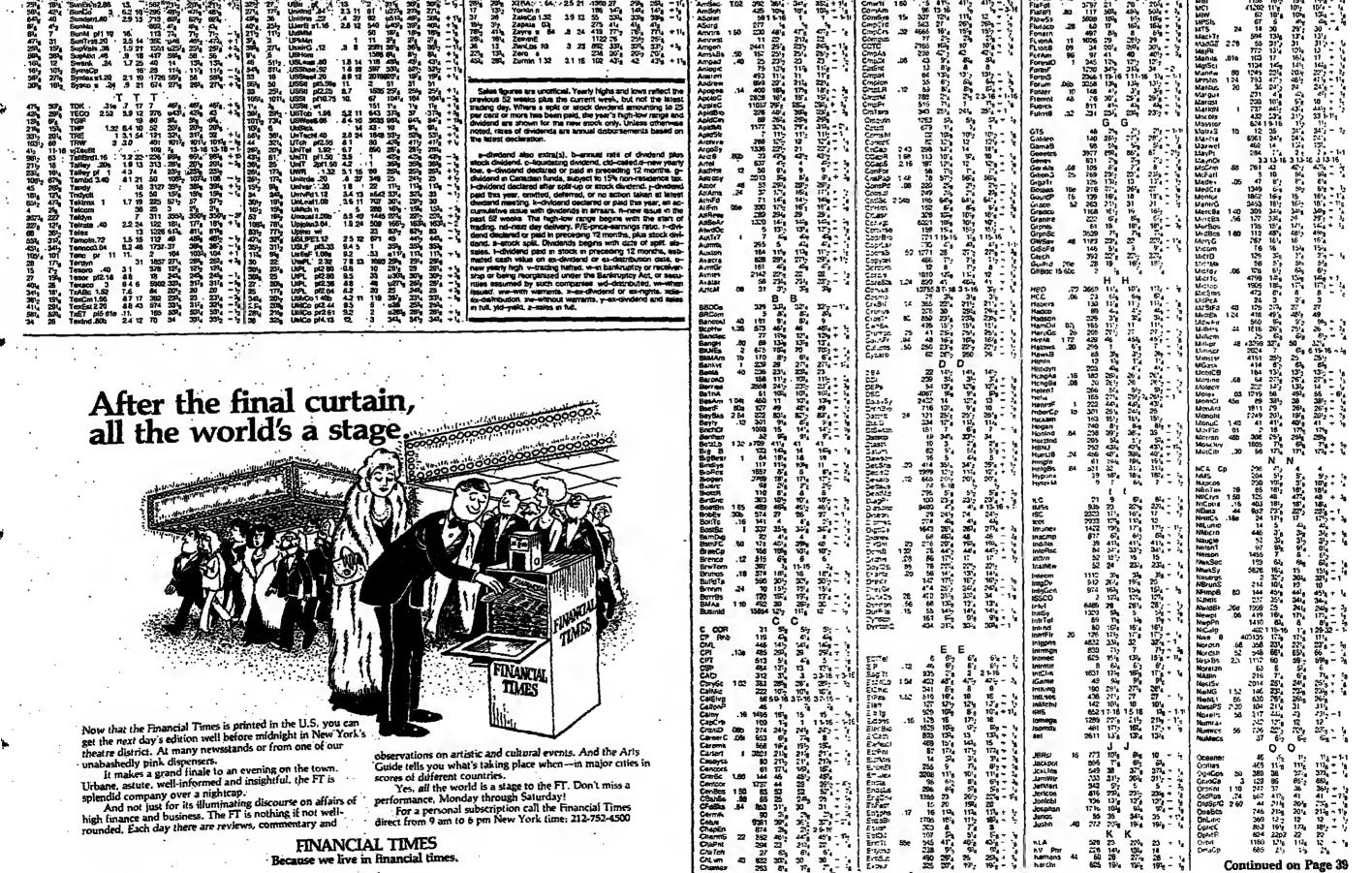
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Financial Times Monday April 21 1986		41
NYSE COMPOSITE CLOSING PRICES	AMEX COMPOSITE CLOSIN	G PRICES Closing prices, April 18
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	AireB 180 348 360 642 $253 + 16$ Came 56 227×21 $356 + 327$ $776 + 16$ Findman $701 + 16$ $752 + 16$ $752 + 16$ $752 + 162 + 16$ $752 + 162 + 16$ $752 + 162 + 16$ $752 + 162 + 16$ $752 + 162 + 16$ $752 + 162 + 16$ $752 + 162 + 16$ $752 + 162 + 16$ $752 + 162 + 16$ $752 + 162 + 16$ $752 + 162 + 16$ $752 + 162 + 16$ $752 + 162 + 16$ $752 + 162 + 16$ $752 + 162 + 162 + 16$ $752 + 162 $	105 105 115 177 853 565, ** 164, 153 16



CURRENCIES, MONEY and CAPITAL MARKETS

130 132

5trike price 1.20 1.25 1.30 1.35 1.40 1.45 1.50

Strike

LIFFE LONG GILT FUTURES OPTIONS

Calls-Last

May June July Sept — 31.59 — 25.59 21.59 21.59 — 21.59 15.59 11.59 11.59 15.59 11.59 11.59 15.59 11.59 11.59 15

PHILADELPHIA SE E/S OPTIONS E12,500 (cents per E1)

Calls

Des

Mar

Ξ

Estimated volume total: Calle 374, Puts 320 Previous day's open interest: Calle 9,350, Puts 2,518

Estimated volume total: Ca0e 689, Puts 130 Previous day's open Interest: Calle 5.085,Puts 5.275

e Callu-June Sept 13.22 1d.16 11.24 12.38 9.27 10.63 7.35 9.31 5.50 B.06 d.14 6.54 2.57 5.45 1.56 4.45 1.56 4.45

LIFFE E/S DPTIONS £25,000 (cents per £1)

Puta Sapt 0.44 0.64 1.25 1.57

0.30 0.70 1.85 3.40 3,853

Juna

Sept

0.00

0.28 2.32 0.56 3.16 1.35 4.07 2.23 5.07 2.49 5.15

Sep

0.15

0.50 1.11 2.17

3.82

Sept 0.50 0.15 0.35 0.75 1.60

5.00

FT-SE 100 INDEX E25 per tull index point

Close 169.55 171.90 174.30

US TREASURY BONDS a" \$100,000 32nds of 100%

nts of 100%

Close 94.58 94.71 94.59 94.38 94.18 93.84 93.84 93.84 93.84 93.84

Close

Apr. 16 £

H FL

£ 1. 3 0.650

Cipse 104-18 103-28 103-02

CHICAGO

High 170.00

Estimated volume 233 (532) Previous day's open int 1,858 (1,500)

High 104-29 103-28 103-02 ne 4,962

stimuted volume 4,982 (16,029) revious day's open int 8,659 (8,526)

High \$4.59 \$4.69 \$4.65 \$4.67 \$4.27 \$4.27

High 104-28 104-00 103-02 102-05 101-06 100-18

LONDON SE E/S DPTIONS E12.500 (cents per E1)

us day's open in

LIFFE-EURODOLLAR OFTIONS

Calis-Last Sept Dec 3.17 _____ 2.17 2.05 1.68 1.57 1.15 1.12 0.74 0.72

June Sapt Dec March March June Sept Dec

June 9apt Dec March June Sept Dec March

June 0.00 0.00 0.00 0.00 0.00 0.00

High S3.83

93.77 99-17 98-20

95-05

High 53,85 53,85 53,85 53,85 53,85 53,85 53,85 52,45 52,45

High 1.5185 1.5100 1.5000

Mar

CERT. DEPOSIT (HMM) S7m points at 100%

Close 93,53 53,54 93,79 53,56

Class 53.59 53.63 93.49 93.28 93.28 93.28 93.28 93.28 93.29 93.28 93.29 93.28 93.23

Close 1.5160 1.5065 1.4955

May

15.70 12.70 7.70 3.55

June 3.63 3.13 2.63 2.13 1.63 1.13 0.65

Prev 163.95 172.20 174.70

Prev 104-25 104-02 103-12

Prev 94.64 94.74 84.84 64,44 94.26 94.00 93.92 93.76

Prev 104-25 103-29 103-01 102-06 101-14 100-25 100-27

Vune Sept Dec Estim Previ

Strike 120 125 135 1.459

Strike price 50.00 90.50 91.00 91.50 92.00 82.50 82.50

Previo

Low 168.55

Low 104-09 103-24 103-02

Low \$4.58 \$4.77 \$4.59 \$4.38 \$4.16 \$7.98 \$3.83 \$3.67

100-28 102-31 102-64 101-10 90-19 99-37 99-1d

Calla per 217 Calla-Linst May June July Sept - 22.70 - 27.70 - 22.20 - 22.70 15.70 17.40 - 12.70 15.70 17.40 - 12.70 7.70 7.60 8.60 9.40 3.55 4.55 4.70 6.60 9.40 9.40

FOREIGN EXCHANGES Another round of rate cuts

£ Bpot

BY COLIN MILLHAM

In a week full of condicting factors, the dollar was marked down in anticipation of a cut in the US Federal Reserve's discount rate. Other events were generally shrugged off, includ-ing a surprising rise of 3.2 per cent in US first quarter gross national product. Other events of limited influence were: the US bombing of Libya: doubts about the future of oil prices; talks between US and Japanese officials; and a fall in March US industrial production.

Reductions in European interest rates, including a cut in the Swedish discount rate, and UK bank base rates, were a catching up process, iclicwing the earlier round of rate cuts by West Germany, the US and Japan, but helped to keep the momentum rolling for a further general reduction in world

The Fed cut its discount rate in spite of the dollar's sharp fall to a record low against the yea, and fear that lower US interest rates could send the dollar on a downward spiral.

Dealers believed they saw a strong indication of the Fed's intention to cut its discouot rate, when liquidity was added to the New York banking sys-tem, through wooday system re-purchase agreements, last Tuesday, when Federal funds were the dollar retreated and the net trading at the discount rate effect was small. level of 7 per cent. The threat of an oil embargo The rise of 3.2 per cent in was never taken seriously. first quarter GNP, contrasted Ministers from the Organisation

April. 18

Sterling..... U.S. dollar. Canacian dollar. Austrian schilling. Belgian Iranc... Ganish Krone....

Oauteche mark.

Guider French franc

of Petroleum Exporting Coun-tries, meeting in Geneva, have not shown themselves able to £ IN NEW YORK agree on production cutbacks to defend the price of oil, and were April 18 Prev. close Close : not likely to be able to enforce an embargo against the US.

5 1 51;8 1,5150 51,5233 1,2735 0,460 46pm 0.480,46pm 1,24-1,320m 1,22-1,30pm 3,70-3,60pm 3,53-3,58pm 1 month 3 month 12 months

Forward premiums and discounts apply to the UB dollar

sharply with market forecasts of around 2 per ceot, when the figure was announced on Thursfigure was announced on Thurs-day. A day earlier there were strong rumours that the GNP figure had been leaked, and would show growth of only 7 per cent. Not for the first time the leaked figure proved completely erroneous, leaving those who rushed to buy US Treasury bonds on the rumour somewhat the poorer, and pondering the motive at the source of the rumour. Reaction to the US attack on

Reaction to the US attack on Libya was confused and short lived. Ioitially the dollar strengthened on the news, because it is seen as a safe baven in times of international tensing.

But since the US was directly involved, and there was at least the possibility of an oil embargo against the US by Arab slates, the dollar retreated and the Let from today. In the Middle East vesterday the dollar traded below ¥174 and DM 2.21, indicating that the cext pressure point may be on the German Bundesbank, in

CURRENCY RATES

Bank

rate

7 9.23 4 9:1 7 31; 9:2

8

201:

18,1367 52,6626 9,52748 3,58554 3,58554 8,25681 1772,67 203,954 8,20789 163,649 8,30909 2,15693 162,597

8207 0.

April, 18

Sterling . US S Canadian S,

Austria Sch Belgian Fr., Danish Kr O'mark,.... Guilder.....

Guilder.... French Fr L.ra Yen

Norway Kr. Spon'h Pta. Swedish Kr

an embargo against the US. Japanesc officials continued to prevaricate about the yen, and were not happy when Mr Nigel Lawson, the Chancellor, stated the obvious—that the yen should be allowed to ppreciate—trying instead to suggest that Presi-dent Reagan and Mr James Baker, US Treasury Secretary, agreed the dollar should stabilise agreed the dollar should stabilise around Y1S0. Washington, in turn, was not pleased with this view, but for much of the week

trike Calls-Last rica May Jume July Sept 20 — 32.10 — 32.10 .25 — 28.80 — 25.80 .30 22.00 — 22.00 .36 17.00 17.00 17.00 17.00 .40 17.00 12.20 12.60 12.60 .44 7.20 7.80 8.00 8.80 .50 3.40 d.30 4.60 5.80 .50 3.40 d.30 4.60 5.80 .50 3.40 d.30 4.60 5.80 Prica 1.20 1.25 1.30 1.35 1.40 1.45 1.50 view, but for much of the WCEK the market was wary of inter-vention by the Bank of Japan. In the end the market over-came its fear of reaction in Tokyo, and may have paid the price, by preventing a US dis-count rate cut, through hitting the dollar too hard on Friday. ...In the end the market over-came its fear of reaction in

came its fear of reaction in Toklo, and pushed the dollar to a record low against the yen. The Bank of Japan responded to the Fed's interest rate move 0,

cutting its discount rate to per cent from 4 per cent

spite of German reluctance to see apother discount rate cut.

LONDON

20-YEAR 12% NOTIONAL GILT ES0.000 32nds of 100%
 150.000 Stands of 1001;

 Close High Low Priv

 June 129-11 129-21 128-30 129-08

 9 spt 128-13 128-17 129-17

 Dec 128-17 129-17 129-17

 March 129-13 129-17 129-17

 Estimated volume 6,507 (12,733)

 Previous day's open int 13,156 (12,313)

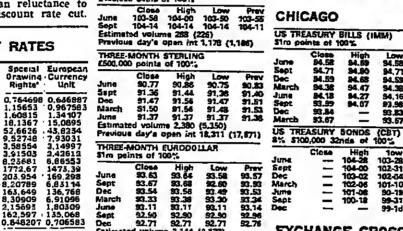
 Basis quots (clean cash price of 13';

 Treasury 2004/08 less squivalent price of 13';

 (32nds)

Treasury of naer (32nds) 10% NOTIONAL SHORT GIL

703-55



June Sept Dec March June Sept Dec 93.64 93.68 93.58 93.38 93.38 93.11 92.90 92.71 53.58 92.50 93.49 93.20 93.11 92.90 92.71 EXCHANGE CROSS RATES 3,144 44 (8.122) int 19,158 (18,546)

SOR rates are for April 17. DOLLAR SPOT-FORWARD AGAINST DOLLAR

POUND SPOT-FORWARD AGAINST POUND

CURRENCYMOVEMENTS OTHER CURRENCIES

April 18

U.A.E...

Arg'tina., 1,2570-1,2600 0,83C0-C,8510 Aus ala , 2,11252,1165 1,3530 1,3945 Brazil , 20,87,21,00 13,77,13,84 Finland , 7,6155,7,6535 5,0410.5,0430 Graee , 210,50,214,30 136,20,141,00 H'kong II,550 1,8050 7,7650 7,7670 Haus , 1,3015' 60,35' Kuwait , 0,4380.0,4390 0,261540,0,2160 Ux surg 68,65,69,05 43,30,45,50 Malaysia, 3,8350 3,6700 2,5325,2,5425 N'Z'land, 2,7225,2,7300 1,7920 1,7970 Baudi Ar, 5,5365,5165 3,6490 3,6505 Sin'ora, 3,2900 5,3050 2,1730-2,1760 S Af. Cm 3,0255 3,0295 1,9950 1,9990 S,447, Fn 5,4235,4,5580 2,9195-5,0015

· Solling tate.

. 4.4245 4.5580 2.9195 3.0075 5.5615 5.5715 3.6715 3.6745

Bank of Morgan" England Guaranty Index Ghange i

16.0 16.0 126.8

120-10-20

Morgan Gueranty chaoges: sverage 1980-1982-100. Bank of England ledex (base avomge 1975-100).

Morgan Guaranty rates are far April 17

Guara nty Ghange a

-14.9

-12.4

- 16.0 -9.1 -17.8 -17.8

April 18	Oay'e apread	Clese	Dna month	p	Three	p.a.	April 18	Day's spread	Cluse	One month	p	Thme	% p.e
U5	1.5095-1.5255	1.5180-1.5190	0 49-0.46c pm	3.75	1.25-1.20 pm	3.23	UKT	1 5095-1.5255	1.5180-1.5190	0,43-0,46c pm	3,75	1.25-1.20 pm	3.2
Canada	2.0964-2.1191	2.0990-2.1010	0.01c pm-par	0.03	0.01 pm-par	0.01	Inclandt	1,3550-1,3735	1,3695-1,3705	0,60-0,45c pm	4,60	1.40-1.10 0.	a 3.6
Nethind.	3.78-3 82-4	3.30-3.81	14-11-c pm		4"", pm	d.60	Canada	1.3853-1,3896	1.3860-1,3870	0.38-0.42c dis	-3.46	0,98-1.05dia	-2.9
6elgium	62.43-69.09	68 83-E9.05	14-7c pm	1.93	38-29 pm	1,92	Nethind.	2.4960-2,5250	2.5055-2,5065	0,30-0.28c pm	1,39	0.88-0.85 pm	n 1.3
Denmark	12.354 12.53	12,44-12,35	3 pm	2.69	8-4-7 pm	3,45	Belgium	45.15-45.55	45,30-45,50	6-9a die	-1.99	13-17 die	-1,3
reland	1.1050-1.1130	1.1070-1.1090	0 05-0,20c dis	0.61	0.10-0.40dis	-0.90	Oenmark	8.764-8.264	8,19	"-" ore dia	-0,92	1'-1's dis	-0.7
V. Ger.	3.35-3.0-	3.36 . 3.37	14-1% of pm		4'-4' om	5.34	W. Ger.	2.2130-2.2420	2.2205-2.2215	0.42-0.37pf pm	2.13	1.21-1.16 pm	n 21
ortugal	215 - 229	216-228	170-405c dia			- 14.34	Portugal	147-1481	1471-748	150-310c die	-15,09	410-870dis	-17.3
វិទ្ធរក	213-215	215-214	20-60c dis	-2.25	100-200 dis	2.81	Spain	140-50-142.10	141.20-101.30	60-80c dis	- 5.96	180-210dis	- 5.5
taly	2297 - 2324	2311-23124	par-flire dia	- 1.56	9-17 die	-2.25	Italy	1518-1537	1522-1523	6-71-liro dia	-5.32	20-22 dis	-5,5
orway	19.654-10.75	10.722-10.732	Za-3horo dus	-3.00	9-10% dis	-3.59	Norway	7.03-7.08	7.061-7.07	37 Staora dia	-6.92	123-123 die	-7.0
ISTICE	10.70*+ 10.82%	10.75% 10.76%	24-25c pm	2.73	5'-6' om	2.42	Franse	7.05 -7.13	7.08 1.7.09	0.50-0.60c dts	-0.93	1.25-1.50dis	-0.7
weden	10.78 10 53	10.84 10.85		-0 49	a-1's dia	-0.51	Sweden	7.12-7.17	7.144-7.144	23-23 ore dus	-4,51	By B's die	-3,7
apan	263 - 267	264-265	1.40-1.10y pm		3.50-3.20 pm		Јарап	173.95-176.00	174,10-174.20	0.33-0.27y pm	2,05	0.88-0.76 pm	n 1.8
Austria	23,54-23 82	22 64-23,68	111-10- ard pm		28' 25% pro	d.58	Austria	15.551-15.724	15.57-15.58-	Zh-Zard pm	1.78	Starty pro	1.4
Switz.	2.314-2.84	2.824-2.834	1-1-1-c pm		4-3 pm	6.57	5witz.	1.8535-1.8740	1.8615-1.8625	0.40-0.35c pm	2.25	1.15-1.10 pm	1 24
5	elgian rate fe l	lor cenversible	franca. Financia 2 Cir. org. 12 mg	I frane (69.55-69 65.		t UK	end ireland a	the US dollar	US currency. F	orward individ	premiuma -an	nd

Financial Times Monday April 21 1985

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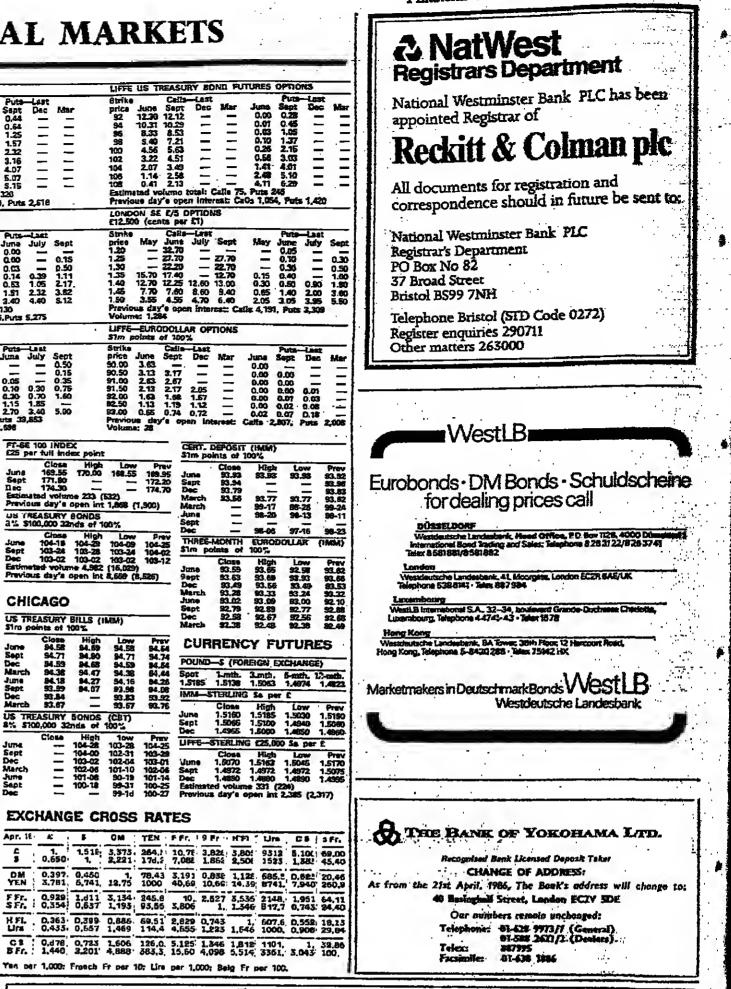
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The announcement appears as a matter of record only

April 1986

FORWARD RATES AGAINST STERLING

Goilar D-Mark Francb Franc Japanese Yen	Spot 1.5185 3.3725 10.7625 2.8275 264.50	1-month 1.5138 3.3560 10.7380 2.8127 263.25	3-month 1.5063 3.3272 10.6977 2.7878 251.15	6-month 1,4974 3,2908 10,6518 2,7543 258,35	12-man th 1,4823 3,2205 10,5672 2,6890 253,50
EMS EUROPEAN	CUR	RENCY	UNIT	RATES	5
	Curre	лсу 端 с	BOLL		

	Eeu eentral retes	egainst Ecu April 18	from Central rate	edjusted for divergence	Divargence limit 1
Belgien tronc	43,5761	43.9234	+0.57	+0.57	+1.5388
Ganish krone	7.91896	7.93031	+0.14	+0.14	+1.6408
Germon O-mark	2.13834	2.14997	+0.54	+0.54	± 1.1202
French Irano	6.56280	6.85532	-1.54	-1.54	+1.3701
Dutch guilder	2.40935	2.42612	+0.70	+0.70	+1.5081
Irish punt	0.712956	0.706523	-0.90	-0.90	±1.5669
Italian liro	1496.21	1473.39	-1.53	-1.53	-4.0788
				ange denotes Inensial Times	

EURO-CURRENCY INTEREST RATES

April, 18	Short	7 Days notice	Month	Months	Six. Mon the	Year
Storiing U.S. Doitsr Can Oollar O Guiloer Sw. Franc Noutschmrk Fr. Franc Italiac Lire	11.1114 6.844 104-1036 5.6-5.6 11-134 4-2.4 758-73 11-13	1078-1118 678-018 1014-1019 614-638 138-158 4,1-318 758-734 1218-1414	1012-104 638-638 914-1014 618-513 418-414 438-456 758-734 758-734 1134-1314	8:3-10/6 6:2-63# 9:4-8:2 6:4-5:14 3:5:4-1: 4:2-4:5 7:3:7:1 7:3:7:1 13-1234	9.5.9; 612-859 8-914 61-514 3; 4-14 4; 4-16 7; 7-7- 1218-1259	94-95 61-95 87-91 87-91 37-4 10-4- 7-7-7- 131-385
B.Fr.(Fin) B.Fr.(Con) Yen D. Krone Aslan S (3ng)	934-10 814-1015 5-518 816-9 634-678	9.914 8.10 47a d tă 81g.8 634.67g	839-859 839-878 412-878 412-812 8-812 6-812 6-812	73-81 73-81 41-43 73-81 61-65	718-734 714-734 418-418 718-8 648-658	74.74 7-71 41 41 74-74 61-85
Long-term	Eurodolie	rs: two ye	are 5%-7 p	er eent th	res yeam	7-7% per

cent lour years 74-75 per cent five years 75-75 per cent nominal. Shortare call for US Collers and Japanese Yen; others, two days' notice

NEW YORK RATES

Treasury Bills & Bonds

.11

6.45 6.57 6.67 5.78 6.92 7.09 7.15

9,8570

April 18 | April 11

9,62643

(4 pm)

year year year year year

VCE

Dne Two Three

Four

Stiffer resistance may follow

Barclays Bank was the first clearing bank to cut its base rate by $\frac{1}{2}$ per cent to 10¹ per cent on Friday morning, with effect from today. Other high street banks soon followed. The Bank of England endorsed the maye by immediately reducing

MONEY MARKETS

Bank of England endorsed the move by immediately reducing its money market intervention rates by ½ per cent, but the interbank market showed no resction. Money market rates were discounting a cut of 1 per cent in base rates before Bar-clays' move, and three-month interbank remained very steady at around 10 per cent throughat around 10 per cent through-out Friday.

UK clearing banks base lending rate 11 per cent since April 8

Pressure for a base rate cut built up steadily during the week, reaching a point on Fri-day morning where overnight and seven-day money rates were near a level where the cost of servicing sbort-dated bills was becoming prohibitive. At times of expected base rate changes discount houses and banks, who hold bills, are reluctant to seli until the Bank of England re-

WEEKLY CHANGE IN WORLD INTEREST RATES

	April 18	change	NEW YORK	April 18	change
LONGON Base raice	1012	;—1 ₂	Prime rates	9	'Unch' d
7 day interbank 3mth interbank	10 ⁷ 8	34 :38	; Fedoral funda ; 3 Mth, Treasury Billa	6 A 5,83	-0.50
Treasury Bill Tendor Band 1 Bills	8.6031 105e		5 Mth. Treasury Bille	5.81 8.68	-0.47
Band 2 Bills Band 3 Bills	10-5	-12	FRANKFURT		
Band 4 6illa	_		Lombard	5.6	Unch' d
3 Mth. Treasury Bills (1 Mth. Bank Bills	95e 10 m	ж	One Mith. Interbank	d.485 4.485	Unch'd
3 Mth. Bank Bille	034	-1	PARIS		
TOKYO	_	-0.0625	Intervention Rate	73: 74	1
Three month Bills	=		Dre Mth. Interbank	718	
BRUSSELS	e 1-		MILAN	1.40	1
Dne month	B12 7금		One month Three month	1 d 년 13년	1+14
AMSTERDAM		• .	DUBLIN	11.3	Ι,
One month Three month	5 in 5 in	i 1a	Dne month	11+3 1034	+ 1¢

London-bund 1 bills mature in up to 14 days, band 2 bille 13 to 33 band 2 bills 34 to 63 days and band 4 bills 64 to 91 days. Rates quoted sent Bank of England buying or sei centres rates are generally deposit

MONEY RATES

April 18	Ov'r nig't	Dne Month	Two Montha	Three Months	Six Months	Lombai in'v'tir
Frankfurt		4.55-4,50	4.35 4.50	4.55 4,50	4,55-4,60	5.5 734
Paris Zurich	ie 1 ka u		-	; 4 4 Ia	_	
Ameterdam Tokyo	4.65625	5.03125		3.09373	· ···· ···	<u> </u>
Milen		8-5 BA .		133g-1351 71g-8		í -
Dubin	134e-1234	11# 11.2	11.114	1058-1079	1018-1014	i —

The market and the central bank seemed fairly content with Friday's rate cut, but there could well be less agreement about the next move, t0 year 30 year BANK OF ENGLAND TREASURY BILL TENDER April 16 | April 11 Billie on offer...... Total of apolications...... Total allocated..... £100m · £100m Too Accepted £429m £100m £567m £100m rate of discount 9.60312 9.89499

duces its market dealing rates.

but by Friday the costs were threatening to overtake the

profits.

Allotment et minimum lovel "	£87.60m £97.5 92% 91002	Average yield	9.84% £100m	10.07 <u>3</u> £100m
FT LONDON	INTERBAN	K FIXING		
111.00 a	m Anril 1B1	Six month	US dal	i re

-	111.00 a.	m, April 181	Six month	is US dollare		
	Three monthe	US dollam	bid 51a	offer 05s		
_	bid 612	offer 65g				
444	The Oxing rotes e meene, rounded to alxteonth, of the bid	the nearest one-	five relevance banks at 11 am each working day. The banks am Nationa Westminster Bank, Bank of Tokyo Qautacha Bank, Bangue Nationale di			

LONDON MONEY RATES

Aorii 18	over	7 days notice	Month	Three Months	Six Months	Year
Interbank	5-1312	1034-18	10+-10-4 10+-10-5	977-10-1 83-87	8-8-854 Bris-9-8	014-0-1- B-01a
Local AuthorityDepos		104-103	101	6년 10 元	8 A 8 R	B14 854
Company Ropes	6-18 91 ₃ -113 ₄	104-11 11-1134	103 105-10%	935 104		=
Finance House Cepos Treasury Bills (Buy)	_	=	101z 1014	10 95g	9#	8.4
Bank Bills (Buy), Fine Trade Bille (Buy)	=	_	102-10	834-813 1054	By Ora 911	
BOR Linked Depos	-	=	6,60-6,68 6-2-5-2 740-710	64-64 7+-7+	614-650 614-656 640-714	5.50-8,85 514-638 576-7

Treasury Bills (sell): one-month 10% per cent; three-months 9% per cent. Bank Brils (sell): one-month 10% -10% per cent; three-months 9% per cent. Treasury Bills: Average tender rete at discount 8.5031 per cent. ECGD Fixed Finance Scheme IV reference dets March 5 to April 1 (inclusive): 11.570 per cent. Local authonity and Finance Houses esvan days' notice, others seven days' fixed. Finance Houses Baso Rate 12% per cent from April 1 1985. Bank Deposit Rate for aums at seven days' notice 5% per cent. Cartificatee of Tax Opposite (Series 5]: Deposit 5100,000 and over held under ene month — per cent one-three months — per cent; three-six months — per cent; six-nine montha— per cent beld under Saries 5 % per cent. Opposits withOmwm for cash 6% per cent.

The Republic of Turkey

Japanese Yen 23,400,000,000

Co-financing with the International Bank for Reconstruction and Development

Lead Managed by

The Bank of Tokyo, Ltd. The Dai-Ichi Kangyo Bank, Limited The Industrial Bank of Japan, Limited The Mitsubishi Bank, Limited The Mitsui Bank, Limited The Sumitomo Trust and Banking Company, Limited

Managed by Nippon Life Insurance Company The Saitama Bank, Ltd. The Taiyo Kobe Bank, Limited The Tokai Bank, Limited

Co-Managed by Algemene Bank Nederland N.V., Tokyo Branch The Bank of Hiroshima, Ltd. The Daiwa Bank, Limited The Long-Term Credit Bank of Japan, Limited The Nippon Trust and Banking Co., Ltd. Sumitomo Life Insurance Company

Provided by

Tranche A

The Dai-Ichi Kangyo Bank, Limited The Mitsubishi Bank, Limted The Mitsui Bank, Limtedmitomo Trust and Banking Company, Limited Nippon Life Insurance Company The Saitama Bank, Ltd. The Taiyo Kobe Bank, Limted The Tokai Bank, Limited The Bank of Hiroshima, Ltd. The Daiwa Bank, Limited The Nippon Trust and Banking Co., Ltd. The Hyakujushi Bank, Ltd. The Nippon Fire & Marine Insurance Company, Limted Tranche B

The Bank of Tokyo, Ltd. The Industrial Bank of Japan, Lin Algemene Bank Nederland N.V., Tokyo Branch The Long-Term Credit Bank of Japan, Limited Sumitomo Life Insurance Company Nippon Dantai Life Insurance Co., Ltd. Nissan Mutual Life Insurance Company Yamato Mutual Life Insurance Compa The Heiwa Life Insurance Company Lin

Tranche C International Bank for Reconstruction and Development

Tranche A Agent The Mitsui Bank, Limted

Tranche B & C Agent The Industrial Bank of Japan, Limited

